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Monitoring Officer
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Agenda

Name of Meeting	CORPORATE SCRUTINY COMMITTEE
Date	TUESDAY 6 JUNE 2023
Time	5.00 PM
Venue	COUNCIL CHAMBER, COUNTY HALL, ISLE OF WIGHT
Committee Members	Cllrs J Robertson (Chairman), P Spink (Vice-Chairman), R Downer, W Drew, S Ellis, J Lever, R Quigley, C Quirk and K Love
Co-opted Members	Vacancy (IWALC) (Voting), Vacancy (HALC) (Non-Voting)
	Democratic Services Officer: Megan Tuckwell democratic.services@iow.gov.uk

1. **Apologies and Changes in Membership (If Any)**

To note any changes in membership of the Committee made in accordance with Part 4B paragraph 5 of the Constitution.

2. **Minutes** (Pages 5 - 10)

To confirm as a true record the Minutes of the meeting held on 9 May 2023.

3. **Declarations of Interest**

To invite Members to declare any interest they might have in the matters on the agenda.

4. **Public Question Time - 15 Minutes Maximum**

Members of the public are invited to make representations to the Committee regarding its workplan. Questions may be asked without notice, but to guarantee a full reply at the meeting a question must be put (including the name and address of the questioner) in writing or by email to Democratic Services democratic.services@iow.gov.uk, no later than two clear working days before the start of the meeting. The deadline for written questions is Thursday, 1 June 2023.



Details of committee meetings can be viewed on the Council's [website](#). This information may be available in alternative formats on request. Please note the meeting will be recorded and the recording will be placed on the website (except any part of the meeting from which the press and public are excluded). Young people are welcome to attend Council meetings however be aware that the public gallery is not a supervised area.

5. **Progress Update** (Pages 11 - 12)

To receive an update on the progress against the outcomes arising from previous meetings, and to provide an update on any outstanding actions.

6. **Committee's Workplan:**

(a) Forward Plan (Pages 13 - 24)

To identify any items contained within the Council's forward plan which would benefit from early consideration by scrutiny, either before the Cabinet makes a decision or to monitor post-implementation, and should therefore be included in the Committee's work programme. The forward plan can be viewed online [here](#).

(b) Committee's Work Programme 2022-25 (Pages 25 - 30)

To note the content of the current work programme, and to consider the inclusion of any additional items. Members of the public are invited to submit in writing to the Committee possible items for inclusion in its workplan.

7. **Partnership Arrangements** (Pages 31 - 60)

To consider a report on the Council's approach to partnership arrangements to ensure effective outcomes are being delivered.

8. **QPMR Q4 - 2022-23** (Pages 61 - 128)

To consider the report prior to its consideration by the Cabinet at its meeting on 8 June 2023, and to consider the performance measures for Quarter 4 of 2022-23.

9. **School Place Planning** (Pages 129 - 158)

To consider the report prior to its consideration by the Cabinet at its meeting on 8 June 2023, and further to the update received by the Policy and Scrutiny Committee for Children's Services, Education and Skills at its meeting in September 2022.

10. **Members' Question Time**

A question may be asked at the meeting without prior notice but in these circumstances there is no guarantee that a full reply will be given at the meeting. To guarantee a reply, a question must be submitted in writing or by electronic mail to democratic.services@iow.gov.uk no later than 5pm on Friday 2 June 2023.

CHRISTOPHER POTTER
Monitoring Officer
Friday, 26 May 2023

Interests

If there is a matter on this agenda which may relate to an interest you or your partner or spouse has or one you have disclosed in your register of interests, you must declare your interest before the matter is discussed or when your interest becomes apparent. If the matter relates to an interest in your register of pecuniary interests then you must take no part in its consideration and you must leave the room for that item. Should you wish to participate as a member of the public to express your views where public speaking is allowed under the Council's normal procedures, then you will need to seek a dispensation to do so. Dispensations are considered by the Monitoring Officer following the submission of a written request. Dispensations may take up to 2 weeks to be granted.

Members are reminded that it is a requirement of the Code of Conduct that they should also keep their written Register of Interests up to date. Any changes to the interests recorded on that form should be made as soon as reasonably practicable, and within 28 days of the change. A change would be necessary if, for example, your employment changes, you move house or acquire any new property or land.

If you require more guidance on the Code of Conduct or are unsure whether you need to record an interest on the written register you should take advice from the Monitoring Officer – Christopher Potter on (01983) 821000, email christopher.potter@iow.gov.uk, or Deputy Monitoring Officer - Justin Thorne on (01983) 821000, email justin.thorne@iow.gov.uk.

Notice of recording

Please note that all meetings that are open to the public and press may be filmed or recorded and/or commented on online by the council or any member of the public or press. However, this activity must not disrupt the meeting, and if it does you will be asked to stop and possibly to leave the meeting. This meeting may also be filmed for live and subsequent broadcast (except any part of the meeting from which the press and public are excluded).

If you wish to record, film or photograph the council meeting or if you believe that being filmed or recorded would pose a risk to the safety of you or others then please speak with the democratic services officer prior to that start of the meeting. Their contact details are on the agenda papers.

If the press and public are excluded for part of a meeting because confidential or exempt information is likely to be disclosed, there is no right to record that part of the meeting. All recording and filming equipment must be removed from the meeting room when the public and press are excluded.

If you require further information please see the council guide to reporting on council meetings which can be found at <http://www.iwight.com/documentlibrary/view/recording-of-proceedings-guidance-note>

All information that is recorded by the council is held in accordance with the Data Protection Act 2018. For further information please contact Democratic Services at democratic.services@iow.gov.uk

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Minutes

Name of meeting	CORPORATE SCRUTINY COMMITTEE
Date and Time	TUESDAY 9 MAY 2023 COMMENCING AT 5.00 PM
Venue	COUNCIL CHAMBER, COUNTY HALL, ISLE OF WIGHT
Present	Cllrs R Quigley (Chairman), C Quirk (Vice-Chairman), R Downer, J Lever, M Lilley, J Medland, and J Robertson
Also Present	Cllrs J Bacon, P Fuller, C Jarman, J Jones-Evans, P Jordan, K Love, K Lucioni, and P Spink
Also Present (Virtual)	Christopher Potter, Claire Shand, Megan Tuckwell, Melanie White, Helen Wheller, Danika Barber, Cameron Baxter and Amanda Gregory Cllrs M Beston, C Critchison, Christopher Ashman, James Brewer and Wendy Perera Robert Mitchell, Francine Franks and Felice Jermon
Apologies	Cllrs D Adams and W Drew

78 Apologies and Changes in Membership (If Any)

Cllr Rodney Downer was in attendance as a substitute for Cllr David Adams. Apologies were received from Cllr Warren Drew. Cameron Palin (IWALC) was absent. It was advised that Cllr Peter Spink had stepped down from the committee.

79 Minutes

RESOLVED:

THAT the minutes of the meeting held on 7 March 2023 be confirmed as a true record.

80 Declarations of Interest

Cllr Michael Lilley declared an interest in minute item 85, Isle of Wight Community Safety Partnership Annual Report 2021-22, as a trustee of the Isle of Wight Youth Trust.

Cllr Chris Quirk declared an interest in minute item 83(a), the Forward Plan, as the chairman of the Shanklin Theatre and Community Trust.

81 Public Question Time - 15 Minutes Maximum

No public questions were received.

82 Progress Updates

82a Progress Update

The chairman presented the report which provided an overview of the progress against actions and outcomes from previous meetings. It was noted that the Cabinet had not yet responded to the request made by members of the committee in March 2023 to view the confidential Floating Bridge settlement.

An update was requested with regards to the reduction of child poverty. It was confirmed that a strategy was being developed and would be reviewed by the Policy and Scrutiny Committee for Children's Services, Education and Skills in due course.

An update was sought with regards to the progress with the review of the council's leisure centres. It was confirmed that the review was in the data-gathering stage and was scheduled to be completed by Autumn 2023.

The Cabinet Member for Planning and Enforcement was asked to provide a verbal update on the timescales for the Island Planning Strategy ahead of the meeting of Cabinet on 11 May 2023 and confirmed that the aim was to bring the document back by September 2023. Cllr Peter Spink was in attendance and asked that responses be provided to earlier questions.

RESOLVED:

THAT the progress report be noted.

82b Policy Framework Update

Consideration was given to the progress update on the outstanding policies as requested by the committee at the last meeting. The committee received a copy of the refreshed Policy Framework, staff guidance, and policy template, and were invited to make comments. Questions were raised in relation to the application of the policies relating to financial and resource management and the medium-term financial strategy.

RESOLVED:

THAT the update on the outstanding policies, the refreshed draft Policy Framework, staff guidance, and policy template be noted.

83 Committee's Workplan:

83a Forward Plan

The committee were invited to identify any item contained within the published forward plan that would benefit from early consideration within the committee's own workplan or one of the policy and scrutiny committees. Discussion took place regarding the Isle of Wight Cultural Strategy due for consideration by the Cabinet in

June 2023, and concerns were raised over the consultation process (particularly as it related to Shanklin Theatre and Community Trust). It was confirmed that the matter had been looked into and would be further investigated.

RESOLVED:

THAT the forward plan be noted.

83b Committee's Work Programme 2022-25

Consideration was given to the committee's work programme, and the scoping documents relating to Carbon Offsetting, Cyber Security, and Scams and Fraud Prevention. No comments or questions were raised, and the documents were approved.

RESOLVED:

THAT the future agenda item scoping documents in relation to Carbon Offsetting, Cyber Security, and Scams and Fraud Prevention, be approved.

84 Consultations and Community Engagement

Consideration was given to the report which provided information on the council's approach to consultations and engagement, as well as how feedback and outcomes were fed back to the public. Questions were raised in relation to community outreach, particularly as it related to collaboration with town, parish, and community councils, grassroots groups, geographic communities, and communities of interest. Discussion took place regarding benchmarking measures and the ways in which effective engagement could be assessed. Questions were raised around the mechanisms in place to advise consultees of the outcomes once a final decision has been taken.

RESOLVED:

THAT the report be noted.

85 Isle of Wight Community Safety Partnership Annual Report 2021-22

The Chairman of the Isle of Wight Community Safety Partnership (CSP) presented the annual strategic assessment which provided statistical analysis and information on crime for 2021-22. Questions were raised in relation to road safety, particularly in relation to comparative data gathering and the demographics of offenders for collisions, impaired driving, and speeding. Discussion took place regarding the prevention of violent crimes and youth offending. Questions were raised regarding the data which indicated a rise in domestic abuse, serious sexual offences, and hate crimes. It was advised that these areas were historically under-reported, and the increase was likely due to victims being more confident in reporting incidents. It was suggested that the committee look into perpetrator programmes in detail at a future meeting. The committee noted the importance of future funding for youth services and interventions.

RESOLVED:

THAT the Strategic Assessment 2021/22 and the updated Strategic Plan 2023-2025 be noted, and the committee confirmed it was satisfied that the partnership was fulfilling its statutory duty.

86 Constitution Review

The Monitoring Officer provided a verbal update on the process for the review of the council's constitution which included the timescales for completion and the process for councillor engagement and involvement. It was advised that the draft would be produced and subsequently reviewed by all councillors for input before final presentation and adoption by the Full Council. It was to be drafted in line with recently published guidance on redrafting constitutions, call in's, and schemes of delegation; and would be written in plain English where possible and aligned with the law. It was agreed that minor amendments and important technical clarifications should be separately considered, so as to not be unnecessarily delayed by the few matters within the constitution which were likely to be more contentious and require a longer timescale.

RESOLVED:

THAT the verbal update be noted.

87 Flood Risk Management

The Vice-chairman reported on the outcomes from the informal briefing held on 22 March 2023, where members of the committee received information following the investigations into flooding at Bembridge, Binstead and Monktonmead. Arising from the informal briefing, a series of recommendations had been proposed. Concerns were raised regarding the rationalisation of the roll-out of the Southern Water scheme to install free slow-drain water butts in eligible homes to reduce storm overflows.

RESOLVED:

- i) THAT the committee endorses the recommendations arising from the informal meeting held on 22 March 2023:
 - The Cabinet Member for Planning and Enforcement be asked to ensure that once the Government have released consultation information, a design code should be created and put forward as soon as possible as a Supplementary Planning Document to include sustainable drainage requirements for all new builds whilst the Island Planning Strategy continues to be discussed.
 - The Cabinet Member for Planning and Enforcement be asked to ensure that Local Flood Groups be created as part of place plans.
 - The Cabinet Member for Climate Change, Environment, Heritage, Human Resources and Legal and Democratic Services be asked to ensure that a greater level of communication is put out to the public about what they can do to help slow and reduce the flow of storm waters.

- ii) THAT Southern Water be asked to speed up the roll out of it's scheme to install free slow-drain water butts in eligible homes to reduce storm overflows (particularly for the affected communities in Bembridge and Ryde Monktonmead).

THAT an informal meeting be arranged between the committee, Southern Water, and the Environment Agency.

88 Members' Question Time

Cllr Michael Lilley asked an oral question in relation to housing needs; whether the council was working with Vectis housing association to access funding which could assist in the delivery of rented social housing. It was advised that the question would be forwarded to the Deputy Leader and Cabinet Member for Digital Transformation, Housing, Homelessness and Poverty for a response.

CHAIRMAN

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Corporate Scrutiny Committee - Progress on Actions & Outcomes

Meeting Date	Agreed Action	Responsibility	Update	Actioned
Outstanding Actions				
10 January 2023	Forward Plan The committee requested a copy of the review of leisure centres once it has been completed.	Cabinet Member for Economy, Regeneration, Culture and Leisure	Update from 9 May meeting: Currently still in the process of gathering data - anticipate the review being ready autumn time ahead of budget discussions for 2024-25	
Page 11	Call In The Chairman of the Corporate Scrutiny committee requested the Monitoring Officer determine a suitable solution to help make Councillors aware of delegated decisions and therefore make the call in process easier.	Monitoring Officer	Taking into consideration new guidance that has recently been published by CfGS on the use of Call In, Schemes of Delegation and Constitution Review internal discussions are taking place as to when some further training will take place for members.	
	7 February 2023	Asset Management/ Property Rationalisation The heads of agreement in relation to the proposed disposal of Kingston Marine Park be circulated to the committee once they are signed.	Cabinet Member for Economy, Regeneration, Culture and Leisure	Nothing received as yet
	Cowes Floating Bridge The committee to determine the scope of the request to view the confidential delegated decision with the reasons for this and the outcome being sought together with the Councillors wishing to view the papers.	Chairman of the committee	Access request was sent by committee on 1 March providing reasons and outcomes sought. Concern was raised at 9 May meeting that no response had been received as yet	

9 May 2023	IW Community Safety Partnership Annual Report 2021-22 Request was made to scope the topic of Perpetrator Programmes	Scrutiny Officer	Item is currently being scoped		
	Flood Risk Management Southern Water be asked to speed up the roll out of its scheme to install free slow-drain water butts in eligible homes to reduce storm overflows (particularly for the affected communities in Bembridge and Ryde Monktonmead).	Cabinet Member for Planning, Coastal Protection and Flooding			
Actions Completed (Since Last Meeting)					
Page 12	9 May 2023	Member's Questions Cllr Michael Lilley asked the question of why the council was not working with Vectis housing association to access funding which could assist in the delivery of rented social housing. A written response would be sought from the relevant Cabinet Member and circulated to the Committee	Deputy Leader, Cabinet Member for Adult Services and Housing, Public Health and Homelessness	A response has been circulated to the committee	May-23
		Flood Risk Management An informal meeting be arranged between the committee, Southern Water, and the Environment Agency	Scrutiny Officer	An informal meeting is to be arranged for September 2023	May-23

Isle of Wight Council Forward Plan – May 2023 – Version 2 and (where relevant) Notice of Intention to Hold Part of Meeting in Private Session

The Forward Plan is a list of all matters that are due to be considered no earlier than 28 clear working days from the date of this notice by the appropriate Decision Making Body or individual including those deemed to be key decisions.

The plan also gives notice of which decisions (if any) that may be made in private with the exclusion of press and public where for example personal or commercially sensitive information is to be considered in accordance with the Local Authorities (Executive Arrangements)(Meetings and Access to Information(England) Regulations 2012.

A list of all Council Members can be found on the Council’s web site from this link

The Leader of the Council (also responsible for Strategic Oversight) is Cllr Lora Peacey-Wilcox.

Other members of the Cabinet are:

Deputy Leader and Cabinet Member for Digital Transformation, Housing, Homelessness and Poverty - Cllr Ian Stephens

Cabinet Member for Infrastructure, Highways PFI and Transport - Cllr Phil Jordan

Cabinet Member for Children's Services, Education and Lifelong Skills - Cllr Debbie Andre

Cabinet Member for Levelling-Up, Regeneration, Business Development and Tourism - Cllr Julie Jones-Evans

Cabinet Member for Adult Social Care and Public Health - Cllr Karl Love

Cabinet Member for Planning and Enforcement - Cllr Paul Fuller

Cabinet Member for Strategic Finance, Transformational Change and Corporate Resources – Cllr Chris Jarman

Cabinet Member for Climate Change, Environment, Heritage, Human Resources, Legal and Democratic Services - Cllr Jonathan Bacon

Cabinet Member for Community Protection, Regulatory Services and Waste – Cllr Karen Lucioni

* Please note that any items highlighted in yellow are changes or additions from the previous Forward Plan

Title and Summary of Proposed Decision	Decision Making Body and name of relevant Cabinet Member	Meeting Date/Proposed Publishing Date	Relevant documents submitted to decision maker to be considered*	Consultees (including town and parish councils) and Consultation Method	May report or part of report be dealt with in private? If so - why?
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Title and Summary of Proposed Decision	Decision Making Body and name of relevant Cabinet Member	Meeting Date/Proposed Publishing Date	Relevant documents submitted to decision maker to be considered*	Consultees (including town and parish councils) and Consultation Method	May report or part of report be dealt with in private? If so - why?
<p>New Football Ground development in Whippingham, Traffic Regulations proposal</p> <p>Recommendation to approve the introducing of: Various moving traffic restrictions and speed limits</p>	<p>Cabinet Member for Infrastructure, Highways PFI and Transport</p> <p>Councillor Phil Jordan Date 1st added: 6 April 2023</p>	<p>9 May 2023</p>	<p>Leader's Authority Upcoming Decision Notice Report Appendix 1 Appendix 2 - EIA</p>		<p>Open</p>
<p>Albert Street and Park Avenue, Ventnor, Traffic Regulations proposal</p> <p>Recommendation to approve the introducing of: A 2-hours loading bay in Albert Street during the high season</p> <p>Double yellow lines covering Fernleigh Apartments' shared entrance</p>	<p>Cabinet Member for Infrastructure, Highways PFI and Transport</p> <p>Councillor Phil Jordan Date 1st added: 6 April 2023</p>	<p>9 May 2023</p>	<p>Leader's Authority Upcoming Decision Notice Report Appendix 1 Appendix 2 Appendix 3 Appendix 4</p>		<p>Open</p>
<p>Post 16 Transport Policy Statement 2023-24</p> <p>Purpose is to seek approval of Post 16 policy statement for September 2023.</p>	<p>Cabinet</p> <p>Cabinet Member for Children's Services, Education and Lifelong Skills Date 1st added: 4 January 2023</p>	<p>11 May 2023</p>		<p>All Secondary School, HTP Apprenticeship College, IoW College, & SENDIAS. General public if proposed changes to policy.</p>	<p>Open</p>

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<p>Household Support Fund 4</p> <p>The proposed delivery plan of the Household Support Fund, covering the 2023-24 financial year.</p>	<p>Cabinet</p> <p>Cabinet Member for Children's Services, Education and Lifelong Skills Date 1st added: 14 March 2023</p>	<p>11 May 2023</p>		<p>Stakeholder meeting held with internal council departments, Citizens Advice, Schools, Hampshire colleagues and Community and voluntary organisations.</p>	<p>Open</p>
<p>Local Cycling & Walking Infrastructure Plans (LCWIP's)</p> <p>To adopt the Local Cycling and Walking Infrastructure Plans to enable working with key local, regional and national stakeholders on securing resources to delivering infrastructure improvements.</p>	<p>Cabinet</p> <p>Cabinet Member for Infrastructure, Highways PFI and Transport Date 1st added: 20 December 2022</p>	<p>11 May 2023</p>	<p>East Cowes and Whippingham Cowes, Gurnard and Northwood Brading, Bembridge & St Helens</p>	<p>Town & Parish Councils and other stakeholder groups included cycle forum, IW ramblers, public rights of way, local area residents. Slide presentation provided and Q&A sessions taken place.</p>	<p>Open</p>

Title and Summary of Proposed Decision	Decision Making Body and name of relevant Cabinet Member	Meeting Date/Proposed Publishing Date	Relevant documents submitted to decision maker to be considered*	Consultees (including town and parish councils) and Consultation Method	May report or part of report be dealt with in private? If so - why?
<p>Dementia Hub at Parklands, Cowes</p> <p>To support the implementation of the Isle of Wight Dementia Strategy 2022-2025, the Council's Corporate Leadership Team have approved in principle the use of the Parklands site in Cowes as a dementia hub for the Island.</p> <p>The hub will provide an environment where services can work in an integrated way providing opportunities to deliver against many of the commitments within the new dementia strategy.</p> <p>The report is seeking Cabinet approval to award a 25 year lease of Parklands to The Alzheimer Café IW to enable them to develop it as a dementia hub. This lease will be subject to the allocation of capital to enable the refurbishment works to be undertaken, with the lease commencing from the point that capital allocation is confirmed.</p>	<p>Cabinet</p> <p>Cabinet Member for Adult Social Care, Public Health</p> <p>Date 1st added: 1 February 2023</p>	<p>11 May 2023</p>		<p>A wide range of other stakeholders and professionals have been involved in the development of the strategy and its content, these include:</p> <ul style="list-style-type: none"> • IW CCG • IW NHS Trust • Primary care • IWC Adult Social Care • Public Health • Housing Associations • Voluntary and community sector organisations (Advocacy, ULO, Carers IW, Age UK, Alzheimer Café) • Mountbatten Hospice • Ambulance services • Independent sector (residential and nursing homes and day care services) 	<p>Open</p>

Title and Summary of Proposed Decision	Decision Making Body and name of relevant Cabinet Member	Meeting Date/Proposed Publishing Date	Relevant documents submitted to decision maker to be considered*	Consultees (including town and parish councils) and Consultation Method	May report or part of report be dealt with in private? If so - why?
<p>Dinosaur Island – future provision</p> <p>Following the review of the governance options for Dinosaur Isle carried out in 2022 and the consultations carried out with Stakeholders including consideration of their feedback the Council is considering the preferred option for the governance of Dinosaur Isle, to ensure that dinosaur Isle is sustainable going forward and is financially viable.</p>	<p>Cabinet</p> <p>Cabinet Member for Climate Change, Environment, Heritage, Human Resources and Legal and Democratic Services</p> <p>Date 1st added: 1 February 2023</p>	<p>11 May 2023</p>		<p>Two meetings have been undertaken with stakeholder groups</p>	<p>Open</p>
<p>Adoption of new Planning Enforcement Strategy</p> <p>A decision to adopt a new Planning Enforcement Strategy</p>	<p>Cabinet</p> <p>Cabinet Member for Planning and Enforcement</p> <p>Date 1st added: 11 November 2022</p>	<p>11 May 2023</p>			<p>Open</p>
<p>Adult Social Care CQC Briefing Paper and Self-Assessment</p> <p>Briefing paper for noting setting out overview of CQC inspection requirements/framework/timeline and self-assessment completed by ASCHN</p>	<p>Cabinet</p> <p>Cabinet Member for Adult Social Care, Public Health</p> <p>Date 1st added: 1 March 2023</p>	<p>11 May 2023</p>			<p>Open</p>

Title and Summary of Proposed Decision	Decision Making Body and name of relevant Cabinet Member	Meeting Date/Proposed Publishing Date	Relevant documents submitted to decision maker to be considered*	Consultees (including town and parish councils) and Consultation Method	May report or part of report be dealt with in private? If so - why?
<p>Draft Island Planning Strategy</p> <p>Cabinet to consider a motion agreed at Full Council on 16 November 2022 that returned the Draft Island Planning Strategy to Cabinet for review.</p>	<p>Cabinet</p> <p>Cabinet Member for Planning and Enforcement Date 1st added: 8 December 2022</p>	<p>11 May 2023</p>			<p>Open</p>
<p>Island Planning Strategy</p> <p>As the Draft IPS was not agreed on 5 October, Full Council is to specify its objections and to formally refer the matter back to the Cabinet.</p>	<p>Full Council</p> <p>Date 1st added: 17 March 2022</p>	<p>17 May 2023</p>		<p>Internal and External Full public consultation</p>	<p>Open</p>
<p>QPMR Q4 - 2022-23</p> <p>To provide a summary of progress against Corporate Plan activities and measures for the period January 2022 to March 2023. To inform Cabinet of areas of particular success, issues requiring attention and remedial activity in place to deal with these. To provide a report on the financial position of the council for the same period</p>	<p>Cabinet</p> <p>Cabinet Member for Strategic Finance, Transformational Change and Corporate Resources Date 1st added: 1 February 2023</p>	<p>8 Jun 2023</p>			<p>Open</p>

Title and Summary of Proposed Decision	Decision Making Body and name of relevant Cabinet Member	Meeting Date/Proposed Publishing Date	Relevant documents submitted to decision maker to be considered*	Consultees (including town and parish councils) and Consultation Method	May report or part of report be dealt with in private? If so - why?
<p>Concessionary Travel Reimbursement April 2023 to March 2024</p> <p>To seek approval to update the Council's approach to concessionary fare reimbursement for local bus operators from 1 April 2022 until 31 March 2023 in line following preparatory negotiations and revised guidance from the Department for Transport (DfT).</p>	<p>Cabinet</p> <p>Date 1st added: 6 April 2023</p>	<p>8 Jun 2023</p>			<p>Open</p>
<p>School Place Planning</p> <p>Report on school place planning following on the update provided to Scrutiny Committee in September 2022.</p>	<p>Cabinet</p> <p>Cabinet Member for Children's Services, Education and Lifelong Skills</p> <p>Date 1st added: 1 February 2023</p>	<p>8 Jun 2023</p>	<p>School Place Planning</p>	<p>Formal consultation subject to approval of recommendation in the report.</p>	<p>Open</p>
<p>Isle of Wight Cultural Strategy</p> <p>Adoption of a new Cultural strategy for the Island developed in partnership with the Island collection after extensive consultation with relevant stakeholders</p>	<p>Cabinet</p> <p>Cabinet Member for Levelling Up, Regeneration, Business Development and Tourism</p> <p>Date 1st added: 1 February 2023</p>	<p>8 Jun 2023</p>		<p>Island wide consultation to develop strategy underway – on publication of draft , Policy/scrutiny, relevant cabinet members</p>	<p>Open</p>

Title and Summary of Proposed Decision	Decision Making Body and name of relevant Cabinet Member	Meeting Date/Proposed Publishing Date	Relevant documents submitted to decision maker to be considered*	Consultees (including town and parish councils) and Consultation Method	May report or part of report be dealt with in private? If so - why?
<p>Hampshire and Isle of Wight Level 3 Integrated Sexual Health Service Procurement</p> <p>To approve the procurement of the Level 3 (L3) Integrated Sexual Health Service for the Isle of Wight. The L3 Sexual Health Service for Isle of Wight residents provided by Solent NHS Trust will formally end on the 31st April 2024. The proposal is to collaboratively commission a new service for Isle of Wight residents through open competition with system partners, Hampshire CC, Portsmouth CC, Southampton CC, NHS Hampshire and IOW ICB, NHS Frimley ICB and NHSE.</p>	<p>Cabinet</p> <p>Cabinet Member for Adult Social Care, Public Health</p> <p>Date 1st added: 14 March 2023</p>	<p>8 Jun 2023</p>		<p>Engagement with partners</p>	<p>Open</p>
<p>Adoption of the Newport & Ryde LCWIP as a Supplementary Planning Document (SPD)</p> <p>Following a period of public consultation, Cabinet to be asked to adopt the Newport & Ryde Local Cycling and Walking Infrastructure Plan (LCWIP) as a Supplementary Planning Document (SPD) that post adoption can be used as a material consideration in planning decisions.</p>	<p>Cabinet</p> <p>Cabinet Member for Levelling Up, Regeneration, Business Development and Tourism</p> <p>Date 1st added: 1 March 2023</p>	<p>8 Jun 2023</p>		<p>Prior to the cabinet decision, a formal 6 week public consultation in the LCWIP will have taken place in line with Planning legislation for the adoption of SPDs, including consultation with a number of statutory consultees</p>	<p>Open</p>

Title and Summary of Proposed Decision	Decision Making Body and name of relevant Cabinet Member	Meeting Date/Proposed Publishing Date	Relevant documents submitted to decision maker to be considered*	Consultees (including town and parish councils) and Consultation Method	May report or part of report be dealt with in private? If so - why?
<p>Acquisition Strategy</p> <p>Approval of a strategy that enables the council to purchase properties for letting.</p>	<p>Cabinet</p> <p>Deputy Leader, Cabinet Member for Digital Transformation, Housing, Homelessness and Poverty Date 1st added: 6 April 2023</p>	<p>13 Jul 2023</p>		<p>Internal Council Services</p>	<p>Open</p>
<p>Newport High Street Traffic Regulation Proposals</p> <p>Proposed revisions to parking and loading restrictions on Newport High Street to enable improvements to the pedestrian environment and street scene to be made as part of the Newport Heritage Action Zone.</p>	<p>Cabinet</p> <p>Cabinet Member for Infrastructure, Highways PFI and Transport Date 1st added: 3 May 2023</p>	<p>13 Jul 2023</p>		<p>Formal 28-day public consultation.</p>	<p>Open</p>
<p>Disposal of potential housing site(s) in East Cowes</p> <p>To confirm the granting of an option to dispose , subject to securing planning permission, on one or both of the council owned development sites known as Maresfield Rd and Albany</p>	<p>Cabinet</p> <p>Cabinet Member for Levelling Up, Regeneration, Business Development and Tourism Date 1st added: 6 July 2022</p>	<p>14 Sep 2023</p>		<p>East Cowes Waterfront Implementation Group and local member</p>	<p>Part exempt Yes – appendix summarising appraisal of responses to EOI issued in April 2022 – responses were submitted as commercial in confidence</p>

Title and Summary of Proposed Decision	Decision Making Body and name of relevant Cabinet Member	Meeting Date/Proposed Publishing Date	Relevant documents submitted to decision maker to be considered*	Consultees (including town and parish councils) and Consultation Method	May report or part of report be dealt with in private? If so - why?
<p>Adoption of three LCWIPs (East Cowes & Whippingham; Cowes, Gurnard & Northwood; Brading, Bembridge & St Helens) as a Supplementary Planning Documents (SPD)</p> <p>Following a period of public consultation, Cabinet to be asked to adopt three separate Local Cycling and Walking Infrastructure Plans (LCWIP) for East Cowes & Whippingham; Cowes, Gurnard & Northwood; and Brading, Bembridge & St Helens as Supplementary Planning Documents (SPD) that post adoption can be used as a material consideration in planning decisions.</p>	<p>Cabinet</p> <p>Cabinet Member for Levelling Up, Regeneration, Business Development and Tourism</p> <p>Date 1st added: 1 March 2023</p>	<p>14 Sep 2023</p>		<p>Prior to the cabinet decision, a formal 6 week public consultation in the LCWIPs will have taken place in line with Planning legislation for the adoption of SPDs, including consultation with a number of statutory consultees</p>	<p>Open</p>
<p>Adoption of EV Chargepoint Infrastructure Strategy</p> <p>Following a period of public consultation, an Electric Vehicle Charging Infrastructure Strategy has been developed. This provides detail on the roll out of public chargepoints and associated policies to ensure that a lack of charging infrastructure does not act as a barrier to electric vehicle ownership.</p>	<p>Cabinet</p> <p>Cabinet Member for Infrastructure, Highways PFI and Transport</p> <p>Date 1st added: 2 May 2023</p>	<p>14 Sep 2023</p>		<ol style="list-style-type: none"> 1. Public – via public consultation 2. Stakeholders – via public consultation 3. Town, Parish or Community Councils – via webinars 4. Internal Council Services – direct contact on technical issues 	<p>Open</p>

Title and Summary of Proposed Decision	Decision Making Body and name of relevant Cabinet Member	Meeting Date/Proposed Publishing Date	Relevant documents submitted to decision maker to be considered*	Consultees (including town and parish councils) and Consultation Method	May report or part of report be dealt with in private? If so - why?
<p>The adoption of the Newport Harbour Masterplan Supplementary Planning Document</p> <p>Whether to adopt the draft Newport Harbour Masterplan as a supplementary planning document</p>	<p>Cabinet</p> <p>Cabinet Member for Levelling Up, Regeneration, Business Development and Tourism</p> <p>Date 1st added: 7 September 2022</p>	<p>12 Oct 2023</p>			<p>Open</p>

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Corporate Scrutiny Committee - Workplan 2022-25

The committee is responsible for Scrutiny functions in respect of decisions and activities within the remit of the council, the Cabinet, Cabinet members, officers, and any functions not otherwise expressly delegated to another Scrutiny committee

Date	Agenda Items	Description & Background	Lead Officer/Cabinet Member
6 June 2023	Partnership Arrangements	To consider a report on the lines of enquiry agreed by the Committee at its meeting on 10 May 2022	Leader (with responsibility for Strategic Oversight and External Partnerships) Cabinet Member for Finance, Climate Change, and Biosphere
	Quarterly Performance Monitoring Report Quarter 4 2022-23	To consider the performance measures for Quarter 4 of 2022-23	Cabinet Member for Finance, Climate Change, and Biosphere
	Pre Decision Scrutiny - Cabinet Items on the Forward Plan	a) School Place Planning To consider the report on school place planning following the update provided to the Policy and Scrutiny Committee for Children's Services, Education and Skills in September 2022	Cabinet Member for Children's Services, Education and Skills
	Committee's Workplan	a) Forward Plan To identify any items due to be determined that would benefit from pre- or post-decision scrutiny. b) Committee's Work Programme 2022-25	Committee
11 July 2023	Capital Programme/ Capital Strategy	To consider a report on the lines of enquiry agreed by the Committee at its meeting on 10 May 2022	Cabinet Member for Finance, Climate Change, and Biosphere
	Performance Management Framework	To consider a report on the lines of enquiry agreed by the Committee at its meeting on 11 October 2022.	Cabinet Member for Finance, Climate Change, and Biosphere

	Pre Decision Scrutiny - Cabinet Items on the Forward Plan	a) Acquisition Strategy To consider the acquisition strategy that enables the council to purchase properties for letting ahead of going to Cabinet on 13 July	Deputy Leader, Cabinet Member for Adult Services and Housing, Public Health and Homelessness Chief Executive
	Committee's Workplan	a) Forward Plan To identify any items due to be determined that would benefit from pre- or post-decision scrutiny. b) Committee's Work Programme 2022-25	Committee
12 September 2023	Corporate Complaints Annual Report 2022-23	To consider the annual complaints report to ensure that this is helping to drive service improvement through lessons learnt.	Cabinet Member for Finance, Climate Change, and Biosphere
	Quarterly Performance Monitoring Report Quarter 1 2023-24	To consider the performance measures for Quarter 1 2023-24	Cabinet Member for Finance, Climate Change, and Biosphere
	Carbon Offsetting	To consider the councils approach to carbon offsetting.	Cabinet Member for Finance, Climate Change, and Biosphere
	Pre Decision Scrutiny - Cabinet Items on the Forward Plan	a) Disposal of potential housing site(s) in East Cowes To consider the option to dispose, subject to securing planning permission, on one or both of the council owned development sites known as Maresfield Rd and Albany	Cabinet Member for Economy, Regeneration, Culture and Leisure
	Committee's Workplan	a) Forward Plan To identify any items due to be determined that would benefit from pre- or post-decision scrutiny. b) Committee's Work Programme 2022-25	Committee
September 2023 - INFORMAL Date TBC	Cyber Security	To receive a response and discussion on the questions posed before considering what further actions require the attention of the committee	Cabinet Member for Regulatory Services, Community Protection, Waste and ICT Director of Corporate Services
10 October 2023	Scams and Fraud Prevention	To consider the councils approach and partnership working in regard to scam and fraud prevention.	Cabinet Member for Regulatory Services, Community Protection, Waste and ICT

	Pre Decision Scrutiny - Cabinet Items on the Forward Plan	a) The adoption of the Newport Harbour Masterplan Supplementary Planning Document To consider the draft Newport Harbour Masterplan as a supplementary planning document prior to decision at Cabinet	Cabinet Member for Economy, Regeneration, Culture and Leisure
	Committee's Workplan	a) Forward Plan To identify any items due to be determined that would benefit from pre- or post-decision scrutiny. b) Committee's Work Programme 2022-25	Committee
7 November 2023	IW Community Safety Partnership Annual Report 2022-23	To consider the annual report of the partnership in accordance with the Committee's statutory function to review or scrutinise decisions made, or other action taken, in connection with the discharge by the responsible authorities of their crime and disorder functions.	Cabinet Member for Regulatory Services, Community Protection, Waste and ICT
	Quarterly Performance Monitoring Report Quarter 2 2023-24	To consider the performance measures for Quarter 2 2023-24	Cabinet Member for Finance, Climate Change, and Biosphere
	Committee's Workplan	a) Forward Plan To identify any items due to be determined that would benefit from pre- or post-decision scrutiny. b) Committee's Work Programme 2022-25	Committee
9 January 2024	Draft budget proposals 2024- 25	To comment on outline budget proposals.	Leader / Cabinet Members / Section 151 Officer
	Committee's Workplan	a) Forward Plan To identify any items due to be determined that would benefit from pre- or post-decision scrutiny. b) Committee's Work Programme 2022-25	Committee
6 February 2024	Budget proposals for 2024-25	To comment on draft budget proposals	Leader / Cabinet Members / Section 151 Officer

	Quarterly Performance Monitoring Report Quarter 3 2023-24	To consider the performance measures for Quarter 3 2023-24	Cabinet Member for Finance, Climate Change, and Biosphere
	Committee's Workplan	a) Forward Plan To identify any items due to be determined that would benefit from pre- or post-decision scrutiny. b) Committee's Work Programme 2022-25	Committee
12 March 2024	Scrutiny Annual Report	To review the work of Scrutiny and make recommendations for improvements where appropriate.	Chairman of the Corporate Scrutiny Committee / Scrutiny Officer
	Policy Framework Annual Review	To review the Council's list of policies to ensure that they are being reviewed and refreshed timely and effectively.	Cabinet Member for Finance, Climate Change, and Biosphere
	Committee's Workplan	a) Forward Plan To identify any items due to be determined that would benefit from pre- or post-decision scrutiny. b) Committee's Work Programme 2022-25	Committee
7 May 2024			
	Committee's Workplan	a) Forward Plan To identify any items due to be determined that would benefit from pre- or post-decision scrutiny. b) Committee's Work Programme 2022-25	Committee
June 2024	Quarterly Performance Monitoring Report Quarter 4 2023-24	To consider the performance measures for Quarter 4 2023-24	Cabinet Member for Finance, Climate Change, and Biosphere
	Committee's Workplan	a) Forward Plan To identify any items due to be determined that would benefit from pre- or post-decision scrutiny. b) Committee's Work Programme 2022-25	Committee
July 2024			

	Committee's Workplan	a) Forward Plan To identify any items due to be determined that would benefit from pre- or post-decision scrutiny. b) Committee's Work Programme 2022-25	Committee
September 2024	Corporate Complaints Annual Report 2023-24	To consider the annual complaints report to ensure that this is helping to drive service improvement through lessons learnt.	Cabinet Member for Finance, Climate Change, and Biosphere
	Committee's Workplan	a) Forward Plan To identify any items due to be determined that would benefit from pre- or post-decision scrutiny. b) Committee's Work Programme 2022-25	Committee
October 2024			
	Committee's Workplan	a) Forward Plan To identify any items due to be determined that would benefit from pre- or post-decision scrutiny. b) Committee's Work Programme 2022-25	Committee
November 2024	IW Community Safety Partnership Annual Report 2023-24	To consider the annual report of the partnership in accordance with the Committee's statutory function to review or scrutinise decisions made, or other action taken, in connection with the discharge by the responsible authorities of their crime and disorder functions.	Cabinet Member for Regulatory Services, Community Protection, Waste and ICT
	Committee's Workplan	a) Forward Plan To identify any items due to be determined that would benefit from pre- or post-decision scrutiny. b) Committee's Work Programme 2022-25	Committee
January 2025	Draft budget proposals 2025-26	To comment on outline budget proposals.	Leader / Cabinet Members / Section 151 Officer

	Committee's Workplan	a) Forward Plan To identify any items due to be determined that would benefit from pre- or post-decision scrutiny. b) Committee's Work Programme 2022-25	Committee
February 2025	Draft budget proposals 2025-26	To comment on draft budget proposals	Leader / Cabinet Members / Section 151 Officer
	Committee's Workplan	a) Forward Plan To identify any items due to be determined that would benefit from pre- or post-decision scrutiny. b) Committee's Work Programme 2022-25	Committee
March 2025	Scrutiny Annual Report	To review the work of Scrutiny and make recommendations for improvements where appropriate.	Chairman of the Corporate Scrutiny Committee / Scrutiny Officer
	Policy Framework Annual Review	To review the Council's list of policies to ensure that they are being reviewed and refreshed timely and effectively.	Cabinet Member for Finance, Climate Change, and Biosphere
	Committee's Workplan	a) Forward Plan To identify any items due to be determined that would benefit from pre- or post-decision scrutiny. b) Committee's Work Programme 2022-25	Committee



Agenda Item Introduction

Committee	CORPORATE SCRUTINY COMMITTEE
Date	6 JUNE 2023
Topic	PARTNERSHIP ARRANGEMENTS

BACKGROUND

A scoping document was approved by the committee at its meeting in May 2022, and it was agreed that an item on Partnership Arrangements would to be added to the workplan.

FOCUS FOR SCRUTINY

- Is there a formal framework for entering partnership arrangements so that its purpose and expected outcomes are fully understood and that the Council's agreed priorities and objectives are met?
- How are performance, value for money, outputs, and financial incentives measured?
- Is provision made for the scrutiny of partnerships?
- Are all partner organisations expected to provide information to the council to enable councillors to conduct a full review if required?
- Are expected outcomes being delivered?

APPROACH

A committee report to be provided.

APPENDICES ATTACHED

Corporate Scrutiny Report - Partnership Arrangements
Appendix 1 – Partnership Framework v1.1
Appendix 2 – Final Partnerships

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Committee Report

Committee	CORPORATE SCRUTINY COMMITTEE
Date	6 JUNE 2023
Topic	PARTNERSHIP ARRANGEMENTS
Report of	LEADER OF THE COUNCIL AND CABINET MEMBER FOR STRATEGIC OVERSIGHT

SUMMARY / BACKGROUND

1. At the Corporate Scrutiny Committee meeting in May 2022, a scoping document was approved by the committee for an item on partnership arrangements to be added to the workplan. This report provides committee members with the information requested against the key lines of enquiry identified.

FOCUS FOR SCRUTINY

2. **Is there a formal framework for entering partnership arrangements so that its purpose and expected outcomes are fully understood and that the council's agreed priorities and objectives are met?**

2.1 The council has a partnership framework (see Appendix 1) to provide all the relevant information that must be considered before entering a partnership arrangement and the minimum governance arrangements to be put in place for its oversight. This was refreshed in March 2023. The framework remains in draft pending corporate scrutiny committee consideration of this topic and identification of any recommendations following its review.

2.2 Perhaps the most critical element of that framework is the need to clarify what is meant by a genuine partnership as distinct from a commissioned service for which there are specific contractual obligations (such as our strategic partnerships with Hampshire County Council and Portsmouth City Council) which are subject to different formal review mechanisms as a contract for service. The usage of the word partnership can be confusing as it is often used to describe a variety of working and commercial relationships. For the purposes of the Isle of Wight Council, a partnership is defined as an arrangement involving the council and one or more other organisations, from any sector, who share the responsibility for agreeing and then delivering a set of actions and outcomes that improve the economic and/or social environmental well-being of people living on, working on, or visiting the Isle of Wight.

- 2.3 The framework also sets out the wider considerations to be taken account of by the nominated officer who will be responsible for the partnership arrangements, before entering into an agreement. Such consideration include any risks associated with the partnership and how they will be managed, compliance with the council's performance management arrangements, effective delivery planning, statutory obligations under equalities legislation, the level of auditing and scrutiny required and most importantly, what resources are needed to deliver the intended outcomes and expectations of the partnership and whether they are available. The council must not enter any partnership where it cannot fully and effectively contribute to its success and there are clear links to the delivery of its corporate priorities.
- 2.4 There is a partnership register (see Appendix 2) that has been established for the purposes of holding a central record of all partnerships. This provides details against each of the key lines of enquiry that scrutiny presented for this report and will be refreshed on an annual basis going forward. It is still work in progress and is yet to be fully populated and evaluated for areas that require improvement, although work is ongoing to make sure that it is up to date and remains up to date. Unfortunately, due to the reductions in staffing over the period of austerity, there is no longer dedicated resource for the corporate oversight of such matters and the register that existed had become out of date. The register will now be maintained by the organisational intelligence team.

3. How is performance, value for money, outputs and financial incentives measured?

- 3.1 Partnerships will vary in size and complexity and significance. The partnership framework sets out the minimum requirements that must be present when putting any such arrangements in place, including setting out the partnership's purpose, objectives, and outcomes to be delivered, its performance management arrangements, accountabilities of those organisations involved and arrangements for the review and termination of the partnership as may be required.
- 3.2 The partnership framework document sets out the requirement going forward for a partnership registration form to be completed by the council's nominated lead officer for that partnership. This requests all the relevant information required by the partnership framework to be put in place before entering into any such arrangement and therefore provides a formal record of its existence and evidence of its relevance, connection to corporate priorities, outcomes and outputs to be achieved, how it will be managed and reviewed and can demonstrate added value to the Island's communities.
- 3.3 The partnership register shown at Appendix 2, provides details of the arrangements for performance management and oversight of the intended partnership outcomes.

4. Is provision made for the scrutiny of partnerships?

- 4.1 This will be dependent upon the type of partnership. Some partnerships will require more formal governance arrangements to be put in place, both in the establishment of the partnership itself and in the discharge of their activities, especially if they are to exercise executive and/or non-executive functions of the council. These will be open to the corporate scrutiny committee to consider for review at any time. There are also more formal relationships for scrutiny in the review of partnerships for specific areas such as community safety where there is a legislative requirement for the designation of a committee where local community safety partners can be requested to attend meetings and provide information on the discharge of their work. Scrutiny committees also have a formal role regarding flood risk management which allows for review and scrutiny of the Isle of Wight local flood risk management strategy and the work of the partnership to deliver it. Corporate Scrutiny received reports on both items at their meeting in May 2023.
- 4.2 The partnership register shown at Appendix 2, provides details of the arrangements for the review of each partnership and its relationship to formal scrutiny where necessary.
- 4.3 The principal power of a scrutiny committee is to influence the policies and decisions made by the council and other organisations involved in delivering public services and so can investigate any issue which affects the local area. It remains that the purpose of scrutiny is to improve the lives of local people through improved public services. Ultimately, scrutiny may choose to scrutinise any area of activity set out in the partnership register if there is an item of concern to our local area identified by scrutiny committee members.

5. Are all partner organisations expected to provide information to the council to enable members to conduct a full review if required?

- 5.1 This will be dependent upon the type of information requested and the purpose for which the information is to be used. Any requests for information need to be undertaken within the confines of data protection legislation. Some partnership arrangements may necessitate a formal data sharing agreement to be put in place to fulfil the objectives and intended outcomes of the partnership arrangement. There is a formal process to be followed in the development of any such agreements involving the council's corporate information unit.
- 5.2 In general, the requirements of each partner organisation when entering a partnership arrangement are set out so that effective performance monitoring can take place by the partnership lead and supporting board. The partnership framework document sets out these expectations as part of the key considerations that must be identified before entering into an agreement.

6. Are expected outcomes being delivered?

- 6.1 The partnership framework document sets out the expectation that a partnership must be regularly reviewed to check for its ongoing viability and validity in delivering its intended outcomes and outputs. Depending upon the type and nature of the partnership, the responsibility for leading a review, identifying corrective action or determining the council's continued involvement in the partnership rests with the council's nominated lead officer for that partnership. However, some partnerships have a more formal footing or even legislative requirement for them to be in place and as such require a more structured approach to any such review taking place.
- 6.2 The partnership register shown at Appendix 2, provides a high-level determination of whether the partnership is meeting its expected outcomes. This acts as a marker for consideration as to whether there is a need for more investigation to be undertaken.

APPENDICES ATTACHED

Appendix 1: Partnership Framework
Appendix 2: Register of Partnerships

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CLAIRE SHAND
Director of Corporate Services

CLLR JONATHAN BACON
*Cabinet Member for Finance,
Climate Change and Biosphere*

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Isle of Wight Council
**PARTNERSHIP
FRAMEWORK**
March 2023

DRAFT

1 Document Information

Title:	PARTNERSHIP FRAMEWORK
Status:	DRAFT
Current Version:	V1.1
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Consultation:	Corporate Management Team
Approved by:	Corporate Management Team
Approval Date:	04 April 2023
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Next Review:	March 2026

Version History		
Version	Date	Description
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1. Introduction

This protocol establishes minimum standards of governance and management to be followed by partnerships to satisfy the council that the partnerships are being well run and are delivering benefit to the authority.

The protocol will outline key requirements in initiating, approving, setting up, operating, reviewing, and exiting partnership arrangements.

2. What is a partnership?

The word partnership is used with increasing frequency across all sectors. It can mean different things to different groups. A partnership can be described as a group of stakeholders brought together from a range of organisations, to be responsible for tackling challenges, and exploiting opportunities in which they have a shared interest.

A partnership can be described as a joint working arrangement where the partners:

- Are otherwise independent bodies.
- Agree to co-operate to achieve common goals or outcomes.
- Create a new organisational structure or process to achieve these outcomes.
- Plan and implement a jointly agreed programme, often with joint staff or resources.
- Share relevant information, and pool risks and rewards.

3. For the purposes of this protocol, a partnership is defined as:

An arrangement involving the council and one or more other organisations, from any sector, who share the responsibility for agreeing and then delivering a set of actions and outcomes that improve the economic and/or social environmental well-being of people living in, working in, or visiting the Isle of Wight. *An example being the Isle of Wight Community Safety Partnership.*

4. Features of Partnerships

Although partnerships vary widely in the exact form they take, they usually share several basic features:

- A common purpose of the organisations
- Defined roles and relationships of those involved
- A range of organisations working together
- A lead agency
- A good understanding of the work of the other bodies in the partnership and other partnerships
- A constitution and/or clear terms of reference
- Be resourced in some way

- A commitment to share information needed to review value for money and performance
- A protocol for dispute resolution

5. The Isle of Wight Council would not define as a partnership:

An arrangement made by the council with a third party to deliver one or more services on its behalf. This is a contract for services. The Council is defined as the procurer/commissioner of the service and the third party as the contracted provider of that service. *An example might be Isle Help which is a commissioned service.*

Networks, forums, or groups of elected Councillors and/or officers from local authorities and others who come together to discuss forthcoming issues, policy, and strategy. *For example: The Council is part of a local authority bench marking group which formulates better practice to improve service delivery.*

External bodies that are single organisations but in which councils may be invited to take part.

The council's protocol is designed to support engagement in all partnerships meeting this definition. It is recognised that the council is engaged with a range of partnerships, but which may not all carry the same level of risk. For this reason, the level of governance and management processes applied to each partnership will vary.

6. Significant Partnership

A significant partnership is one that is substantial in terms of the amount of money and other resource involved; its impact upon the community and/or the level or nature of service delivery concerned and in line with the financial regulations and the council's Constitution.

The council has several methods of establishing bodies for decision-making or formal engagement with other local authorities, partners, officer representatives and members of the public. These bodies may be set up for a specific purpose or to promote more generally the economic, social, or environmental well-being of the Island. Joint arrangements with other local authorities may be established to exercise Executive and/or non-Executive functions. The establishment of "joint committees" that exercise Executive powers requires the agreement of the Leader. The establishment of joint committees that exercise non-Executive powers of the council requires the approval of Full Council.

If any person on behalf of the council is unsure what authority is required to enter into a partnership or to ensure they have adequate decision-making powers when attending on behalf the council, then they should seek advice from the monitoring officer and or Legal Services.

Significant partnerships that are not acting as a formal joint committee are likely to require councillor or senior officer approval. The exact decision maker will depend on what the nature of the functions the partnership is performing, the level of funding commitment or significance to the community. The most significant decisions are likely to require the leaders, cabinet, full council, or committee approval.

The leader and or the Cabinet can delegate authority to represent and make decisions on behalf of the authority - including those relating to partnerships - to specific councillors or council staff. These will be set out in a leader's decision record, by cabinet approval or are set out in the scheme of delegation that forms part of the council's Constitution. Where functions are delegated, the Cabinet remains accountable for them to the council.

The Chief Executive, Councillors or other properly authorised individual will represent the council on partnerships and external bodies, in accordance with the cabinet/committee approval or their authority under the council's scheme of delegation.

The Monitoring Officer is responsible for promoting and maintaining the same high standards of conduct and proper governance arrangements in partnerships.

The Section 151 Officer must ensure that the accounting arrangements to be adopted relating to partnerships and joint ventures are satisfactory. In conjunction with the Monitoring Officer, they must also consider the overall corporate governance arrangements and legal issues when arranging contracts with external bodies and ensure that the risks have been fully appraised before agreements are entered into with external bodies.

Directors and Senior Managers are responsible for ensuring that appropriate approvals are obtained before any negotiations are concluded in relation to work with external bodies.

The s151 officer should be consulted for advice.

7. How to enter into a Partnership

Before entering any partnership, it is necessary to consider its ability to contribute effectively to the partnership as well as mindful of the resource implications of entering into any partnership, particularly for staff, finance and operational assets, and existing commitments. The objectives of the partnership must also be in line with the council's corporate priorities, so as to assist in the successful delivery of the Council's [corporate plan](#).

No partnership should be entered into that requires an unbudgeted financial commitment from the council, without seeking appropriate approval first.

Putting arrangements in place

- Any partnership that the Council enters, must be clear on its purpose, outcomes and outputs it is to deliver.
- The partnership must have an officer accountable for monitoring its performance.
- There must be robust and proportionate performance management arrangements in place for the partnership to succeed.
- Performance reporting takes place in agreed time frames and to an agreed body and/or partners.
- The partnership has a sound evidence base to inform its objective, planning, and target setting.
- Objectives and outcomes to be delivered are formally reviewed and evaluated annually through an agreed process.

- All partners can be clear on the outcomes being delivered by the partnership and the links to their own business or corporate plan priorities.
- Each partner will ensure that their actions are embedded into organisational plans to ensure delivery and accountability.
- Agreed action plans are reviewed and refreshed annually by all partners.
- Action plans are supported by a risk register which is reviewed in agreed time frames and maintained by partners.
- Partners share information to enable effective performance monitoring and option appraisal.
- Data sharing is to comply with data protection regulations; data quality and transparency requirements to ensure accountability.
- Information is provided in formats that meet partner requirements.
- Findings are owned and acted upon.
- There are clear channels and processes in place to ensure accountability.
- Arrangements are in place to tackle issues of non and/or poor performance, and dispute.
- All partners can evaluate at any time the added value of being a member of the partnership and the performance and outcomes being achieved by it.

Points to consider when Setting-up a partnership, see [Appendix 1](#)

8. What needs to be done when a partnership is in place?

Register

The Council will maintain a database of all partnerships it is involved in. This will be held by the Organisational Intelligence Team and refreshed annually.

Any new partnerships should complete the **Partnership Registration Form** see [Appendix 2](#).

Performance Management

The Council will ensure that agreed partnership involvement, activity and outcomes are managed in accordance with the [Isle of Wight Council Performance Management Framework](#).

Effective delivery planning

To deliver shared objectives and targets, effective delivery plans must be in place. For example, action plans may be developed for specific objectives or working groups. All action plans must be SMART (specific, measurable, achievable / agreed, realistic / results focused and timely) with resources (people and funding) clearly allocated.

Effective planning work will identify areas of duplication, waste, and areas for shared working.

Risk Management

The risk exposure for each partnership will be assessed to help to determine the level of risk monitoring a partnership will need to undertake. Prior to entering into a partnership, the risks associated to the council should be assessed to ensure the level of exposure is acceptable and managed in accordance with the [Isle of Wight Council's Risk Management Framework](#).

In a partnership environment, risks should be assessed and managed both from the perspective of the partnership and of each partner.

In line with the partnership's governance approach, high risks or risks causing concern should be reported to the partnership board. Risk should be a standing agenda item at partnership board.

Equalities

Any partnership arrangement entered into must meet any statutory requirements outlined in equalities legislation and as necessary equality impact assessments undertaken in relation to the functions and activities of the partnership.

Auditing and Scrutiny Arrangements

The auditing and scrutiny arrangement for a partnership should be clear and set out as to where responsibility for these functions lies. This is particularly important if a partnership manages or allocates resources of its partners through any pooled or alignment arrangements. These arrangements should be clearly referenced in any partnership agreement or terms of reference agreed.

Resources

Before entering into any partnership, it is necessary to consider the ability to contribute effectively to the partnership. No partnership should be entered into where it is considered the requirements cannot fully and effectively be met to contribute successfully. A full assessment of the resource implications should be undertaken, particularly for staff, finance and operational assets, existing commitments, and corporate priorities when taking decisions on new partnerships and extending existing partnerships.

Information Sharing

Any partnership arrangement that involves the sharing of data between two separate organisations (ie separate data controllers) that may contain personal details will be required to have appropriate arrangements in place that govern how that information will be processed in accordance with data protection legislation requirements. This will normally require a data sharing agreement to be agreed which sets out the purpose of the data sharing, cover what happens to the data at each stage, set standards and help all the parties involved in sharing to be clear about their roles and responsibilities. Any such data sharing arrangements should be notified to the Corporate Information Unit.

9. Reviewing Partnerships

Checking the viability and validity of continuing with any partnership must be reviewed on a regular basis as part of the ongoing service planning process.

The review process will either approve the continuation of the council's involvement in the partnership or propose that the council withdraws.

10. Roles of Councillors and Staff

The council will be represented on any agreed partnership by specified Councillors or council staff. Each partnership that the council is represented on will be allocated a sponsor (eg: Head of Service, Strategic Manager), although they may personally not be the representative on the partnership, they will be responsible for ensuring the delivery of this protocol in respect of the relevant partnership.

Any specified staff member or Councillor attending approved partnerships will represent only the council and no other organisation, unless by specific agreement of the Chief Executive (for staff) or the Leader in consultation with the Chief Executive (for Councillors). All respective codes of conduct must be adhered to, always.

The terms of reference for any council representative will include requirements for them to:

- Act on behalf of the council within specific parameters.
- Ensure activities are coordinated across the council to meet the council's commitment to the partnership.
- Seek agreement from the corporate management team/head of service or, if the Constitution requires it, the Council, for any new resources not already agreed or budgeted for.
- Representation on any partnership does not permit any staff or Councillor to commit the council to use resources not contained within approved budgets nor to act as a public spokesperson for the council.

Legal Services can provide any necessary advice and guidance to its representatives on partnerships regarding potential liabilities for them and the council, and on their responsibilities and accountabilities.

Appendix 1

Points to consider when Setting-up a Partnership

General

- Does the council have the legal power to enter the partnership arrangement?
- Is there any law or other provision that prevents the council from entering the partnership arrangement?

Written Agreement / Governing Document

All partnerships that the council participates in must have a written agreement or governing document in place. It is necessary to have such a document to ensure that there is a shared understanding amongst partners about the purpose, aims and objectives of the partnership and accountability. It is important to appreciate that there is no single form of document that will be appropriate for all kinds of partnerships.

- Will the agreement take the form of a legally binding document or have the status of a statement of intent, memorandum of understanding or protocol?
- The main components of the agreement should:
 - Make the status of the partnership clear.
 - Include the terms of reference of the partnership
 - Define how the partners will work together; and
 - Set out the responsibilities of each of the partners.
- Other factors for consideration for inclusion in the agreement:
 - What powers will the partnership have?
 - Constitution of the partnership:
 - What Council representation in the partnership will be required / is appropriate?
 - Staff representation?
 - Councillor representation?
 - Identification of substitute representatives?
 - How will the other partners be represented?
 - How will the partnership make decisions?
 - Partnership board format and make up
 - How will it make decisions? E.g., by simple majority vote, casting vote by chair?
 - Identity of Chair, secretary etc?
 - Frequency of meetings?
 - Quorum?
 - Recording and distribution of minutes.
 - Financial arrangements?
 - Risk Management arrangements?
 - How / when will the work of the partnership be reviewed?

- What mechanism will be used for dispute resolution?
- What provision is there to enable the Council to exit the partnership (in relation to both a planned and unplanned exit)?
- Have the potential liabilities of the partnership and the Council (if any) been identified?
- Is a mechanism to deal with complaints necessary?
- Is there a need for an information sharing protocol?
- Has equalities legislation been considered?
- What provisions will be included to enable review/variation of the agreement itself over time?

This list is not exhaustive. The content of the agreement will depend upon the status of the agreement itself and the partnership in question. Further, not all of the considerations listed above will be relevant to all types of partnership.

Delegated Powers

Will the persons representing the Council need delegated authority to take decisions on behalf of the Council? Do such people have the necessary delegated powers?

Legal Services should be contacted for advice in relation to all legal issues.

Appendix 2

ISLE OF WIGHT COUNCIL - PARTNERSHIP REGISTRATION FORM

This form needs to be completed for all partnerships that the Council is involved in.

Once completed the form should be sent to organisational.intelligence@iow.gov.uk where it will be logged on the council's partnerships register. A copy of this form should also be kept by your department.

SECTION 1 – DETAILS OF PERSON COMPLETING THE REGISTRATION FORM.

Name:	
Title:	
Directorate:	
Extension :	
Role in the partnership: (E.g., representative, chair, sponsor or manager)	

SECTION 2 – DETAILS OF THE PARTNERSHIP

Name of Partnership:	
Role of the Council:	
Representatives- Councillors - how many and who: Council Staff - how many and who:	
Purpose of the Partnership – supporting which Corporate Plan Outcome?	
Is there a formal framework for entering the Partnership?	
Is the purpose and expected outcomes outlined and fully understood?	
How is performance, value for money, outcomes, outputs, and financial incentives measured?	

Is provision made for the scrutiny of the partnership?	
Are all partner organisations expected to provide information to the Council to enable Members to conduct a full review if required?	
Type of Partnership (Direct Service Delivery Partnership / Statutory Partnership / Informal Partnership)	
List other partners and Name of Organisation Leading the Partnership	
<p>Resources committed to the partnership.</p> <p>Financial (<i>how much and in what form e.g., grant, diversion of existing budgets etc</i>)</p> <p>Officer resource (<i>Who and estimate time</i>)</p> <p>Other (<i>including in kind such as administrative support, office accommodation, postage, photocopying, printing or equipment such as computers</i>)</p>	

SECTION 3 – RISK ASSESSMENT

Does the Partnership have a risk register? If not, please state why	
Who is responsible for managing risk for the partnership?	

Signed.....

Date.....

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IWC Partnerships Register 2023

Title	Council Lead	Directorate	Partnership Lead/ Contact	Who has membership?	Purpose	Is there a partnership agreement?	Is the purpose and expected outcomes outlined and fully understood and that the council's agreed priorities and objectives are met?	How is performance, value for money, outcomes, outputs and financial incentives measured	Is provision made for the scrutiny of partnership	Are expected outcomes being delivered?	Type of Partnership
Community Safety Partnership	Amanda Gregory	Neighbourhoods	Amanda Gregory	Statutory partners: Police, probation, fire and rescue, ICB, Isle of Wight Council	Reduce crime, disorder antisocial behaviour and re offending and produce the strategic assessment and strategies required under the Crime and disorder Act 1998. Partnership is a legal requirement under the Crime and Disorder Act 1998; to tackle, prevent and reduce crime and anti-social behaviour. Under the crime and disorder act 1998 Community Safety Partnerships are a legal need in every local authority area.	Yes	Community Safety Partnership	Strategic needs assessment (SNA) and partnership plan published and reviewed by the scrutiny committee. Future strategies will go to full council.	Yes	Yes	Statutory Partnership
Violent Crime/serious violence Reduction Core Group (OPCC)	Amanda Gregory	Neighbourhoods	Amanda Gregory	Statutory partners: Police, probation, fire and rescue, ICB, Isle of Wight Council	Deliver the Violent Crime reduction and serious violence duty	No	Statutory objectives set by the home office. Local authority is a partner not the lead.	Included in the SNA and governance above. Review of funding spend is the home office (ringfenced grant money direct to OPCC). Cabinet member for community safety sits on the PCC scrutiny panel.	Yes	Yes	Informal Partnership
Channel	Amanda Gregory	Neighbourhoods	Amanda Gregory	Statutory partners: Police, probation, fire and rescue, ICB, Isle of Wight Council	Delivery the statutory obligation to provide and deliver channel panels. Channel is part of the Prevent strategy. It requires security clearance and data/information is restricted by the home office. Scrutiny is by the home office.	Yes	This is a referral process for individuals to be considered for multi agency intervention	Due to clearance restrictions the data is shared with partners who have specified clearance and the chief executive via the Counter Terrorism Local Profile. The home office funds interventions when required.	No	Yes	Statutory Partnership
Flooding and Coastal Protection Partnership Board	Colin Rowland	Neighbourhoods	Natasha Dix	Isle of Wight Council Environment Agency Southern Water	To oversee the delivery of major capital investment in the Isle of Wight Coastal Defence structures at key locations.	Yes	Yes, and longlist and shortlist criteria are being reviewed and weighted by both technical advisors and elected members to ensure the council's priorities are respresented	Through he delivery of projects on time and budget as set out in the project strtegic outline cases and subsequent stage gateways.	Yes	Yes	Direct Service Delivery Partnership

Title	Council Lead	Directorate	Partnership Lead/ Contact	Who has membership?	Purpose	Is there a partnership agreement?	Is the purpose and expected outcomes outlined and fully understood and that the council's agreed priorities and objectives are met?	How is performance, value for money, outcomes, outputs and financial incentives measured	Is provision made for the scrutiny of partnership	Are expected outcomes being delivered?	Type of Partnership
Solent Transport	Stewart Chandler	Neighbourhoods	Conrad Haigh Conrad.Haigh2@han ts.gov.uk	Solent Transport, Isle of Wight Council, Southampton City Council, Portsmouth City Council, Hampshire County Council	Develop policy, liaise with government, seek funding, and deliver projects and systems to support the improvement of transport across the solent sub-region	Yes	Solent Transport	Board reports	Yes	Yes	Direct Service Delivery Partnership
Isle of Wight Transport Infrastructure Board	Colin Rowland	Neighbourhoods	Christopher Garnett via jayne.tyler@iow.gov. uk	IWC, Red Funnel, Wightlink, Hover Travel, Southern Vectis, South Western Railway, Network Rail, Island Roads, Visit Isle of Wight	Optimising the Transport Systems on and to and from the Island. Aims to provide safe, secure, accessible and affordable services	No	In a period of review. Chairman is undertaking review of purpose, terms and effectiveness	No formal system	No	Yes	Informal Partnership
South East Hampshire Rapid Transit partnership	Dave Newton	Neighbourhoods	Dave Blythe <Dave.Blythe@ports mouthcc.gov.uk>	IWC, Portsmouth City Council, Hampshire County Council, Department for Transport (funder)	Implementation of a rapid transport infrastructure and service across Hampshire and through to the Island. Also strong focus on connecting and enabling housing development and explicit requirement to reduce carbon cost of travel. This is an informal arrangements and represents collaborative activity from mainly external members. The TI Board does not have any formal powers. The Leader and Portfolio holder are normally present at the meetings.	Yes	South East Hampshire Rapid Transit	Specific programme have MSP compliant reporting processes	Yes	Yes	Informal Partnership
Environment Agency FRCPS	Natasha Dix	Neighbourhoods	Nick Grey	Environment Agency, IWC	Development Implement long term capital works on coastal defences	Yes	Yes- Memorandum of understanding	Through the development of Business Cases and associaed benefit realisation plans	Yes	Yes	Direct Service Delivery Partnership
Mission Zero Community Hub	Natasha Dix	Neighbourhoods	Rob Sauvan	Private individuals as executive members with voting rights. IWC, non executive	Delivering 2040 zero emission targets across the island	Yes	Terms of reference agreed and following the climate and environment strategy	Through monthly updates and annual meetings	Yes	Yes	Informal Partnership
IW Biosphere Steering Committee	Natasha Dix	Neighbourhoods	Richard Grogan	Private individuals as executive members with voting rights. IWC, non executive	Supporting the development of sustainable development across the biosphere area	Yes	Terms of reference agreed and following the climate and environment strategy	Through monthly updates and annual meetings	Yes	Yes	Informal Partnership

Title	Council Lead	Directorate	Partnership Lead/ Contact	Who has membership?	Purpose	Is there a partnership agreement?	Is the purpose and expected outcomes outlined and fully understood and that the council's agreed priorities and objectives are met?	How is performance, value for money, outcomes, outputs and financial incentives measured	Is provision made for the scrutiny of partnership	Are expected outcomes being delivered?	Type of Partnership
UK Man and the Biosphere Steering Committee	Natasha Dix	Neighbourhoods	Martin Price	Biosffer Dyfi Biosphere Brighton & Lewes Downs Biosphere Galloway and Southern Ayrshire North Devon Biosphere Reserve Wester Ross Biosphere Isle of Wight Biosphere The Isle of Man Biosphere	Supporting the IWC role of delivering the outcomes of the IW biosphere reserve	Yes	Terms of reference agreed and following the climate and environment strategy	Through monthly updates and annual meetings	Yes	Yes	Informal Partnership

Title	Council Lead	Directorate	Partnership Lead / Contact	Who has membership?	Purpose	Is there a partnership agreement?	Is the purpose and expected outcomes outlined and fully understood and that the Council's agreed priorities and objectives are met?	How is performance, value for money, outcomes, outputs and financial incentives measured?	Is provision made for the scrutiny of partnerships?	Are expected outcomes being delivered?	Type of Partnership?
Hampshire & Isle of Wight Local Resilience Forum	Darren Steed	Strategy	A Partnership Management Team is hosted by Hampshire and Isle of Wight Fire & Rescue Service	Hampshire & IoW Constabulary Hampshire & IoW Fire & Rescue Service Hampshire & IoW Integrated Care Board South Central Ambulance Service IoW Ambulance Service Environment Agency Maritime & Coastguard Agency Hampshire County Council Portsmouth & Southampton City Councils British Transport Police United Kingdom Health Security Agency Military Met Office Voluntary Sector organisations Utility, transport and communication providers Airport and harbour authorities	Local resilience forums are the vehicle through which responding agencies fulfil the statutory duties defined in the Civil Contingencies Act 2004	Yes	Yes, within service planning	Governance structure, self assessment, peer reviews, debriefs following training, exercising and responses to emergencies	Yes	Yes	Statutory Partnership
Civil Military Partnership	Jayne Tyler	Strategy	Jayne Tyler	MOD Army Royal Navy SSAFA RBL VOS UK IWC SERFCA, SOLENT Station Newport Reserves Portsmouth City Council Ryde Town Council	The delivery and strengthening of the Isle of Wight Armed Forces Covenant. Recognition of the needs and role of the Island's veteran community. A single civil forum for groups and organisations engaged in non-emergency civil-military issues on the Isle of Wight, providing a forum for discussion, effective communication and support for working together for mutual benefit. Arrangements are in place for the promotion of recognition and remembrance, and the taking of opportunities for the partnership to promote the general well-being of Island communities.	Yes	Promotion of recognition and remembrance, and the taking of opportunities for the partnership to promote the general well-being of Island communities. Assurance that liaison is maintained with Defence and that, during emergencies, timely support can be provided through Military Aid to the Civil Authorities (MACA) protocols. In addition mutual support between Civil Authorities and Defence will be afforded, where possible, to enable civil-military exercises and events on the Isle of Wight.	Yearly workplan	No	Yes	Informal Partnership

Title	Council Lead	Directorate	Partnership Lead/ Contact	Who has membership?	Purpose	Is there a partnership agreement?	Is the purpose and expected outcomes outlined and fully understood and that the council's agreed priorities and objectives are met?	How is performance, value for money, outcomes, outputs and financial incentives measured	Is provision made for the scrutiny of partnership	Are expected outcomes being delivered?	Type of Partnership?
Children's Trust	Director (Stuart Ashley)	Childrens Services	Ashley Jefferies	Membership is being refreshed in conjunction with re-establishment of a Children's Trust.	To co-ordinate partner agency resources and review and deliver the priorities in the IoW children and young people's plan.	No	There is an existing Children's & Families Plan in place (2021-24) The Children's Trust will be a partnership of organisations across Hampshire & IoW. The expected outcomes are marked as No at present due to the Trust being established.	There are objectives and measures contained in the plan. These require review.	Yes	No	Direct Service Delivery Partnership
Sector Led Improvement Programme with DfE / South East (regional) Sector Led Improvement Partnership/ Foreign Commonwealth Development Office Partnership	Stuart Ashley	Childrens Services	Alison Smailes/ Claire Woodcock	DfE, SESLIP, FCDO, Hampshire CC and IOW Council, other LAs and overseas territories.	The purpose of the Sector Led Improvement programme in partnership with the DfE, the FCDO and the South East Regional Programme is to identify action that will assist all the local authorities in the UK, the South East and in British Overseas Territories (BOT) to deliver effective services which improve outcomes for children and young people; and vulnerable adults in BOT.	Yes	Yes	Through robust programme management controls	Yes	Yes	Direct Service Delivery Partnership
Adopt South Regional Adoption Agency	Stuart Ashley	Childrens Services	Rachel Reynolds	Isle of Wight, Hampshire, Portsmouth and Southampton LAs	Adopt South is the Regional Adoption Agency bringing together four local authorities, providing improved outcomes for children who need secure and loving homes to flourish and be part of a family forever.	Yes	Yes - partnership Agreement in place	Governance board which is chaired by Director of Children's Services	Yes	Yes	Statutory Partnership
Integrated Care Board	Debbie Key	Childrens Sevices	Debbie Key	IOW Children's Service, Hampshire Constabulary, Integrated Care Board (ICB)	Working together to safeguard children 2018 states there is a shared responsibility between organisations to safeguard and promote the welfare of all children in a local area. The responsibility for the joined-up work rests with three safeguarding partners who have a shared and equal duty to make arrangements to work together. On the isle of Wight, this arrangement is the Isle of Wight Safeguarding Children Partnership. IOWSCP	Yes	Yes - partnership Agreement in place	Executive board and main partnership board	Yes	Yes	Statutory Partnership
Corporate Parenting Board	Stuart Ashley	Childrens Services	Kim Goode Area Director (Deborah Price)	All Elected Members, Housing, children's social care and adult social care, NHS	Ensuring services to LAC are high quality and respond to the voice of Young People.	Yes	Yes	Young people self evaluation and annual reports through the Children's Trust.	Yes	Yes	Formal Partnership
Schools Forum	Natalie Smith	Childrens Services	Natalie Smith	IoW Council, School Headteachers, Lead Member for Children's Services	Statutory forum. LA's are required to consult with the Forum on all matters relating to School Funding. The Forum also has some decision making powers.	Yes	Yes - partnership Agreement in place	Annual Review feeding into budget allocation.			Schools Forums (England) Regulations

Title	Council Lead	Directorate	Partnership Lead/ Contact	Who has membership?	Purpose	Is there a partnership agreement?	Is the purpose and expected outcomes outlined and fully understood and that the council's agreed priorities and objectives are met?	How is performance, value for money, outcomes, outputs and financial incentives measured	Is provision made for the scrutiny of partnership	Are expected outcomes being delivered?	Type of Partnership?
Parent Partnership	Andrew Briggs (SEND)	Childrens Services	Andrew Briggs	Island Parents, People Matter	Support parents with children who have disabilities.	No	Parents Voice IW is the Isle of Wight's Parent Carer Forum and are recognised by the DfE as the local strategic partner. They are a group of parent carers who have children, young people with Special Education Needs and/or Disabilities (SEND). Parents Voice IW was created by Parents for parents/family members who are carers of children or young people with SEND.	Annual Report	Yes	Yes	Informal Partnership

Title	Council Lead	Directorate	Partnership Lead/Contact	Who has membership?	Purpose	Is there a partnership agreement?	Is the purpose and expected outcomes outlined and fully understood and that the council's agreed priorities and objectives are met?	How is performance, value for money, outcomes, outputs and financial incentives measured	Is provision made for the scrutiny of partnership	Are expected outcomes being delivered?	Type of Partnership?
Integrated Care Partnership	Laura Gaudion	ASCHN	Laura Gaudion	IWC, IW NHS, ICB, Independent sector - Isle of Wight Care Partnership, Primary Care (PCN's), Mountbatten, Carers IW, Healthwatch, voluntary sector	Our Integrated Care Partnership :: Hampshire and Isle of Wight ICS (hantsiowhealthandcare.org.uk)	Yes	Expected ways of working between integrated care partnerships and adult social care providers - GOV.UK (www.gov.uk)	Joint meetings with NHS CX & Director of Adult Social Care	Yes	Yes	Statutory Partnership
Adult Safeguarding Board	Laura Gaudion	ASCHN	Laura Gaudion	IWC, IW NHS, Hampshire and IW Constabulary, ICB, Plus other non-statutory partners	Statutory oversight for Adult Safeguarding	Yes	https://www.iowsab.org.uk/	Annual report to Scrutiny Committee	Yes	Yes	Statutory Partnership
LD Partnership Board	Jessica Entwistle	ASCHN	Jess Entwistle	IWC, ICB, IW NHS Trust, People Matter IW (ULO), any adult or the carer of any adult with a learning disability	Moving forward with LD action plans	No	https://s3.eu-west-1.amazonaws.com/cdn.webfactore.co.uk/6772_terms+of+reference+for+ldp+g.pdf	Management scrutiny at Board	Yes	Yes	5 sub groups - who undertake the active partnership work
Section 75 Better Care Fund (BCF)	Peter Smith	ASCHN	Peter Smith	IWC, ICB	Formalisation of joint services with health	Yes	Section 75 National Health Service Act 2006	Joint meetings with NHS CX & Director of Adult Social Care	Yes	Yes	S75 Pooled Budget Agreement
Isle of Wight Systems Workforce Board	Laura Gaudion	ASCHN	Lois Southgate	IWC (Adult Social Care, Childrens Social care, Public Health, Learning and Development and HR), ICB, IW NHS Trust, Isle of Wight Care Partnership, Voluntary Sector, Primary Care, Pharmacies	Our Integrated Care Partnership :: Hampshire and Isle of Wight ICS (hantsiowhealthandcare.org.uk)	No	Improved cross sector recruitment and retention	Isle of Wight Health and Care Partnership	Yes	Yes	Informal Partnership
System Learning Collaborative Group	Laura Gaudion	Cross	Sarah Teague	IWC, NHS, ICB, Hospice, Independent Care Home businesses	To co-ordinate marketing and recruitment to IOW public sector vacancies and develop a workforce development approach.	Yes	Yes	This group reports to the System Workforce Board through formal highlight reports. The Board is chaired by Laura Gaudion	No	Yes	Informal Partnership
Joint Strategic Partnership Board	Laura Gaudion	ASCHN	Laura Gaudion	IWC, ICB	Our Integrated Care Partnership :: Hampshire and Isle of Wight ICS (hantsiowhealthandcare.org.uk)	No	supporting join commissioning activity and BCF	Joint meetings with NHS CX & Director of Adult Social Care	Yes	Yes	Informal Partnership

Title	Council Lead	Directorate	Partnership Lead/ Contact	Who has membership?	Purpose	Is there a partnership agreement?	Is the purpose and expected outcomes outlined and fully understood and that the council's agreed priorities and objectives are met?	How is performance, value for money, outcomes, outputs and financial incentives measured	Is provision made for the scrutiny of partnership	Are expected outcomes being delivered?	Type of Partnership?
HIOW Health Protection Board	Simon Bryant	Public Health	Simon Bryant	HCC Public Health HIOW ICB General Practice NHSE UKHSA HHFT IOW NHS Trust NHS Frimley ICB District CX SHFT Solent NHS Trust IOW Council HCC Children's Services	The Board will provide a setting for identifying key issues relevant to Health Protection, risk escalation, scrutiny of plans and analysis of data with all partners with a role in the delivery and oversight of health protection in Hampshire and the Isle of Wight. Board members will ensure they are acting jointly to protect the population's health, addressing inequalities, protecting the most vulnerable whilst optimising public health outcomes.	No	Terms of reference are agreed by the board to over see our health protection responsibilities.	The discussions in this Board are meant to strengthen collaboration on HP matters and system-wide understanding of ongoing and emerging issues and the response to these	No	Yes	Statutory Partnership
IOW Domestic Abuse Partnership Board (DAPB)	Simon Bryant	Public Health	Simon Bryant	Children and Young People Representative Domestic Abuse Lead and Board Manager Education Isle of Wight Council Representatives: Adult Social Care Children Social Care Community Safety Partner representative Housing representative Public Health Isle of Wight Safeguarding Adults' Board – IOWSAB Isle of Wight Safeguarding Children's Partnership – IOWSCP Hampshire Health Service - ICS Policing or Criminal Justice Representative Police and Crime Commissioners (PCC) Crown Prosecution Service Hampshire Constabulary Probation Service Survivor Voice Representative Voluntary Sector	To meet the Local Authority statutory duty in relation to domestic abuse by providing a strategic forum to ensure a consistent and coordinate response to domestic abuse. Multiagency Partnership including statutory, non-statutory and voluntary and community sector. All partners are responsible to provide updates and data as required. Final data metrics are still being finalised.	No	Yes, via terms of reference	Via the associated strategies and action logs	No	Yes	Direct Service Delivery Partnership
Isle of Wight Health Partnership Board (previously known as IOW Health & Care Partnership Board HCPB)	Simon Bryant	Public Health	Tracy.Richards	Integrated Care Board; NHS; Healthwatch; Voluntary Sector; Leader of the Council, Cabinet member for public health; chief executive; Director of Adult Social Care & Housing; Director of Public Health, Director of Children's Services	Oversight of the delivery of the Island's health and care plan.	No	Yes via terms of reference	Board reports	Yes	Yes	Direct Service Delivery Partnership
Island Strategic Drug and Alcohol Partnership (ISDAP)	Simon Bryant	Public Health	Sue Cochrane	Isle of Wight Council: Public Health; Adults Health & Care Children's Services Housing; Community Safety OPCC Community Pharmacy South Central Hampshire and Isle of Wight Constabulary Department of work and pensions Substance Misuse Treatment Providers – Inclusion HMP Isle of Wight National Probation Service HIOW Integrated Care Board People affected by drug-related harm	Requirement in the National Drug Strategy; to oversee the local implementation of the national drug strategy and reduce / prevent harm from substance misuse on the Island	Yes	Yes	Expected outcomes provided by National Joint Combatting Drugs Unit for self assessment and submission against Delivery Plan (part of the NDS)	Yes	Yes	Statutory Partnership

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IOW Mental Health and Suicide Prevention Partnership / Mental Health Alliance Subgroup	Sue Cochrane	Public Health	Sophie Wickham	IoW CCG IW NHS Trust Local Authority Police Fire Service Ambulance Service Prison Service Voluntary sector organisations	to provide oversight of mental health and suicide prevention across the Island	Yes	Formal partnership with ToR to fulfil function as lead for MH and SP on the Island	Mental Wellbeing Plan with measurable indicators	Yes	Yes	Direct Service Delivery Partnership
Health and Wellbeing Board	Simon Bryant	Public Health	Sarah Philipsborn	Leader of the Isle of Wight Council and the relevant Isle of Wight Council Cabinet members with responsibility for Children, Adult Services and Public Protection • Chief executive of the Isle of Wight Council • Directors of Children's Services • Director of Adult Services • Director of Public Health • Director of Regeneration • Isle of Wight Council Director of Neighbourhoods • The Chairman of the Isle of Wight Clinical Commissioning Group. • Chief Officer Isle of Wight of Clinical Commissioning Group • Representative of the Area Director of the Wessex Area Team of NHS England • Chief executive of Isle of Wight NHS Trust • Representative of the Chief Constable of Hampshire of Police • Police and Crime Commissioner for Hampshire and the Isle of Wight or their representative • Representative of Healthwatch Isle of Wight. • Representative of Isle of Wight Association of Local Councils (IWALC) • Chairman of the Isle of Wight Voluntary Sector Forum	Legal requirement.	Yes	Yes - Terms of reference a component of the council's constitution	Board reports	Yes	Yes	Statutory Partnership

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AONB	Oliver Boulter/Richard Grogan	Regeneration	Richard Grogan	A range of local stakeholders include: West Wight Landscape Partnership Down to the Coast Wild on Wight	Isle of Wight Area of Outstanding Natural Beauty (landscapesforlife.org.uk)	Yes	Isle of Wight Area of Outstanding Natural Beauty (landscapesforlife.org.uk)	Reports to the Board	Yes	Yes	Statutory Partnership
Solent Local Economic Partnership (SLEP)	Chris Ashman	Regeneration	Anne-Marie Mountfield	https://solentlep.org.uk/who-we-are/solent-lep-board/ ie Southampton City Council Portsmouth City Council DLUHC BEIS	Solent LEP - Local Enterprise Partnership - Solent LEP	No	solent-lep-assurance-framework-2023.pdf (solentlep.org.uk)	Attendance by Cabinet member to SLEP Board	Yes	Yes	Informal Partnership
Isle of Wight Chamber of Commerce	Ash Curzon	Regeneration	Steven Holbrook	Isle of Wight Chamber of Commerce	MOU to progress economic prosperity and a voice for small business	Yes	https://www.iow.gov.uk/council/committees/cabinet/29-7-08/Paper%20G%20Appendix.pdf	Economic Development Executive	Yes	Yes	Direct Service Delivery Partnership
Isle of Wight Economic Development Board	Ash Curzon	Regeneration	Norman Arnold	Isle of Wight Chamber of Commerce Isle of Wight College Visit Isle of Wight Federation of Small Businesses	To enable local partners to agree shared economic priorities for the Island and to ensure the most effective use of the increasingly limited resources and support services available.	Yes	https://www.iow.gov.uk/azservices/documents/1433-EDB-Executive-Partners-TOR-2021.pdf	Economic Development Executive	Yes	Yes	Informal Partnership
One Public Estate	Chris Ashman	Regeneration	Chris Watts	Homes England Local Government Association Hampshire Fire Service Hampshire Police NHS Consultant	To facilitate partnership working between public sector organisations on the Island and to enable partners to identify opportunities to use assets and resources,	Yes	https://iowc-my.sharepoint.com/personal/elaine_hawkins_iow.gov.uk/Documents/Regen/OPE/MOU/2017-02_P5_MOU_Isle%20of%20Wight.pdf	Reports to the OPE Board	Yes	Yes	Direct Service Delivery Partnership
Anti Poverty Group	Chris Ashman	Regeneration	Chris Ashman	Hampshire County Council Adult Social Care Revenue and Benefits	Develop strategic plan to reduce poverty.	No	https://iowc-my.sharepoint.com/:x/q/personal/elaine_hawkins_iow.gov.uk/ESegGsCl-4ZlhJeTJa3dOUMBvS2bb_qj0cSpxt9lGBnKw?e=p50NmV	Reports to CMT and UK Government.	Yes	Yes	Direct Service Delivery Partnership



Agenda Item Introduction

Committee	CORPORATE SCRUTINY COMMITTEE
Date	6 JUNE 2023
Topic	QUARTERLY PERFORMANCE REPORT – Q4 2022-23

BACKGROUND

Each quarter Cabinet is provided with a summary of progress against Corporate Plan activities and measures, to inform Cabinet of areas of particular success, issues requiring attention and remedial activity in place to deal with these. The Corporate Scrutiny Committee have the opportunity to review the content of these reports and can make recommendations to Cabinet for their consideration in determining any action, if any, to be taken in response.

FOCUS FOR SCRUTINY

As detailed in the councils Performance Management Framework, the role and responsibility of scrutiny is to:

- Hold the Executive to account for performance outcomes
- Provide constructive challenge on progress against performance targets/ outcomes
- Inspect, examine, and enquire into performance data and reporting
- Identify, suggest and make recommendations to the Executive on the possible courses of action that may assist in securing successful outcomes
- Encourage resident engagement in the performance of the council.

APPROACH

A Committee report to be submitted.

APPENDICES ATTACHED

Scrutiny Report - Quarterly Performance Finance Report Q4 2022-23 v3

Appendix 1: Leader and Strategic Oversight

Appendix 2: Strategic Finance, Transformational Change & Corporate Resources

Appendix 3: Adult Social Care and Public Health

Appendix 4: Deputy Leader, Digital Transformation Housing Provision & Housing Needs

Appendix 5: Children's Services Education and Lifelong Skills

Appendix 6: Planning and Enforcement

Appendix 7: Levelling Up, Regeneration, Business Development and Tourism

Appendix 8: Climate Change, Environment, Heritage, Human Resources & Legal & Democratic Services

Appendix 9: Highways PFI, Infrastructure and Transport

Appendix 10: Community Protection, Regulatory Services and Waste

Contact Point: Melanie White, Scrutiny Officer, ☎ 821000 ext 8876 e-mail melanie.white@iow.gov.uk



Committee report

Committee	CORPORATE SCRUTINY COMMITTEE
Date	6 JUNE 2023
Title	PERFORMANCE REPORT – QUARTER ENDED 31 MARCH 2023
Report of	CABINET MEMBER FOR FINANCE, CLIMATE CHANGE AND BIOSPHERE

SUMMARY

1. The purpose of this report is to:
 - a) Provide a summary of progress against Corporate Plan activities and measures for the period January to March 2023 (unless otherwise stated and shown in detail at appendices 1-10)
 - b) Inform the Corporate Scrutiny Committee of any exceptions in reporting, including issues requiring attention and remedial action in place to deal with these
2. This report reflects the performance position as at the 31 March 2023 and therefore refers to the Cabinet members/portfolio holders who were appointed at that time. The changes to the Cabinet and responsibilities therein, as of May 2023, will be reflected in Q1 2023/2024.

EXCEPTION REPORT FOR POSITION OF Q4 2022/23

3. The following areas were discussed and updated following Pre-Cabinet on 23 May 2023:
 - The decrease in the average gross weekly wage for the Isle of Wight is to be reviewed with NOMIS and a change to the narrative has been made to reflect this. (Appendix 7)
 - The narrative for number of apprenticeships starts has been amended to ensure that it reflects that the March 2023 position is based on a partial academic year (August 2022 to January 2023). (Appendix 5)
4. The following additional areas are drawn from the attached appendices for particular attention:
 - The average number of people in total on the housing register remains **red** with an average of 2482 people registered across all bands. Numbers registered as Bands 1, 2 and 5 continue to show a **decrease**, whilst those registered as band 3 and 4 have seen **increases** in this quarter.

- Data relating to the number of visitors to the Isle of Wight was suspended due to Covid 19 and has not been reinstated in full. The only figures provided for the 2022/23 period were for October to December, no updates were given before or after. (Appendix 7).
- The number of one cards in issue has now risen to pre-pandemic levels; 6,529 were in issue in March 2023, compared to 5,147 in 2022 and 6,976 in 2020. (Appendix 7)
- The percentage of older people (65+) still at home 91 days after discharge from hospital into reablement/rehabilitation services remains **amber** at an average of 83 percent for Q3, this is just below the current target of 84 percent but is higher than November and December figures for both 2020/21 and 2021/22. (Appendix 3)
- The percentage smoking at time of delivery is now at 9.6 percent, this level is comparable to the South-East (8.2 percent) and England (9.1 percent) and represents an overall 12.9 percent decrease between 2013 and 2023. (Appendix 3)
- The number of post-16s not in education, employment or training has risen steadily during the current academic year but showed a **slight decrease** in March 2023. The percentage at the end of Quarter 4 was 3.6 percent, higher than both 2020/21 (1.6 percent) and 2021/22 (1.8 percent). This is however, in line with the national trend. (Appendix 5)
- The floating bridge continues to operate consistently, with an average of 99.66 percent operation during scheduled hours. A suspension of service took place over 10 days in March to allow for the annual refit and Maritime and Coastguard Agency inspection.
- There was an **increase** in fly-tip incidents in 2022/23 with 920 reported, compared to 855 in 2021/22. 82 percent of these incidents were located on highways and consisted mostly of household waste (black bags and household items)

APPENDICES ATTACHED

- Appendix 1: Leader and Strategic Oversight
- Appendix 2: Strategic Finance, Transformational Change & Corporate Resources
- Appendix 3: Adult Social Care and Public Health
- Appendix 4: Deputy Leader, Digital Transformation Housing Provision & Housing Needs
- Appendix 5: Children's Services Education and Lifelong Skills
- Appendix 6: Planning and Enforcement
- Appendix 7: Levelling Up, Regeneration, Business Development and Tourism
- Appendix 8: Climate Change, Environment, Heritage, Human Resources & Legal &

Democratic Services

- Appendix 9: Highways PFI, Infrastructure and Transport
- Appendix 10: Community Protection, Regulatory Services and Waste

BACKGROUND PAPERS

Corporate Plan 2021-25: <https://iow.moderngov.co.uk/documents/s5213/Appendix 1.pdf>

United Nations Sustainable Development Goals <https://sdgs.un.org/goals>

Contact Point: Emma Bruce – Transformation Manager – Organisational Intelligence,
☎ 821000, e-mail emma.bruce@iow.gov.uk

WENDY PERERA
Chief Executive

CLLR JONATHAN BACON
*Cabinet Member for Finance,
Climate Change, and Biosphere.*

Appendix 1 - 2022/23 Q4

LEADER AND STRATEGIC OVERSIGHT

Cabinet Member: Councillor Lora Peacey-Wilcox

Portfolio Responsibilities:

- Strategic Oversight
- Integrated Care System
- County Deals and Evolution
- Civic Affairs and Events
- Communications and Design
- Covid Recovery

Service Updates - Key Aspirations and Ongoing Business

Public consultations that have taken place during Quarter 4, include:

- **Newport and Ryde Local Cycling and Walking Infrastructure Plan Supplementary Planning Document (SPD)** – The draft plan identifies cycling and walking improvements required to enable a long-term approach to developing local cycling and walking networks. This Consultation closes on 28th April 2023.
- **Electric Vehicle Charging Infrastructure Strategy** – This strategy is about the future of electric vehicles and public charge points which will be required to support them on the Island. Consultation closes on 21st April 2023.

Strategic Risks

Achieving the vision for the Island		
Assigned to: Chief Executive		
Inherent Score	Target Score	Current Score
14 RED	6 GREEN	12 RED
Previous scores		
Dec 22	Sep 22	Jul 22
12 RED	12 RED	12 RED
Risk score is consistent		

Dealing with threats to business continuity (including cyber incidents)		
Assigned to: Assistant Chief Executive and Director of Strategy		
Inherent score	Target score	Current score
12 RED	6 GREEN	9 AMBER
Previous scores		
Dec 22	Sep 22	Jul 22
9 AMBER	9 AMBER	9 AMBER
Risk score is consistent		

Ability to manage the impact of the cost-of-living crisis (CoLC) on the council's activities and sustain service delivery		
Assigned to: Chief Executive		
Inherent score	Target score	Current score
12 RED	6 GREEN	12 RED
Previous scores		
Dec 22	Sep 22	Jul 22
N/A	N/A	N/A
New risk		

Appendix 2 - 2022/23 Q4

STRATEGIC FINANCE, TRANSFORMATIONAL CHANGE AND CORPORATE RESOURCES

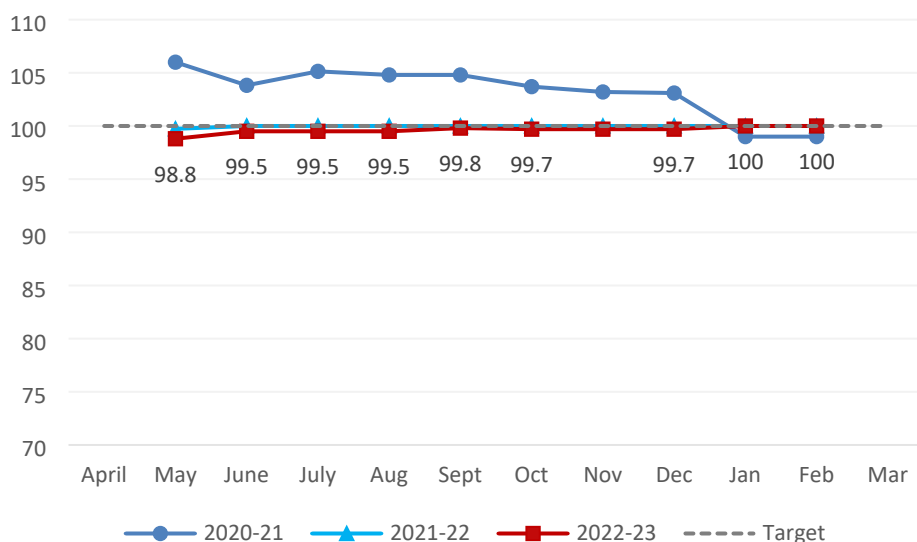
Cabinet Member: Councillor Chris Jarman

Portfolio Responsibilities:

- Finance
- Business Centre
- Benefits and Grants
- Audit
- Treasury Management
- Transformational Change
- Property and Asset Management
- Commercial Property Investments
- Leasing
- Business Intelligence

Performance Measures

Percentage of predicted revenue outturn compared to budget



Aim: Revenue Outturn is below 100 percent

UN Sustainable Development Goal: 8

Most Recent Status: February 2023

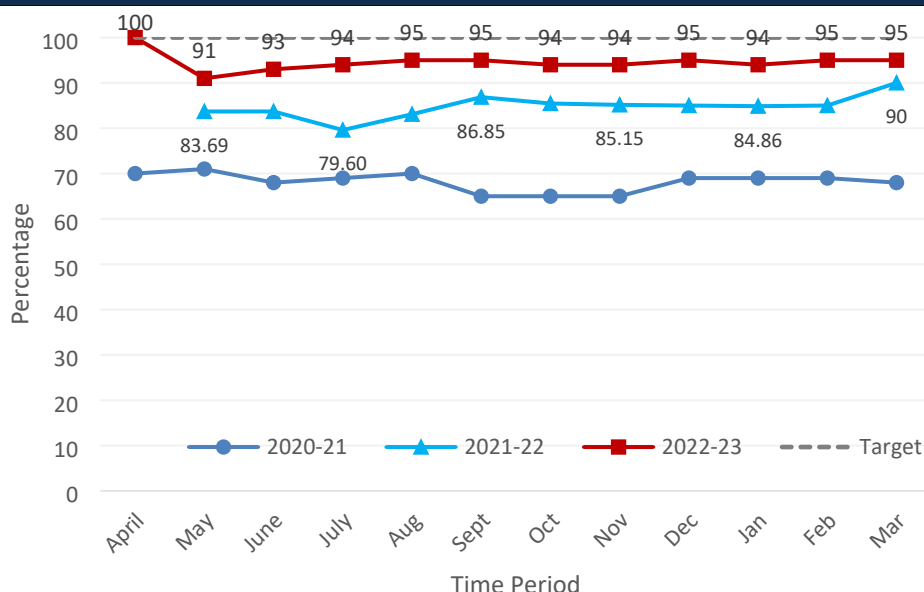
GREEN

Previous Status: December 2022

GREEN

- Data provided by the Council Financial Service.
- The position for quarter 4 is not yet available due to the process of the year end closure of the accounts. The outturn position will be reported alongside quarter 1 2023/24.
- As at the end of quarter three we are forecasting a balanced budget. However, this includes several significant pressures relating to adults & children’s social care, leisure income and energy costs.
- Some of the pressures outlined above have already been offset from savings in treasury management and concessionary fares to leave a total net forecast pressure of £5.4m.
- We are planning to utilise the corporate and Covid contingencies as previously agreed offset this net pressure to reach a balanced position at year end.

Percentage of forecast revenue income (fees & charges) compared to budget



Aim: Revenue income is above 100 percent

UN Sustainable Development Goal: 8

Most Recent Status: February 2023

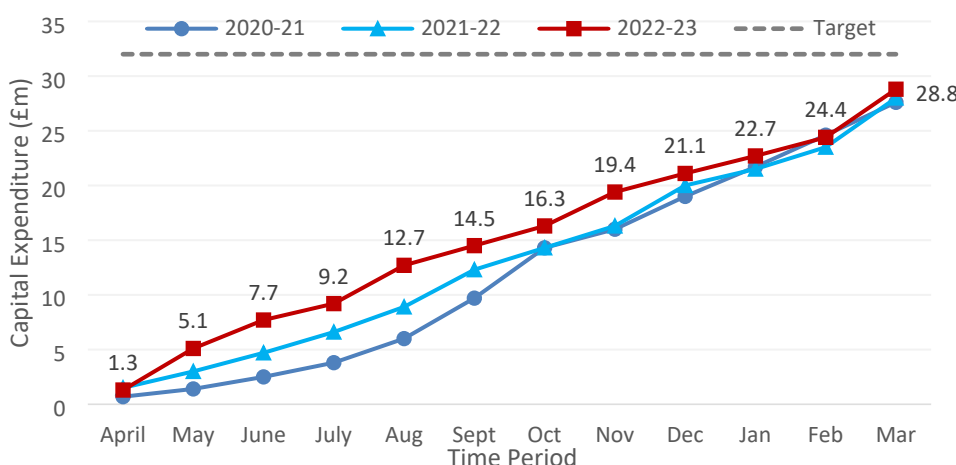
AMBER

Previous Status: December 2022

AMBER

- Data provided by the Council Financial Service.
- The position for quarter four is not yet available due to the process of the year end closure of the accounts. The outturn position will be reported alongside quarter 1 2023/24.
- As at the end of quarter three fees and charges are forecast to be under achieved by approx. £1m in 2022/23.
- This is due to the slow post Covid recovery of leisure income especially one card subscriptions, as well as other smaller shortfalls from the floating bridge and heritage services.
- This pressure forms part of the overall pressure as contained in the previous chart and will therefore be offset using the Covid Contingency to enable a balanced budget to be achieved at year end.

Value of cumulative capital expenditure compared to profiled budget



Aim: Capital expenditure is within/under budget

UN Sustainable Development Goal: 8

Most Recent Status: February 2023

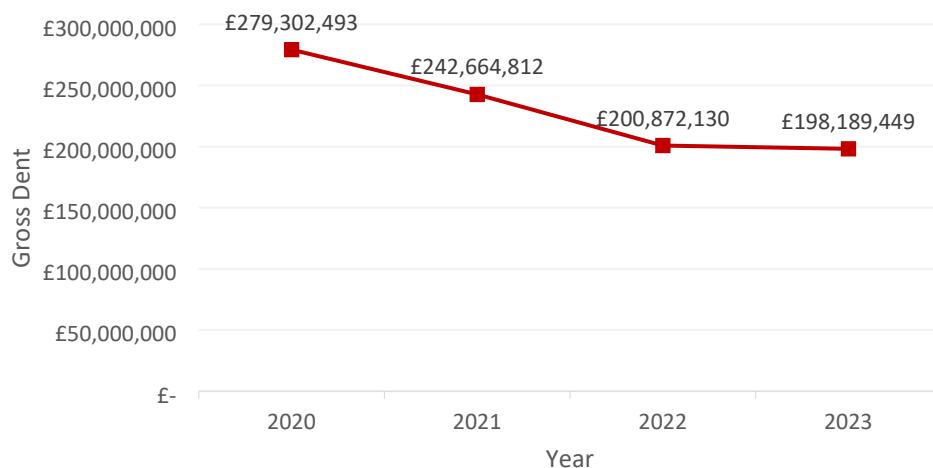
GREEN

Previous Status: December 2022

GREEN

- Data provided by the Council Financial Service.
- The position for quarter 4 is not yet available due to the process of the year end closure of the accounts. The outturn position will be reported alongside quarter 1 2023/24.

Reducing debt and interest payments



Aim: Total gross debt is reduced

UN Sustainable Development Goal: 8

Most Recent Status: March 2023

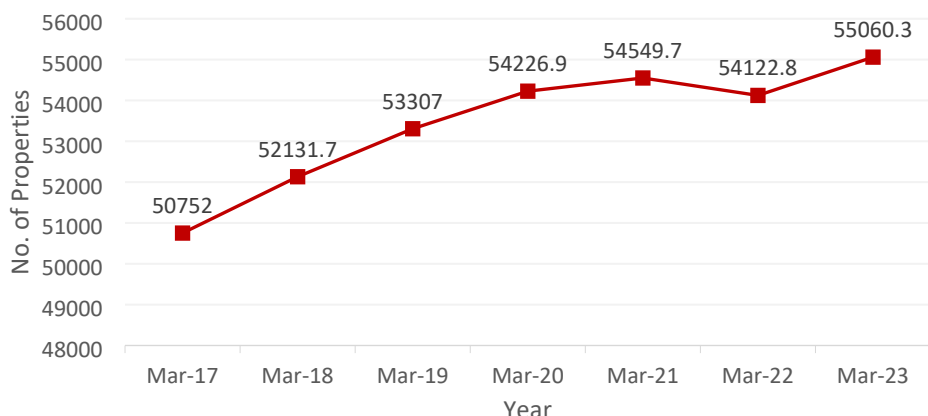
Monitoring Measure Only

Previous Status: March 2022

Monitoring Measure Only

- Data provided by the Council Financial Service.
- As of 31 March 2022, the Total Gross Debt was £200.8 million.
- Over the financial year to 31 March 2023 this reduced by £2.6 million to £198.2 million.
- This is comprised of a reduction of £12.6 million in long-term debt (over 1 year) and an increase of £10 million in short-term debt.

Number of band D equivalent properties



Aim: Not Applicable

UN Sustainable Development Goal: 11

Most Recent Status: March 2023

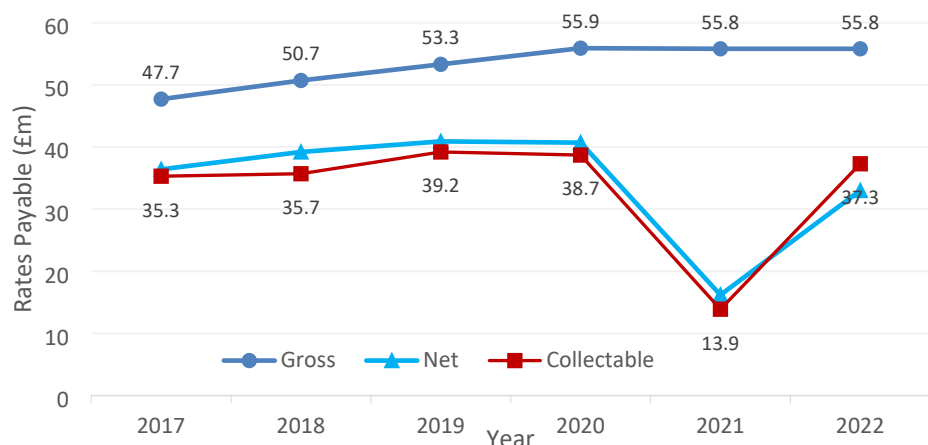
Monitoring Measure Only

Previous Status: March 2022

Monitoring Measure Only

- Data provided by the Council Financial Service.
- The increase in band D equivalents of 937 (1.7 percent) is driven by a 456 increase in the actual chargeable dwellings and a 258 reduction in the band D equivalents for local council tax support. Changes are generally due to movements in banding, discounts, and exemptions on classification.

Total value of gross business rates payable/£m



Aim: Not Applicable

UN Sustainable Development Goal: 8

Most Recent Status: March 2023

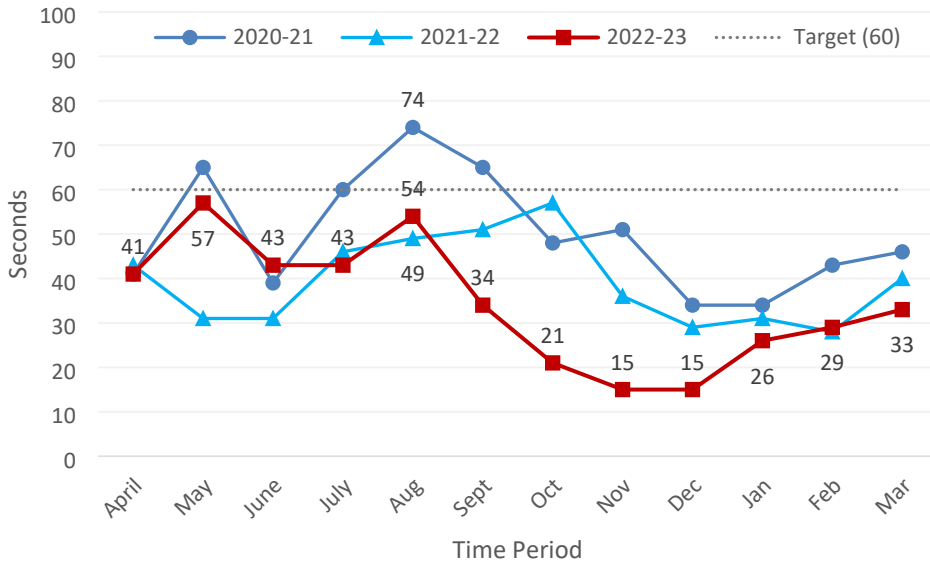
Monitoring Measure Only

Previous Status: March 2022

Monitoring Measure Only

- Data provided by the Council Financial Service.
- Business rates remained relatively stable between 2017/20. The substantial drop in 2021/22 on net business rates was due to one off exceptional relief in relation to COVID19. 2022/23 has seen a 68 percent increase in net rates payable as transitional reliefs tail off. Collectable rates improvement mirrors the net rates payable trend.

Average time to answer calls to the contact centre



Aim: Calls are answered within 60 seconds

UN Sustainable Development Goal: 16

Most Recent Status: March 2023

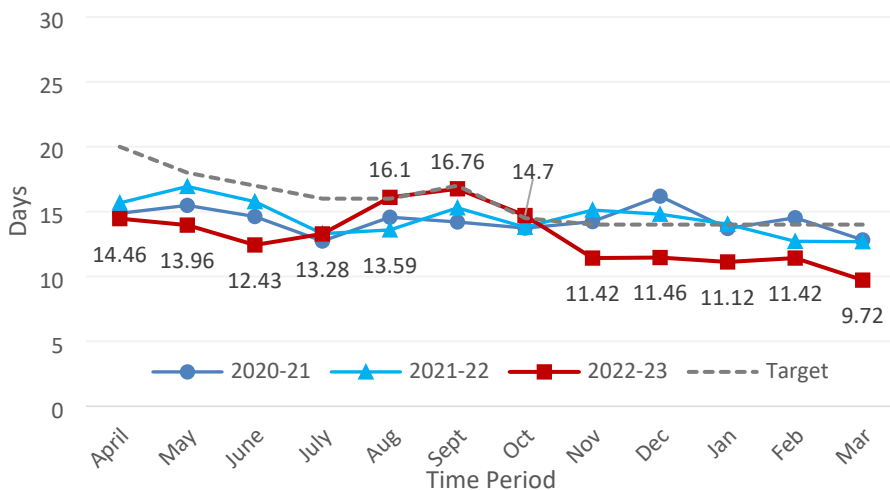
GREEN

Previous Status: December 2022

GREEN

- All telephony data is extracted directly from the Avaya Content Management System (CMS) supervisor system.
- The average time to answer calls to the contact centre rose over quarter 4, from a low of 15 seconds in December to 33 seconds in March.
- This increase is on-trend, thus indicating there will be a slight increase in call volume as we move through quarter 1, albeit response times are anticipated to remain below the target of 60 seconds, as has been the case since August 2020.

Average speed of processing new benefit claims



Aim: Average speed of processing is below target

UN Sustainable Development Goal: 1

Most Recent Status: March 2023

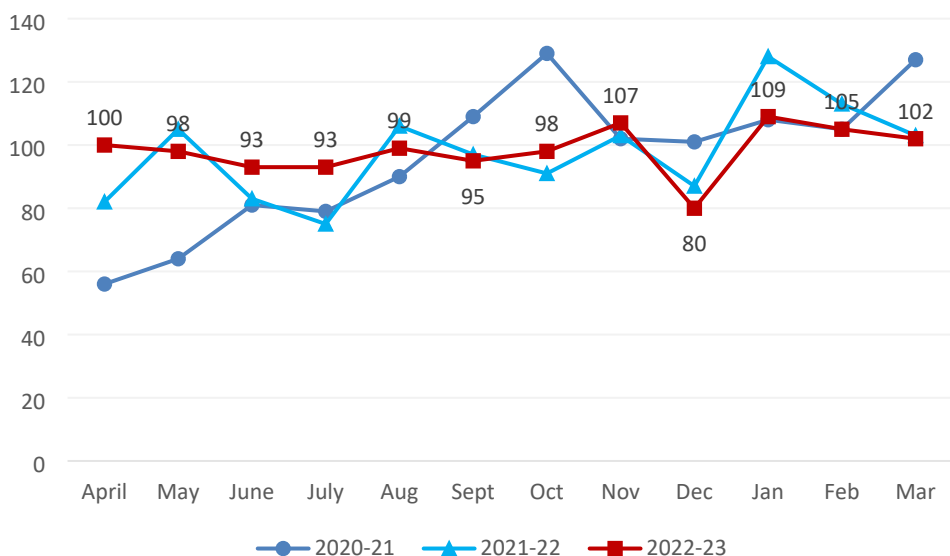
GREEN

Previous Status: December 2022

GREEN

- Data provided by the Council Benefits team.
- The team have managed to achieve the annual target of 16 days for processing of new claims.
- This includes an increase in changes and hardship applications being processed over quarter 4, as well as an increase in reviews.

Number of FOI requests received



Aim: Not applicable

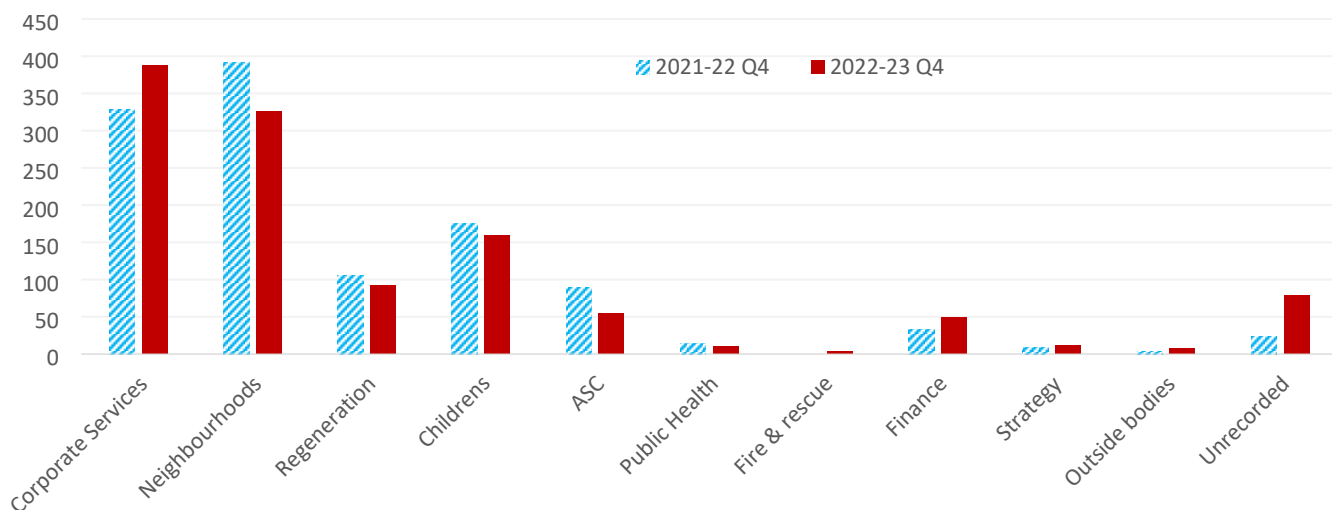
UN Sustainable Development Goal: 16

Most Recent Status: March 2023

Monitoring Measure Only

Previous Status: December 2022

Monitoring Measure Only



- The number of FOI requests logged in the Customer Resource Management (CRM) system has remained relatively stable over quarter 4, ranging between 109 and 102.
- The highest number of requests received are consistently within Corporate Services and Neighbourhoods directorates. Corporate Services have received a total of 387 requests to date this year, compared to 328 in the same period last year. Neighbourhoods however has seen a drop from 391 to 326 for the same period.
- Public Health, Strategy, Fire and Rescue, and Outside Bodies continue to receive a low level of requests.
- On average for quarter 4, 90.6 percent of requests have been processed on time (January was 86 percent, February was 93 percent, and March was 93 percent)

Service Updates - Key Aspirations and Ongoing Business

The following activity supports UN Sustainability Goal 3:

In response to the cost-of-living crisis, the Department of Business, Energy, and Industrial Strategy (BEIS) announced details of two new schemes to be implemented by local authorities. The Energy Bills Support Scheme Alternative Funding (EBSSAF) is aimed at providing support to households that are not eligible for the automatic Energy Bills Support Scheme (£400 payment already paid by energy suppliers) by way of providing an alternative one-off payment of £400. Households must be resident at the eligible property on the date they apply for the scheme, and it must be their sole or main residence. They must have a responsibility for paying energy and can only receive one

payment per eligible property. This scheme went live on 27 February and to date 450 applications have been received from park home and houseboat residents, self-funded care home residents and off-grid households. In addition, going live from 6 March, is the Alternative Fuel Payments Alternative Fund (AFPAF) which aims to support households that use fuels other than gas to heat their homes. This scheme provides a one-off payment of £200. Applications for both schemes are open until 31 May 2023.

The following activity supports UN Sustainability Goal 8:

A refreshed 2023 Leaders and Managers BIG Conversation programme is scheduled to take place quarterly. This is an opportunity for the Chief Executive to discuss key priorities with all leaders and managers across the organisation. The first session took place on 30 March and focused on engaging and interacting with residents and customers to reinforce the need to ensure transacting with the Council is simple, our communications are clear, written in plain English, and understood by members of the community.

As part of a trial, handheld devices have been provided to frontline staff in the Neighbourhoods directorate, to enable them to access learning and development activities which are essential to their roles.

Following the workshop with Children's Services in January, all directorates are now underway with succession planning and development activity.

The business case to replace the existing recruitment system was not agreed as part of the budget setting in February, however a joint bid with Southampton and Portsmouth Councils to secure funding for automating HR appointment services has been successful. ICT colleagues will be attending a meeting in April to agree the next steps.

The Wellbeing Strategy and its actions are evaluated monthly by both Human Resources (HR) and the Health and Safety team. This includes reviewing absence levels and reasons for absence within the organisation. This information is included within the People Management paper that is prepared quarterly for the Corporate Management Team and provides the senior team with an overview of the health and wellbeing of staff.

The Agile Change team continue to deliver sessions with staff across the organisation to help them to better use the Office 365 tools. The team is now introducing both the 'Planner' and 'To Do' functionality as a means for colleagues to work more efficiently and to ensure they are using the tools to greatest effect.

Strategic Risks

Lack of financial resource and the ability to deliver the council's in-year budget strategy		
Assigned to: Director of Finance and Section 151 Officer		
Inherent Score	Target Score	Current Score
16 RED	5 GREEN	5 GREEN
Previous scores		
Dec 22	Sep 22	Jul 22
5 GREEN	5 GREEN	9 AMBER
No change to risk score		

Lack of financial resource and the ability to deliver the council's medium-term financial strategy		
Assigned to: Director of Finance and Section 151 Officer		
Inherent Score	Target Score	Current Score
16 RED	9 AMBER	9 AMBER
Previous scores		
Dec 22	Sep 22	Jul 22
9 AMBER	9 AMBER	9 AMBER
No change to risk score		

Insufficient staffing capacity and skills		
Assigned to: Director of Corporate Services		
Inherent Score	Target Score	Current Score
16 RED	9 AMBER	12 RED
Previous scores		
Dec 22	Sep 22	Jul 22
10 RED	10 RED	10 RED
Increase in risk score		

A change in organisational culture fails to keep a pace with the speed of organisational change, negatively impacting on the delivery of the required transformation to deliver the corporate plan		
Assigned to: Director of Corporate Services		
Inherent Score	Target Score	Current Score
16 RED	6 GREEN	8 AMBER
Previous scores		
Dec 22	Sep 22	Jul 22
6 GREEN	6 GREEN	6 GREEN
Increase in risk score		

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Appendix 3 - 2022/23 Q4

ADULT SOCIAL CARE AND PUBLIC HEALTH

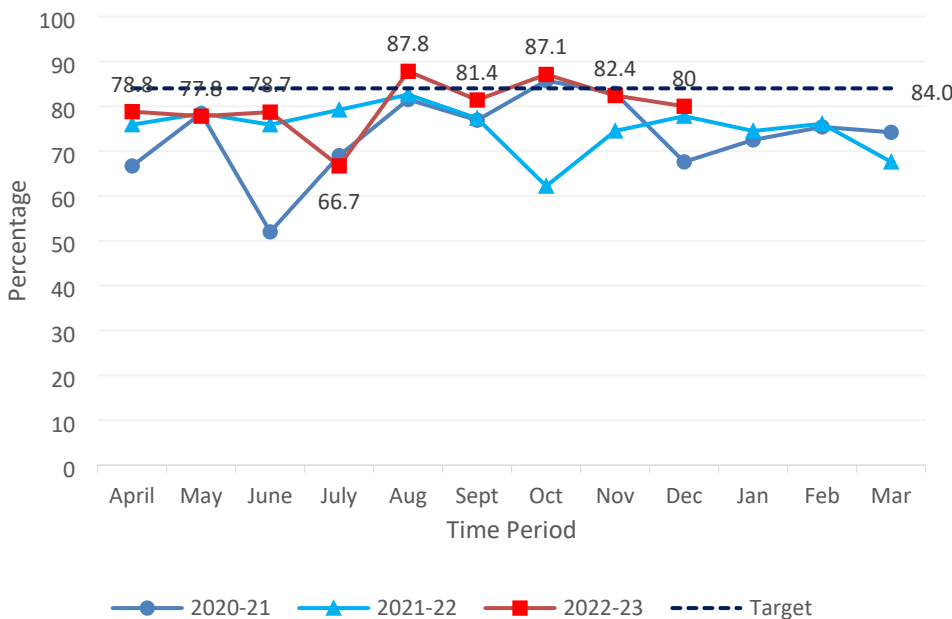
Cabinet Member: Councillor Karl Love

Portfolio Responsibilities:

- Community Care
- Residential Care
- Nursing Care
- Homecare
- Day Care
- Direct Payments
- Supported Living
- Learning Disability Homes
- Respite Care
- Resettlement
- Safeguarding
- Social Workers
- Family Working
- Healthy Lifestyles
- Domestic Abuse
- Early Help Services
- Obesity
- Social Health
- Substance Misuse
- 0-19 Services

Performance Measures

Proportion of older people (65+) still at home 91 days after discharge from hospital into reablement/rehabilitation services



Aim: The percentage of people still at home 91 days after discharge is above 84 percent

UN Sustainable Development Goal: 3

Most Recent Status:
December 2022

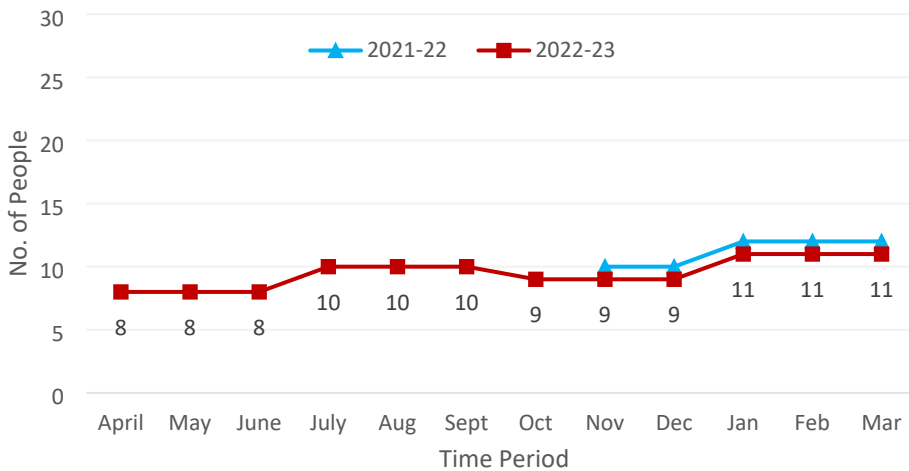
AMBER

Previous Status:
September 2022

AMBER

- Please note that 91 days data provided by Adult Social Care (ASC) Performance reporting will always be three months in arrears due to the nature of the measure
- We are currently below the target level of 84 percent of older people still at home 91 days after discharge (80 percent), the average for quarter 3 is 83 percent.
- We are seeing an increase in discharges where there is Long Term Need - this has resulted in people exceeding the normal 42-day window of Reablement by a considerable amount.

Number of new ASC clients discharged from hospital progressing to short or long-term support at home, commissioned via Horizon.



Aim: Monitoring Measure only

UN Sustainable Development Goal: 3

Most Recent Status: March 2023

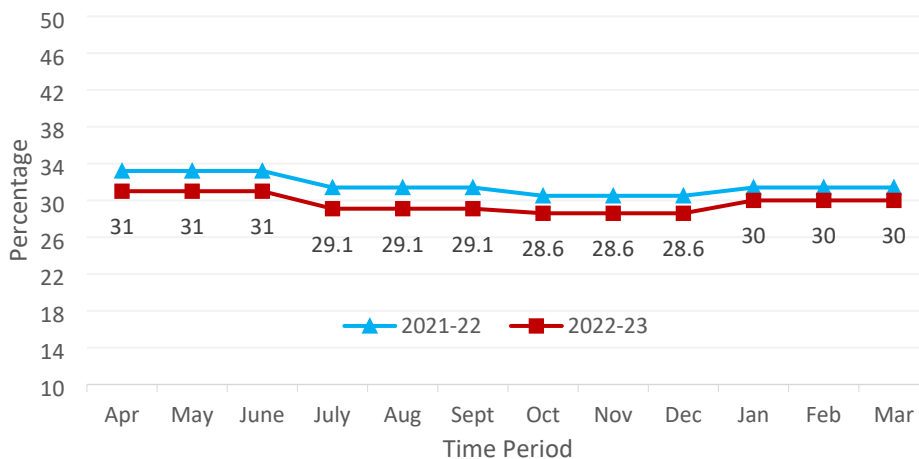
Monitoring Measure Only

Previous Status: December 2022

Monitoring Measure Only

- ASC performance data shows that the number of people discharged from hospital has remained consistent since the beginning of the 2022/23 financial year.
- The figure for quarter 4 this year is roughly in line with the same period last year (11 for 2022/23 and 12 for 2021/22)

Proportion of people in receipt of care and support funded by the council supported to remain at home



Aim: Monitoring Measure only

UN Sustainable Development Goal: 3

Most Recent Status: March 2023

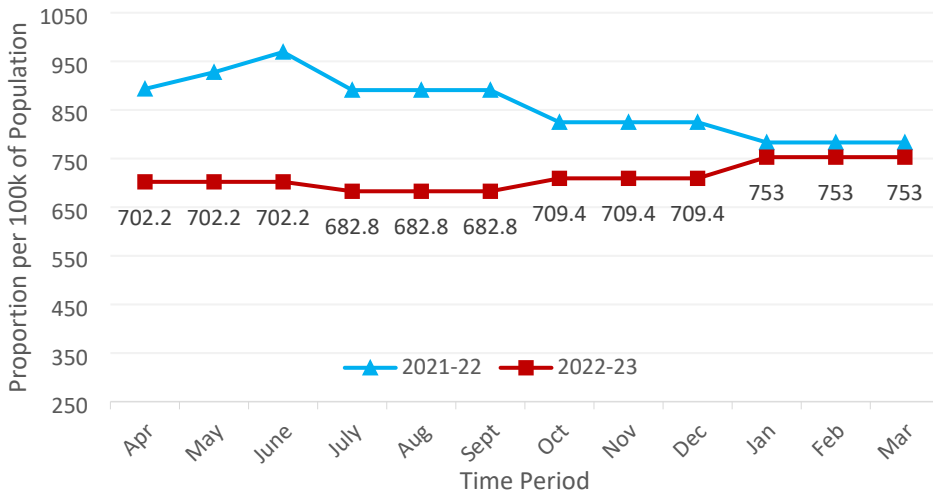
Monitoring Measure Only

Previous Status: December 2022

Monitoring Measure Only

- ASC performance data shows that in the last 12 months, the proportion of people in receipt of care supported to remain at home has remained relatively consistent at an average 30 percent and this trend currently looks set to continue

Rate of permanent admissions to residential & nursing care homes per 100k population (65+)



Aim: Monitoring Measure only

UN Sustainable Development Goal: 3

Most Recent Status: March 2023

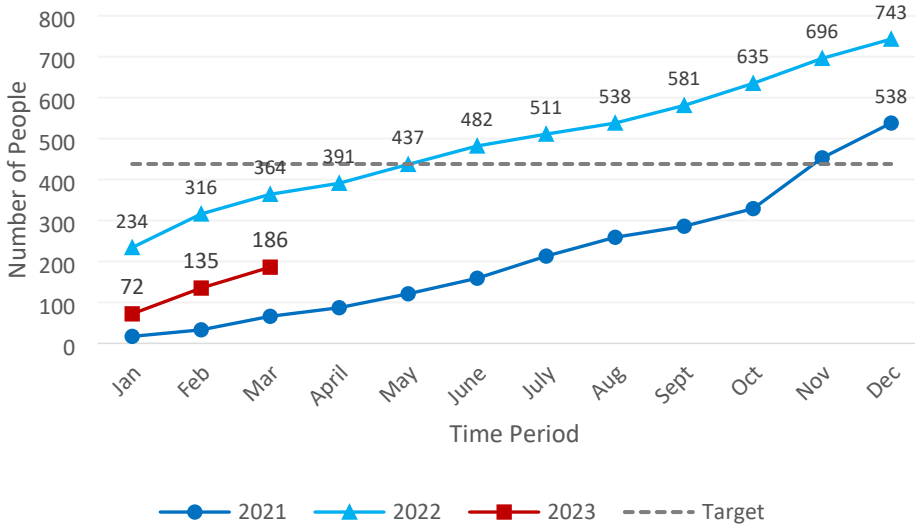
Monitoring Measure Only

Previous Status: December 2022

Monitoring Measure Only

- Due to the nature of the measure, this data will generally be at least one month in arrears
- ASC performance data shows that, in line with the Care Close to Home strategy, the rate of permanent admissions is lower than during the same period in the previous financial year.

Smoking Quitters – number of people quitting smoking at 4 weeks



Aim: Number of people nicotine free reaches/exceeds the end of year target

UN Sustainable Development Goal: 3

Most Recent Status: March 2023

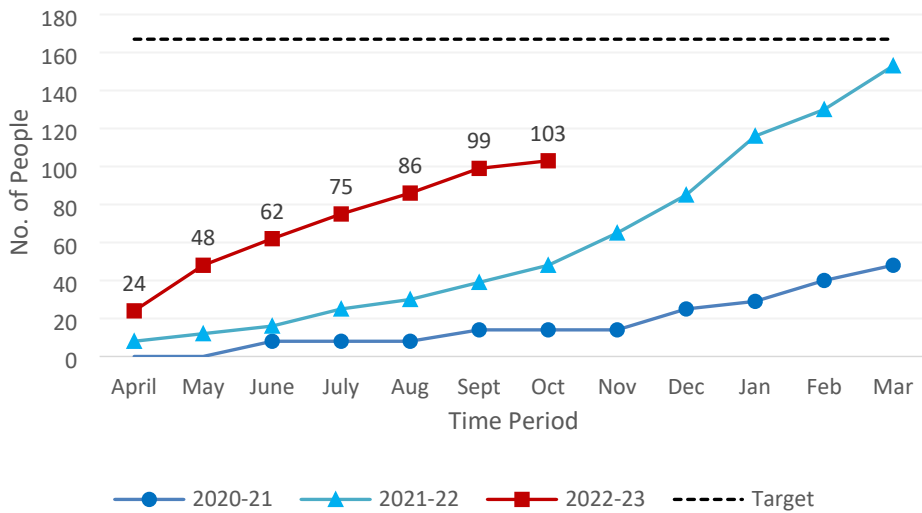
GREEN

Previous Status: December 2022

GREEN

- Please note: There can be a delay of up to 6 weeks for this data, depending on when each quit date was set in the month.
- This indicator includes those who have quit smoking with specialist support.
- The contract year for the stop smoking service runs from 1 January to 31 December.
- The target for 2022 was 438, of which the provider achieved 743.

Number of people achieving weight loss of 5% of body weight in 12 weeks (in commissioned service)



Aim: Number of people achieving 5 percent weight loss reaches/exceeds the end of year target

UN Sustainable Development Goal: 3

Most Recent Status:
March 2023

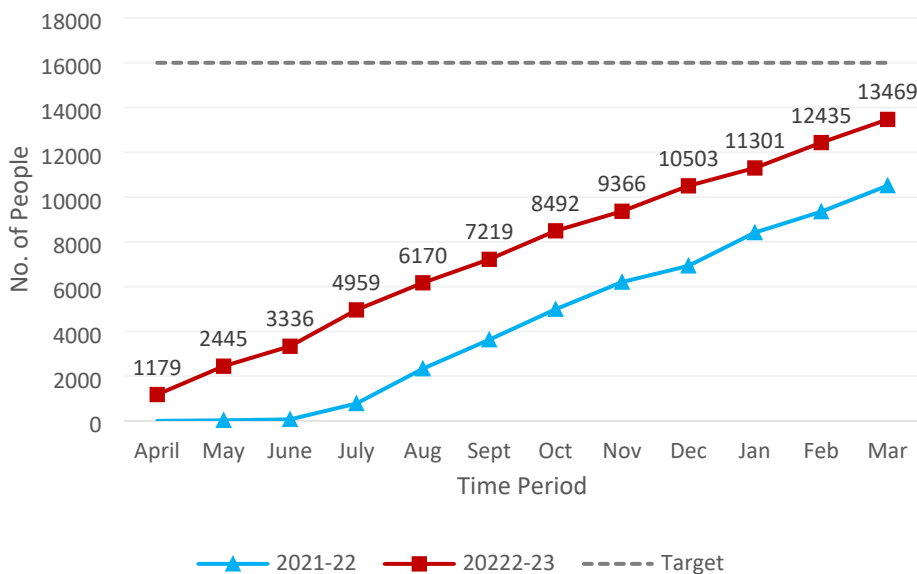
GREEN

Previous Status:
December 2023

GREEN

- Weight management services and successful completions is a complex issue, we are now focusing the service on those most at risk and less likely to take up services or able to access through a commercial service.
- The data for the remainder of the current contract will be updated in June 2023. There is a delay in data due to the completion of the 12-week course.
- The numbers are all tied to the enrolled/access date, with the latest update received from the commissioned service on 23 January 2023.

Number of adults 25+ taking part in sport or physical activity



Aim: Number of Adults taking part in sport or physical activity reaches/exceeds 16,000 end of year target

UN Sustainable Development Goal: 3

Most Recent Status:
March 2023

Amber

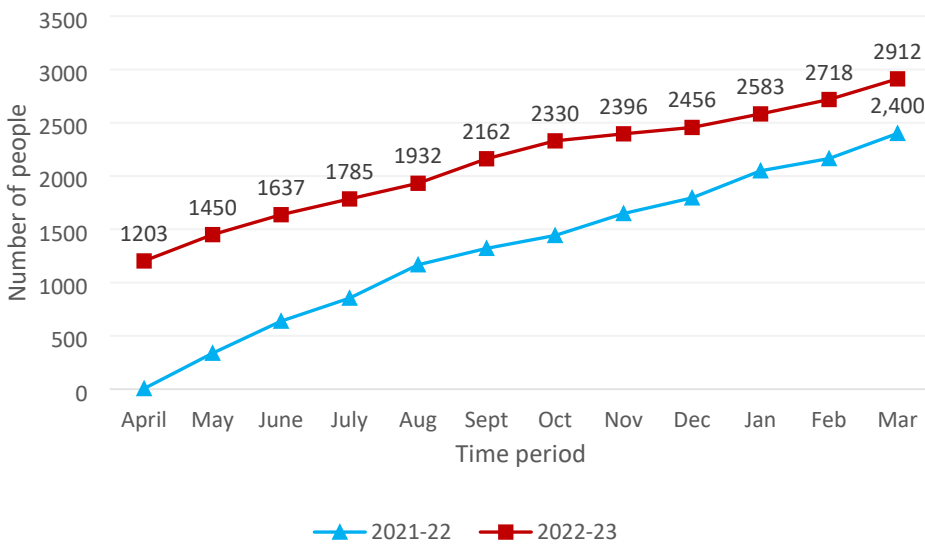
Previous Status:
December 2022

Amber

- Public Health performance data shows that figures for this year are substantially higher than for the same period last year, this is unsurprising given the easing of COVID restrictions and the increase in group activities available.
- Activities taking place include the parkrun and the CPD cycling training course, although there was reduced attendance at Parkrun up to the end of November, this began to rise through quarter 4

- By the end of quarter 4 we had achieved 84 percent of our target (16,000).

Number of juniors and young people (under 25) taking part in sport and play activity



Aim: Number of juniors taking part in sport or physical activity increases

UN Sustainable Development Goal: 3

March 2023

Monitoring Measure Only

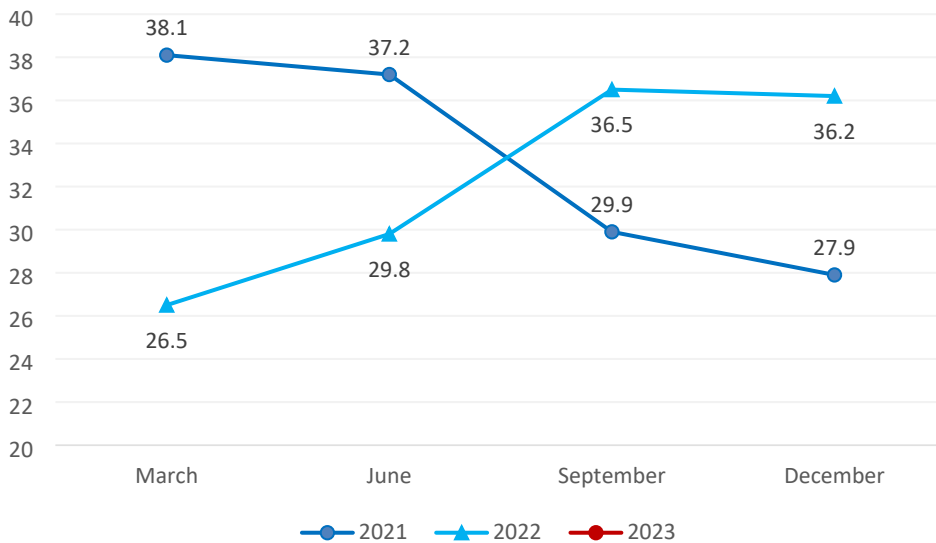
Previous Status:

December 2022

Monitoring Measure Only

- Public Health performance data shows that at the end of quarter 4, the number of juniors and young people taking part in physical activity was 20 percent higher than at the same time in the previous year
- Activities taking place in schools include junior parkrun, Duke of Edinburgh Award and Bikeability which saw an increase over quarter 4.

Successful completion of alcohol treatments



Aim: Successful completion of treatment exceeds end of year target

UN Sustainable Development Goal: 3

Most Recent Status: December 2023

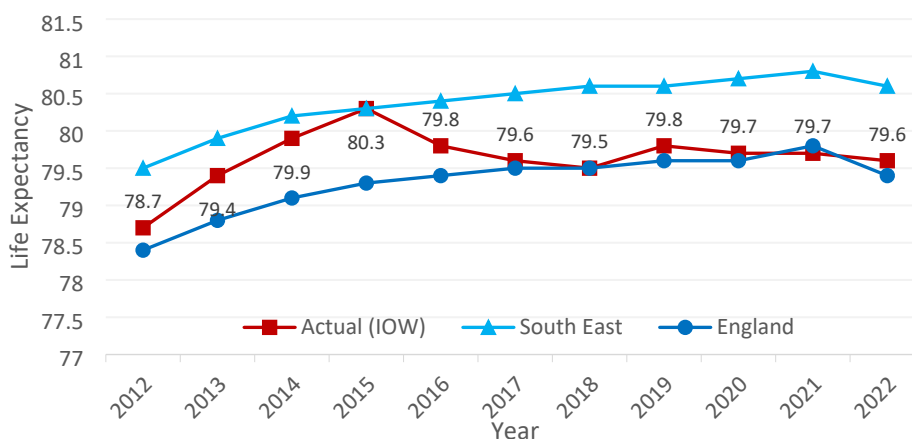
GREEN

Previous Status: September 2022

AMBER

- The data captured in the National Drug Treatment Monitoring System shows only structured treatment outcomes. There are increasing numbers in treatment which can affect the overall percentage.
- The Substance misuse service locally is flexible and adapts to need, as a result they deliver a brief interventions pathway for non-dependent drinkers. Improving quality is a key component in the local delivery of the National Drugs Strategy. This is monitored through contractual arrangements by the Island Strategic Drug and Alcohol Partnership.
- This figure is a percent on those in treatment therefore if more people access treatment the percent of completions may fall this includes a new programme has been launched for which the cycle is not yet complete, so the outcomes are yet to be recorded.
- Two new programmes
 - The drug and alcohol liaison nurse (DLAN) within the hospital has led to identifying patients who previously have not reached out for support, and often these patients are more complex so their treatment journey will be longer and more involved. The DALN has carried out 31 detoxes on the ward not all of which will be captured in this successful outcome indicator.
 - Outreach in the homelessness hub has also led to increased complexity in cases.

Life expectancy at birth (males)



Aim: Not Applicable

UN Sustainable Development Goal: 3

March 2023

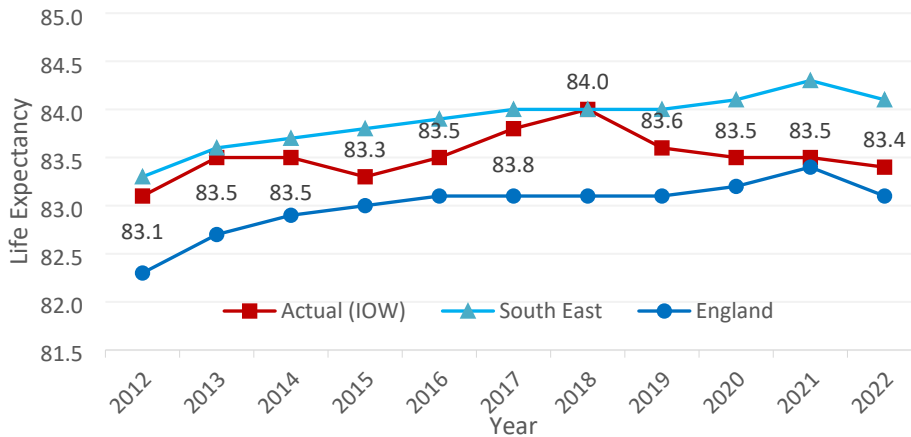
Monitoring Measure Only

Previous Status: March 2022

Monitoring Measure Only

- Data sourced from the Public Health Outcomes Framework (PHOF).
- From a low of 78.7 in 2012, and after reaching a peak of 80.3 years in 2015, the life expectancy at birth for males has remained relatively steady between 79.8 and 79.5 years since 2016.
- This is roughly in line with trends across the South East and England, the smaller sample size accounting for more noticeable fluctuations in figures.

Life expectancy at birth (females)



Aim: Not Applicable

UN Sustainable Development Goal: 3

March 2023

Monitoring Measure Only

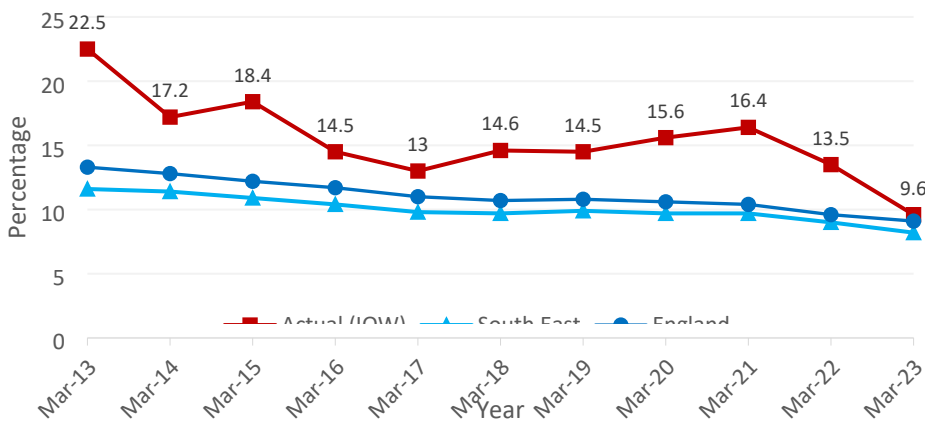
Previous Status:

March 2022

Monitoring Measure Only

- Data sourced from the Public Health Outcomes Framework (PHOF).
- The life expectancy of females is consistently above that of males over the last decade, though the changes in figures have been less significant, showing a range of only 0.9 years (from 83.1 to 84.0) over the last decade.
- This is roughly in line with trends across the South East and England, the smaller sample size accounting for more noticeable fluctuations in figures.

Percentage smoking at time of delivery (birth of baby)



Aim: Percentage of smokers at time of birth decreases

UN Sustainable Development Goal: 3

March 2023

Monitoring Measure Only

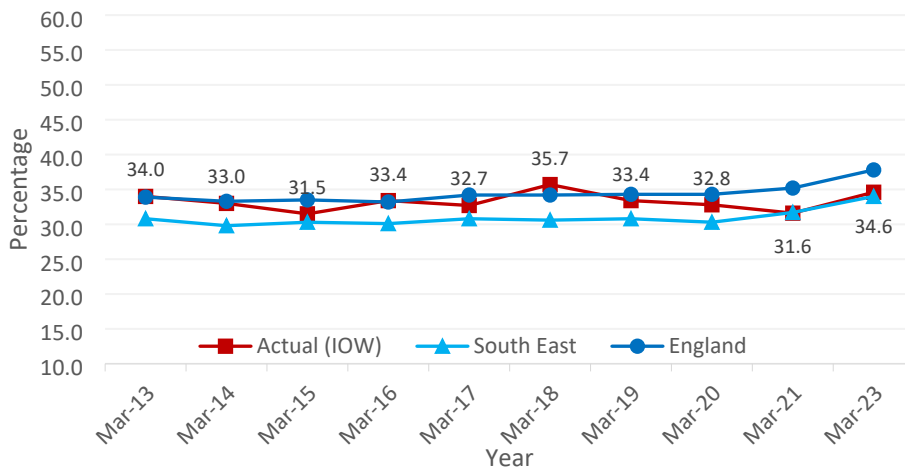
Previous Status:

March 2022

Monitoring Measure Only

- Public Health Outcomes Framework data shows that there has been a significant downward trend over the last decade; equivalent to 12.9 percent on the island (from 22.5 in 2013 to 9.6 in 2023)
- This is despite a small increase (3.4 percent) between 2017 and 2021
- These trends are broadly in line with the regional and national reported figures.
- An insight led campaign aimed at reducing smoking in pregnancy will launch soon .

Percentage of children overweight or obese in Y6



Aim: Percentage of children overweight or obese in Y6 decreases

UN Sustainable Development Goal: 3

March 2023

Monitoring Measure Only

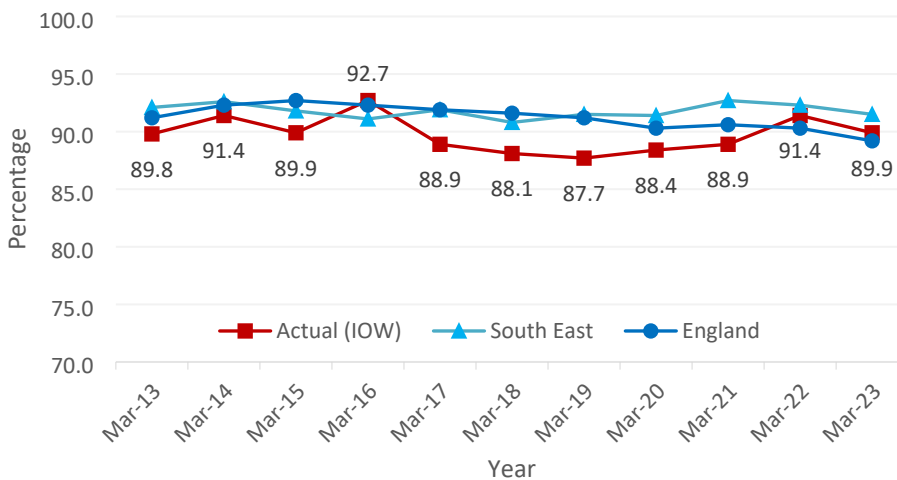
Previous Status:

March 2021

Monitoring Measure Only

- This Public Health Outcomes Framework data is reported annually, and publication was delayed due to more checks being needed on the smaller sample size being used in 2020/21 because of COVID. As such, there was no data recorded for 2022.
- There have only been slight variations on the percentage of children overweight or obese in year 6 over the last decade on the island, with the exception of an outlier of 35.7 percent in the year 2016/17.
- There has been an overall increase of 0.6 percent on the island, compared with 3.2 in the South East and 3.9 in England.

Percentage of MMR vaccination coverage at 2 years old



Aim: Vaccination coverage increases

UN Sustainable Development Goal: 3

March 2023

Monitoring Measure Only

Previous Status:

March 2022

Monitoring Measure Only

- Data sourced from the Public Health Outcomes Framework (PHOF).
- While vaccination percentage levels are consistently within the high eighties on the island, 2020/21 was the first year we had reached over 90 percent since 2014/15.
- We are currently above the national average of 89.2 percent, but below the regional average of 91.5 percent at 89.9 percent.

Service Updates - Key Aspirations and Ongoing Business

The following activity supports UN Sustainable Development Goal 3:

The review of the IW Independent living strategy is ongoing. However, strategy developments have been delayed by the need to ensure that we have a robust and evidence-based analysis of extra care housing demand and supply on the island. This has been completed and a survey to potential

future tenants will shortly be distributed. Focus groups are also being arranged as part of the strategy consultation. It is anticipated that the consultation phase of the strategy's development will conclude in May/June and that the strategy will be finalised by the end of the summer 2023.

The Carers Strategy was approved by Cabinet on 6 March 2023 and will now continue for approval by the Island Health and Care Partnership Board before being publicly launched.

Following development of the action plan to address points identified in the LGA (Local Government Association) review, Senior Public Health leadership is now being provided to a range of island-based partnerships to ensure health is considered in policy development and implementation. In March a Cabinet decision was approved to continue the Public Health Partnership until September 2025, when an updated agreement will be considered.

The Public Health team continue to undertake quarterly contract monitoring meetings with providers, agreeing action where necessary to improve quality. Quality reports are reviewed on a quarterly basis by the Public Health Management Team.

The Mental Wellbeing Plan is being finalised. Voluntary sector organisations and Healthwatch were integral to its development. Work has also begun on the statutory Suicide Prevention Plan which will build on the Mental Wellbeing Plan. This development will involve key partners such as His Majesty's Coastguard, the Samaritans and Healthwatch. Plans are being developed to engage with existing service user groups.

Public Health presented a paper to the Health and Wellbeing Board in January outlining the key drivers of health inequalities across the Island, together with actions currently being taken across the Council and by partners and local communities to mitigate and tackle these with the aim of sparking discussions that could help identify further actions for membership organisations as part of driving forward the Health and Wellbeing Strategy. Plans to advertise the Board Manager position are on track for quarter 1 of 2023-24.

The Food Partnership Strategy Group was formed after the November 2022 Food Poverty Conference. This group is meeting monthly and has agreed objectives. Two sub-groups have also been formed to develop action plans and involve a wider group of partners. A survey to map the provision of projects that will meet needs around food poverty are being developed and will launch in quarter 1 of 2023-24.

The fourth 'We Can Be Active' network meeting has taken place and plans are progressing to increase physical activity. A new directory will be launched shortly that will support people to access activities that are local to them. Workshops have been held to develop the 'From Harm to Hope' combatting drugs delivery plan. This details how the national strategy will be delivered locally and has involved engagement with a range of partners and stakeholders (police, NHS Trust, Probation, Inclusion, Housing).

The new Isle of Wight Joint Strategic Needs Assessment (JSNA) web pages are now available. The Public Health Team have also hosted workshops for colleagues in Children's Services to introduce them to the data contained within the JSNA and how they can use the Power BI data packs. An infographic for the first 1001 days for the Isle of Wight is now available online. These reports enable the monitoring of the indirect impacts of the pandemic on the health of residents and health inequalities.

A Domestic Abuse Needs Assessment has been completed and is being used to inform strategy development. A domestic abuse tender for re-commissioning of services is currently live. A Survivor Voice Forum is being developed to inform the Domestic Abuse Partnership Board direction and shape other related projects.

Strategic Risks

Failure to recruit acceptable quality of professional practice across Adult Social Care (ASC) and Housing Needs

Assigned to: Director of Adult Social Care

Inherent score	Target score	Current score
14 RED	6 GREEN	8 AMBER
Previous scores		
Dec 22	Sep 22	Jul 22
8 AMBER	8 AMBER	8 AMBER
No change in risk score		

Failure to identify and effectively manage situations where vulnerable adults are subject to abuse

Assigned to: Director of Adult Social Care and Assistant Director of Operations

Inherent score	Target score	Current score
16 RED	6 GREEN	8 AMBER
Previous scores		
Dec 22	Sep 22	Jul 22
11 AMBER	11 AMBER	10 AMBER
Reduction in risk score		

Failure to secure the required outcomes from the integration of adult social care and health

Assigned to: Director of Adult Social Care

Inherent score	Target score	Current score
16 RED	5 GREEN	5 GREEN
Previous scores		
Dec 22	Sep 22	Jul 22
10 AMBER	10 AMBER	10 AMBER
Reduction in risk score		

Independent Social Care Sector Sustainability (care Homes and Home Care)

Assigned to: Director of Adult Social Care

Inherent score	Target score	Current score
16 RED	6 GREEN	12 RED
Previous scores		
Dec 22	Sep 22	Jul 22
12 RED	12 RED	12 RED
No change to risk score		

Additional demands placed upon the Isle of Wight Council and partners owing to pandemic flu or similar large-scale outbreaks

Assigned to: Director of Public Health

Inherent score	Target score	Current score
16 RED	12 RED	12 RED
Previous scores		
Dec 22	Sep 22	Jul 22
12 RED	12 RED	16 RED
No change to risk score		

Appendix 4 - 2022/23 Q4

DEPUTY LEADER, DIGITAL TRANSFORMATION, HOUSING, HOMELESSNESS AND POVERTY

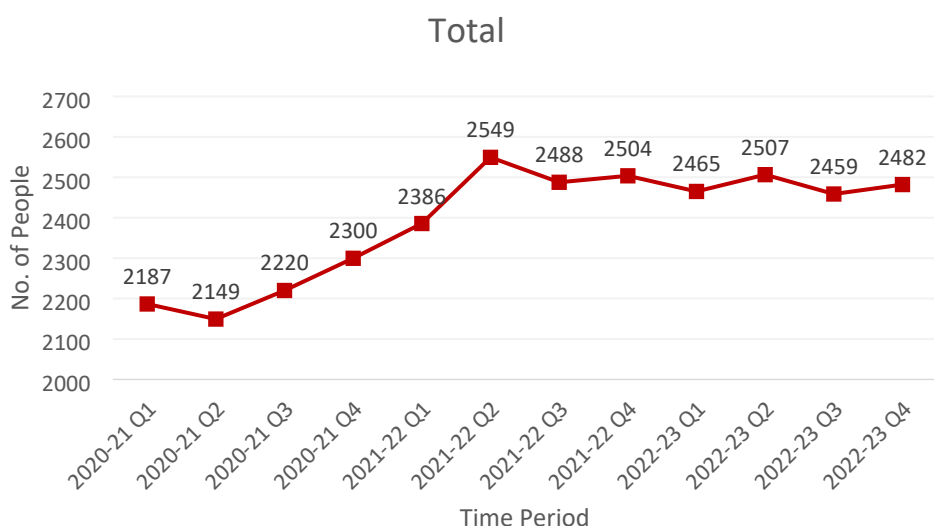
Cabinet Member: Councillor Ian Stephens

Portfolio Responsibilities:

- ICT Contracts
- Applications Development
- Digital Service
- Software Development
- Compliance and Infrastructure
- Desktop Support
- Telecommunications
- Homelessness
- Rough Sleeping
- Housing Related Support
- Housing Renewal and Enforcement
- Disabled Facilities Grant

Performance Measures

Average number of people on housing register per month in each of the bands



Aim: Reduction in the number of people on each band of the housing register at month end

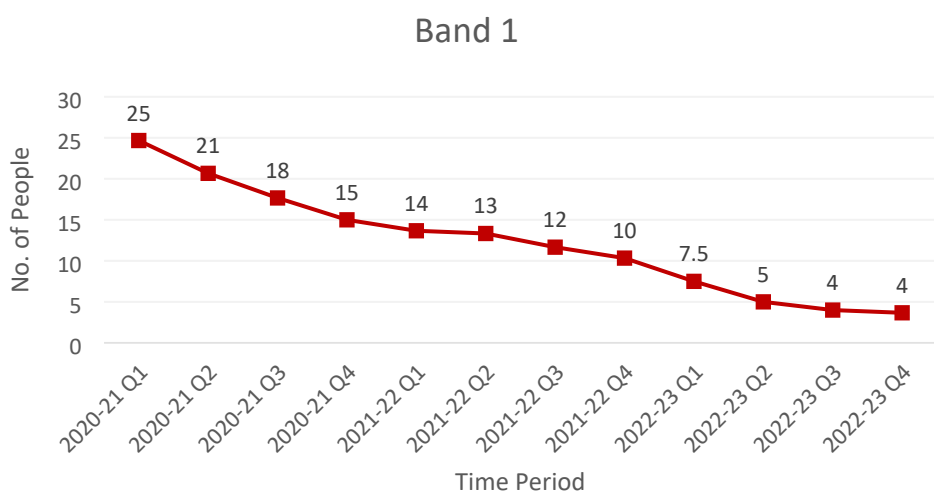
UN Sustainable Development Goal: 11

Most Recent Status: March 2023

RED

Previous Status: December 2022

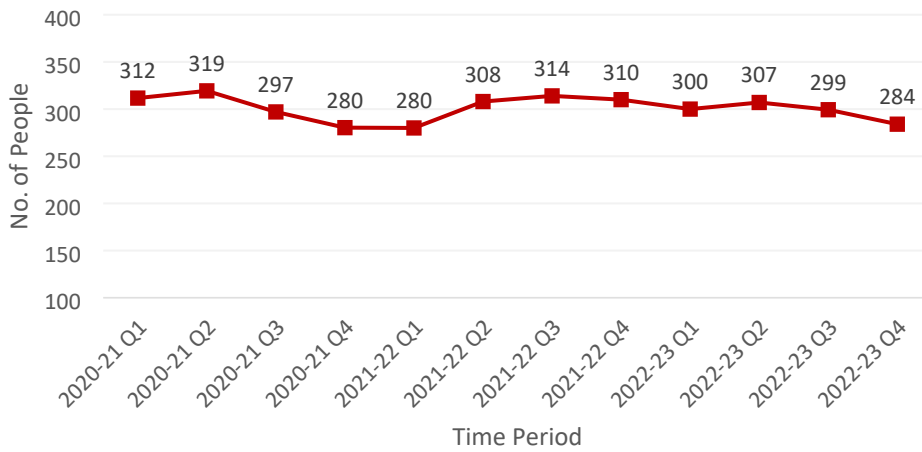
RED



Band 1 of the housing register includes those who meet the following criteria

- Urgent medical / welfare issues
- Multiples of Band 2

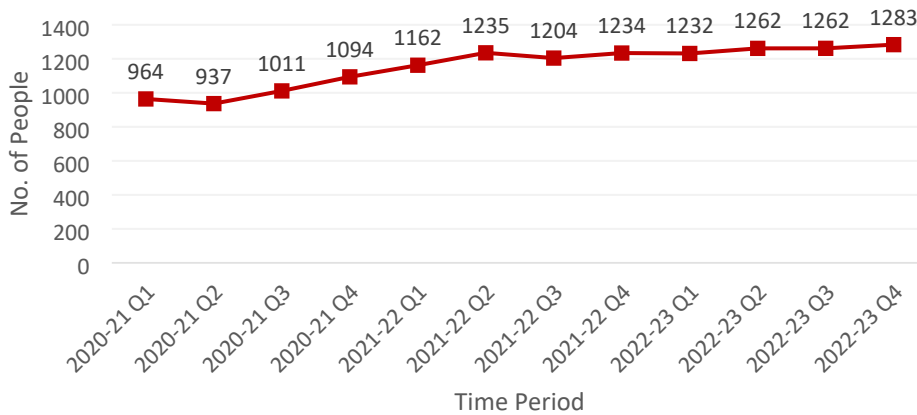
Band 2



Band 2 of the housing register includes those who meet the following criteria

- Severe overcrowding (at least 2 bedrooms)
- Severe under-occupation (social housing tenants resident on the island)
- Applicants identified as being ready for 'move-on' accommodation
- Social housing tenants on the island vacating disable adapted accommodation

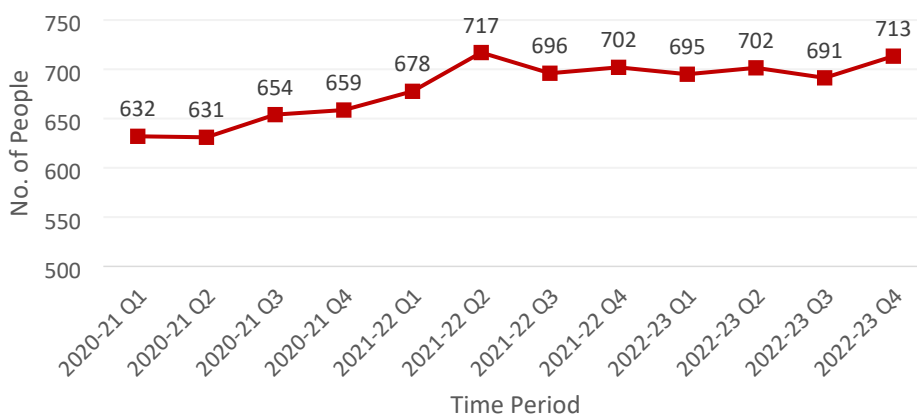
Band 3



Band 3 of the housing register includes those who meet the following criteria

- Multiples of Band 4

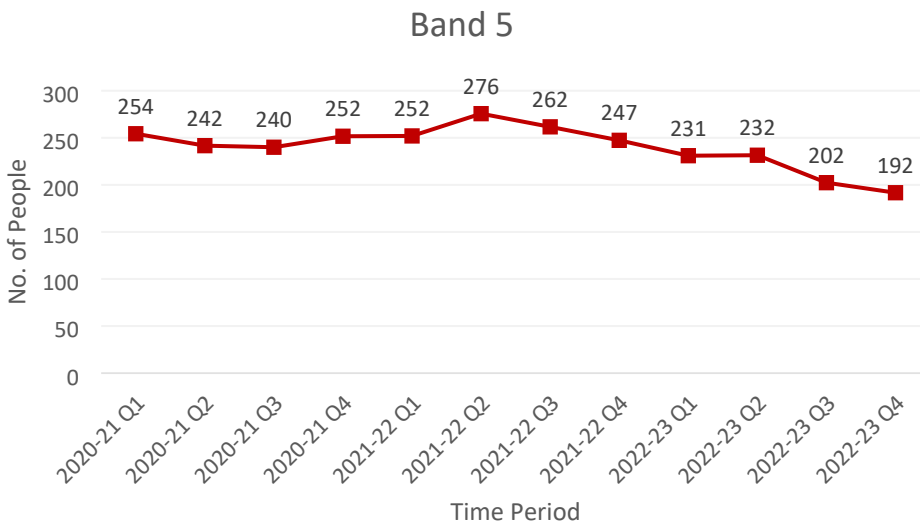
Band 4



Band 4 of the housing register includes those who meet the following criteria

- Homeless applicants
- Significant medical / welfare issues
- Hazardous property condition as defined by the Housing Renewal team
- Lacking or sharing amenities
- Households within insecure accommodation
- Minor overcrowding (1 bedroom)

- Minor under-occupation (private tenants or owner occupiers resident on the island)

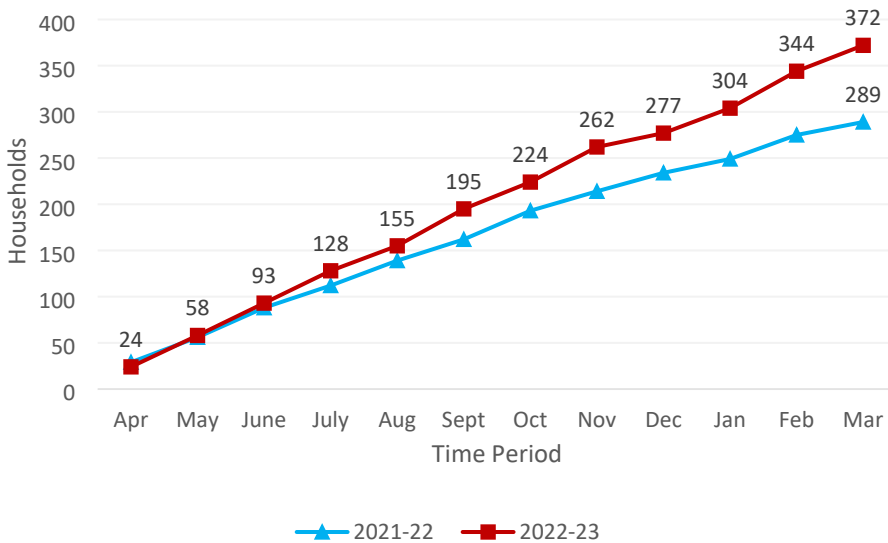


Band 5 of the housing register includes those who meet the following criteria

- Households with secure accommodation and no other housing need

- Data from Island Homefinder in quarter 4 showed a decrease in the number of people on the housing register compared to the same period last year (2,482 in Q3 2022-23 and 2,504 in Q4 2021/22). Those on band 1 of the register (urgent medical/welfare issues) have continued to drop throughout the year to an average of 4 people over the quarter.
- Band 2 has also seen a drop of 26 since the same period last year, from an average of 310 in Q4 2021/22 to an average 284 in Q4 2022/23.
- The highest proportion of people on the Housing register is consistently within band 3.
- Applications are assessed and placed in one of five bands according to their housing needs. Within each band applications will be placed in priority date order, with the application with the oldest date having the highest priority. The date that is normally used is the date the housing need is assessed. Where circumstances change and moves between bandings occur, the priority date will be changed to the date when the housing need was re-assessed.

Number of households prevented from becoming homeless



Aim: Not Applicable

UN Sustainable Development Goal: 1

Most Recent Status: March 2023

Monitoring Measure Only

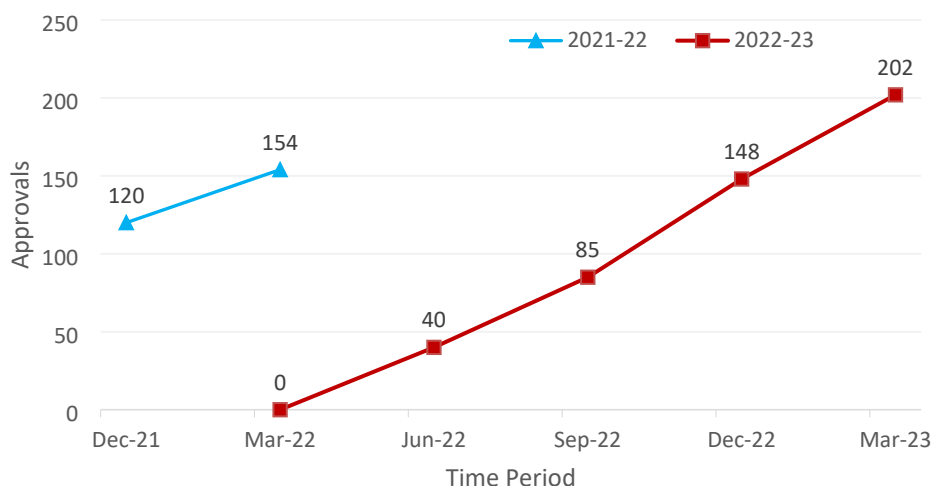
Previous Status: December 2022

Monitoring Measure Only

- Homeless preventions have brought the total for March 23 higher than at the same time in the previous year.
- This remains a very difficult ongoing market. Homeless acceptances continue to be above previous years due to the pressures on the private...

- The number of rough sleepers has doubled from 8 in March 2022 to 16 in March 2023, however, this is a significant drop from the 21 in January this year. The team are working hard to continue to reduce this number.
- The number of households in Bed and Breakfast accommodation and those families with children remains on a par with this time last year which reflects the ongoing pressures on the service. It should be noted that the number of children in Bed and Breakfast accommodation for over 6 weeks remains at 0.

Number & value of Disabled Facility Grants Approved



Aim: Not Applicable

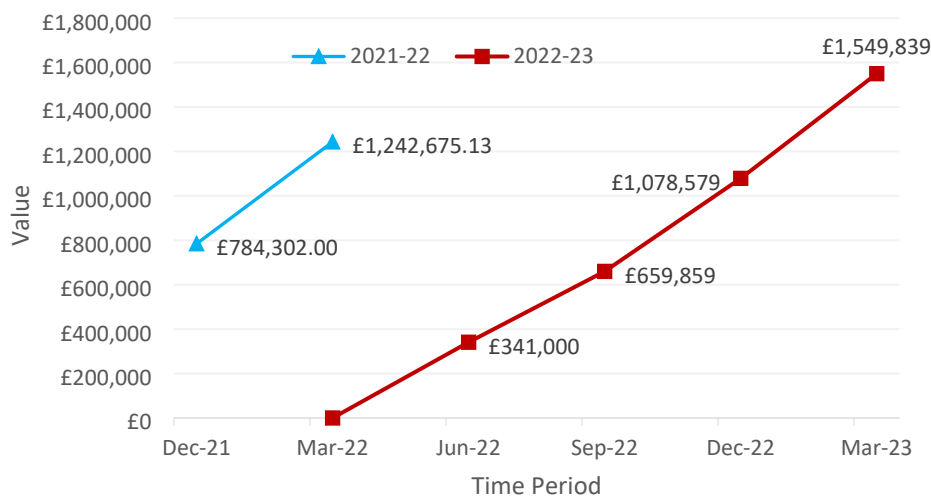
UN Sustainable Development Goal: 11

Most Recent Status: March 2023

Monitoring Measure Only

Previous Status: December 2022

Monitoring Measure Only



- During quarter 4, 54 grants were approved, bringing the total for the year to 202, compared to 154 at the same time last year. This brings the total value of approvals to £1,549,839 for the year so far, compared to £1,242,675 at the same time last year.
- As of the end of quarter 4, 164 grants have been completed at a value of £1,516,853.

Number and percentage of housing stock that is considered long term empty

Empty Period	2019-20	2020-21	2021-22	2022-23
2 to 5 years	94	72	77	74
5 to 10 years	28	28	20	22
Over 10 years	0	28	10	10
Under structural repair	0	0	0	2
Total	122	138	107	108

- These figures are calculated from council tax data.
- Data from previous tax years may be incomplete.

- Of approximately 72,900 residential properties on the island (including second homes and holiday lets), at the end of March 2023, 0.1 percent of these have been empty for more than two years.
- From a total of 122 properties empty for more than 2 years in 2019/20, this figure has dropped to 106 at the end of 2022/23.

Service Updates - Key Aspirations and Ongoing Business

The following activity supports UN Sustainable Development Goal 1:

The Empty Property Strategy is being updated and will include a review of the current data and an action plan to ensure that issues are addressed.

Communication continues with registered providers around an affordable housing pipeline to understand the number of planned future builds that the providers are aiming to complete. Registered providers continue to be supported in their delivery, such as the opportunity for development on the Brownfield Land Release Fund sites.

Brownfield sites that form part of the One Public Estate continue to be progressed and a new bid has been submitted for 3 new sites to be put onto the programme. Regen is also working on the transfer of 9 flats to the council, in lieu of receipt for the commercial project at Shanklin Spa. Works are in progress at Ryde Aspire to build 5 new flats in their existing building with the council providing a Community Housing Grant. In addition, a Community Housing Manager is assisting Yarmouth Town Council in an Asset of Community Value Bid, this is for community housing on site of the former primary school, this is via the Department of Education. John Prickett of Community Action Isle of Wight attended a Yarmouth stakeholder meeting.

The Acquisition Strategy is currently being drafted and is scheduled to be reported on at the Housing Programme Officers Board and Housing Members Board with report to cabinet following in July 2023.

The following activity supports UN Sustainable Development Goal 3:

A waiting list is still in place for disabled grant assistance. A priority system ensures that urgent support is actioned as soon as possible. The list has been reduced significantly, however demand is at its highest ever levels, with a commitment value of £4 million.

New draft legislation concerning the private rented sector is awaited, in the meantime regulatory and enforcement work continues as business as usual.

The Ecoflex statement of intent has been approved and now awaits final signature. Once completed the scheme will be implemented on the Island.

The following activity supports UN Sustainable Development Goal 9:

Support for Wightfibre continues, with engagement and commissioning of legal services to resolve wayleave issues. Legal conversations continue but with a resolution due shortly. Regular updates regarding the progress of their commercial investment with full fibre continue to take place.

The following activity supports UN Sustainable Development Goal 16:

All content has now been migrated over to the council's new website, enabling the decommissioning of the old site to take place. The project is now in formal stages of closedown and establishment of

on-going maintenance and an improvement programme are being added to business-as-usual arrangements.

Strategic Risks

N/A

Appendix 5 - 2022/23 Q4

CHILDREN’S SERVICES, EDUCATION AND LIFELONG SKILLS

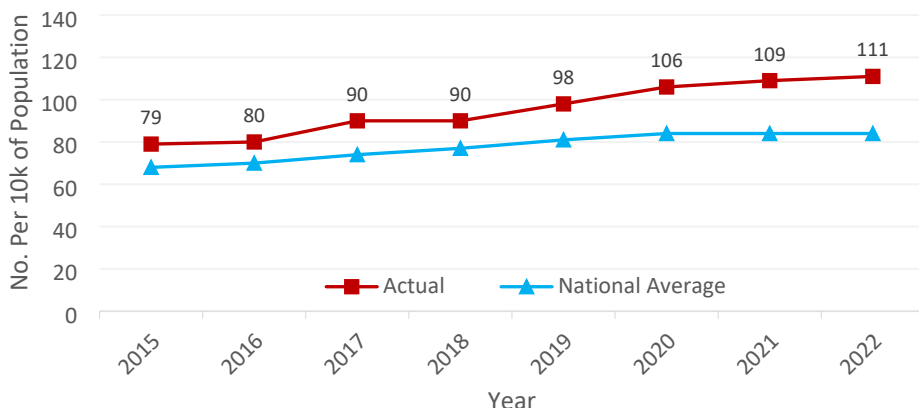
Cabinet Member: Councillor Debbie Andre

Portfolio Responsibilities:

- Adoption
- Fostering
- Disabled Children Support
- Respite Care
- Early Help
- Care Leavers
- Safeguarding
- Short Breaks
- Youth Service
- Special Educational Needs
- Alternative Education
- Early Years Development
- School Improvement
- Schools
- Asset Management
- Home to School Transport

Performance Measures

Rate of children looked after at year end (per 100k of the population)



Aim: The rate of children looked after decreases

UN Sustainable Development Goal: 3

Most Recent Status: March 2023

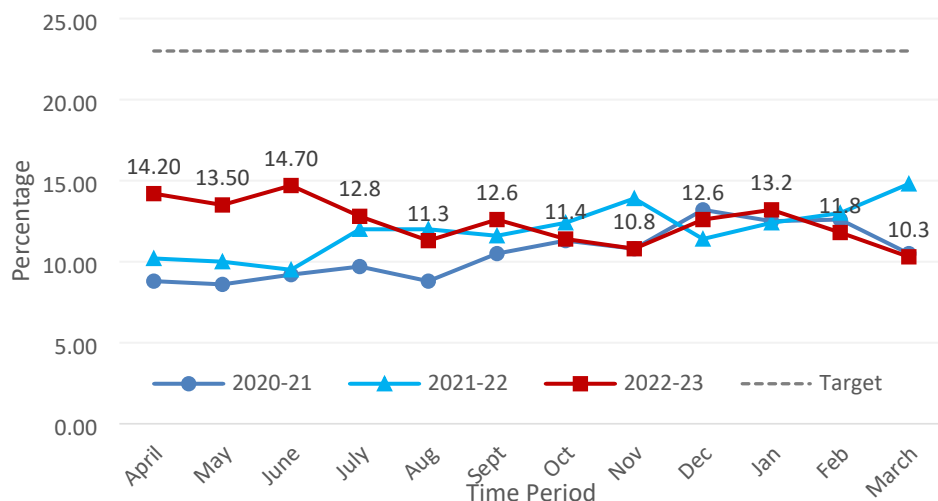
Monitoring Measure Only

Previous Status: March 2022

Monitoring Measure Only

- This data is provided annually by the Department for Education.
- Over the last 7 years the Isle of Wight has seen a steady increase year on year, and we are consistently above the national average.

Percentage of children becoming the subject of Child Protection Plan for a second or subsequent time (within two years of the previous plans end date).



Aim: The percentage of children becoming subject of a second or subsequent plan remains below 23 percent

UN Sustainable Development Goal: 3

Most Recent Status: March 2023

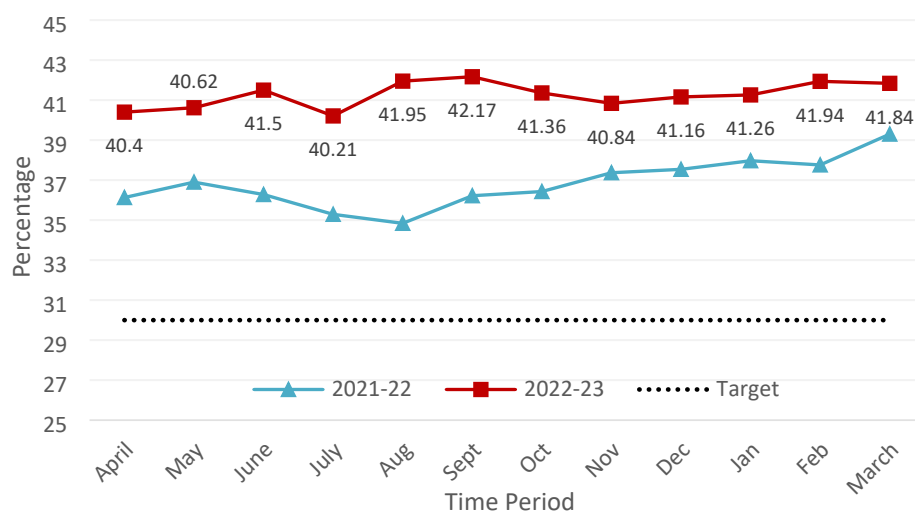
GREEN

Previous Status: December 2022

GREEN

- The management team reviews each case of a child who is subject to a second or subsequent child protection plan within two years to ensure that the response from the social care teams and Independent Reviewing Service is proportionate, and to provide assurance that there were no missed opportunities for earlier intervention or support.
- The reason for the second or subsequent child protection plan is analysed; the majority being because of associated issues with the first child protection plan such as domestic abuse, adult substance misuse and/or adult mental health.
- We have seen a drop in the percentage during quarter 4 (data up to February), and remain well below the target of 23 percent, as we have for the last 2.5 years.

Percentage of children with a referral within 12 months of a previous referral



Aim: The percentage of children with a referral within 12 months is below 30 percent target

UN Sustainable Development Goal: 3

Most Recent Status: March 2023

Monitoring Measure Only

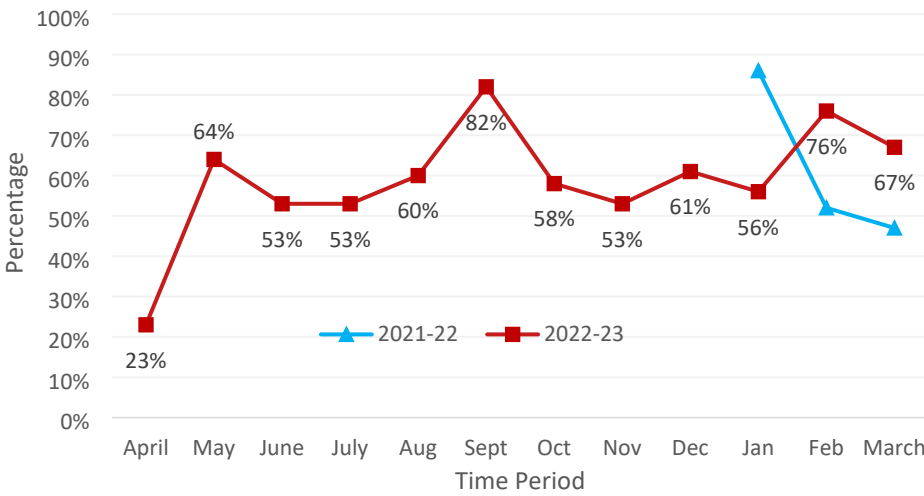
Previous Status: March 2022

Monitoring Measure Only

- Unlike other local authorities, the Multi-Agency Safeguarding Hub (MASH) counts all re-referrals to ensure a more accurate view rather than only counting those re-referrals that originally progressed to an authorised completed assessment.
- Additional corporate investment was made to increase the number of frontline social workers to prepare and respond to this rise in demand, although recruitment of qualified social workers remains challenging both regionally and nationally.
- A re-referral audit took place in October and November 2022 and found that in 76 percent of the 54 cases audited no action could have been taken to prevent the child being re-referred. Of

those that were re-referred for the same reason some were closed without any action or plan. Managers have been asked to address this. It is reassuring that the re-referral rate during the audit was like Hampshire’s who measure re-referrals in the same way and share a MASH with the Isle of Wight.

Percentage of early help cases closed with outcomes achieved



Aim: Increase in the percentage of cases closed with outcomes achieved

UN Sustainable Development Goal: 3

Most Recent Status: March 2023

Monitoring Measure Only

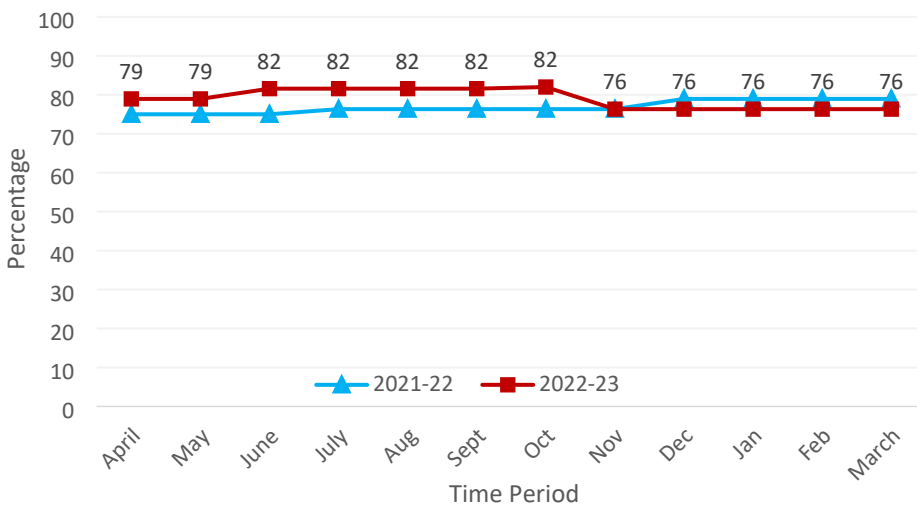
Previous Status: December 2022

Monitoring Measure Only

- There are assorted reasons for closure of Early Help cases, of which outcomes is one. The number of closed cases and of those with outcomes achieved is shown in the below table.
- Many of the cases reported during this period were closed under the category of ‘other,’ which makes it hard to distinguish whether outcomes have been achieved.

	April	May	June	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar
Cases Closed	13	50	42	34	10	51	40	43	18	43	25	60
Cases Closed with outcomes achieved	3	32	22	18	6	42	23	23	11	24	19	40

Percentage of primary schools graded as good or outstanding in the most recent inspection (not including schools with no inspection score)



Aim: Increase in the percentage of schools graded good or outstanding in the most recent inspection

UN Sustainable Development Goal: 4

Most Recent Status: March 2023

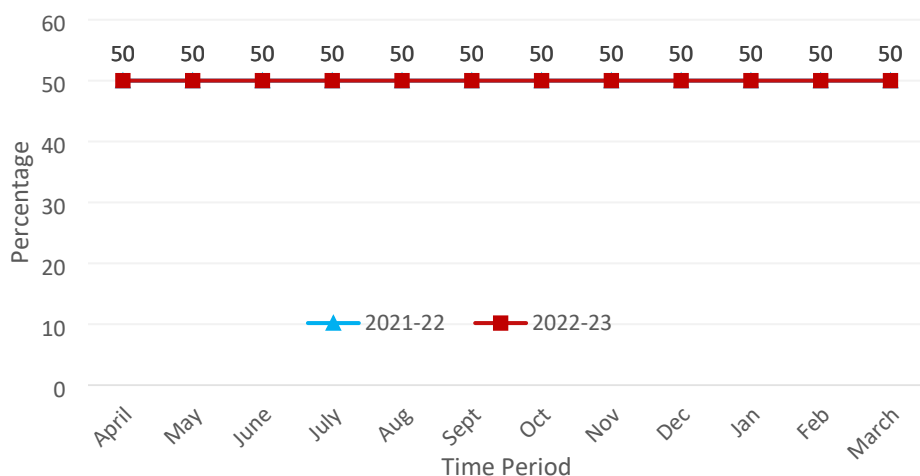
Monitoring Measure Only

Previous Status: December 2022

Monitoring Measure Only

- The overall percentage of primary schools rated good or better stands at 76 percent at the end of Q4. This is slightly below the 79 percent from the same period last year.
- Out of 38 primary schools on the island, 9 were rated by Ofsted as requiring improvement, but none rated as inadequate. The remaining 29 primary schools are all rated as good.

Percentage of secondary schools graded good or outstanding in the most recent inspection



Aim: Increase in the percentage of schools graded good or outstanding in the most recent inspection

UN Sustainable Development Goal: 4

Most Recent Status:
March 2023

Monitoring Measure Only

Previous Status:
December 2022

Monitoring Measure Only

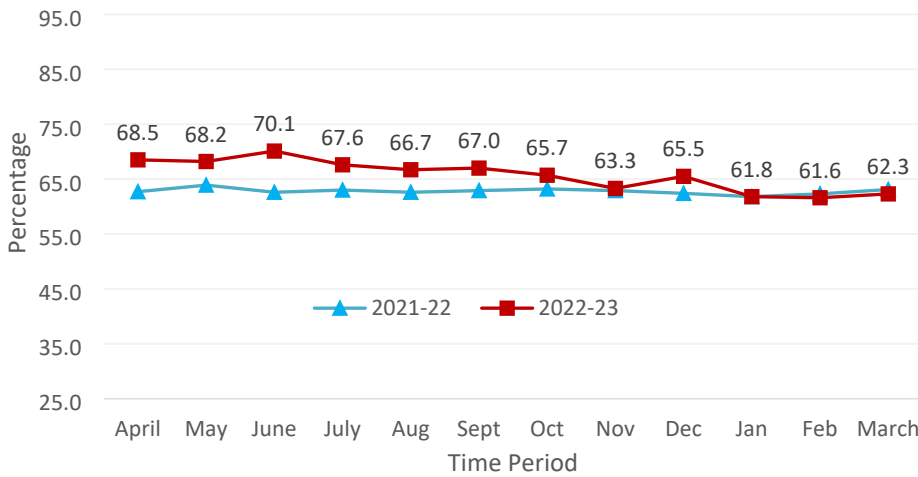
- There have been no new inspections conducted by Ofsted at the six secondary schools on the island since July 2021. As such the percentage of secondary schools rated good or outstanding remained consistent at 50 percent for the last two years.
- Of the six schools, three are rated as ‘requiring improvement,’ and none are rated as ‘inadequate’. The remaining three schools are rated as ‘good’.

Percentage of all Isle of Wight LA Schools graded good or outstanding in most recent inspection

Schools	Inadequate	Requires Improvement	Good	Outstanding	Ungraded
48	0	12	36	0	0
	0%	25%	75%	0%	0%
	25%		75%		0%

These results include schools not categorised as either Primary or Secondary. (The Bay CE School, Medina House Schools, St George’s School, and the Pupil Referral Unit all of which are currently rated as being “GOOD” by Ofsted).

Percentage of care leavers in education, employment, or training (all care leavers aged over 16)



Aim: Increase in the percentage of care leavers in education, employment, or training

UN Sustainable Development Goal: 4

Most Recent Status: March 2023

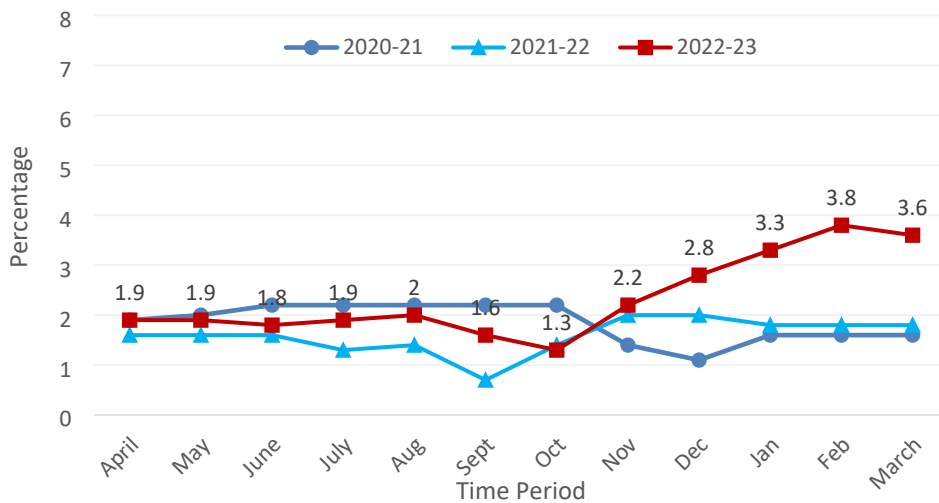
Monitoring Measure Only

Previous Status: December 2022

Monitoring Measure Only

- The percentage has remained stable over quarter 4, and the figure has been consistently above 60 percent since April 2021. As of the end of March the figure is the same as this time last year (62.3).
- The team continues to support young people to access university, providing role models to other young people.

Number of post 16 not in education, employment, or training



Aim: Decrease in the percentage of post 16 not in education, employment, or training

UN Sustainable Development Goal: 4

Most Recent Status: March 2023

Monitoring Measure Only

Previous Status: December 2022

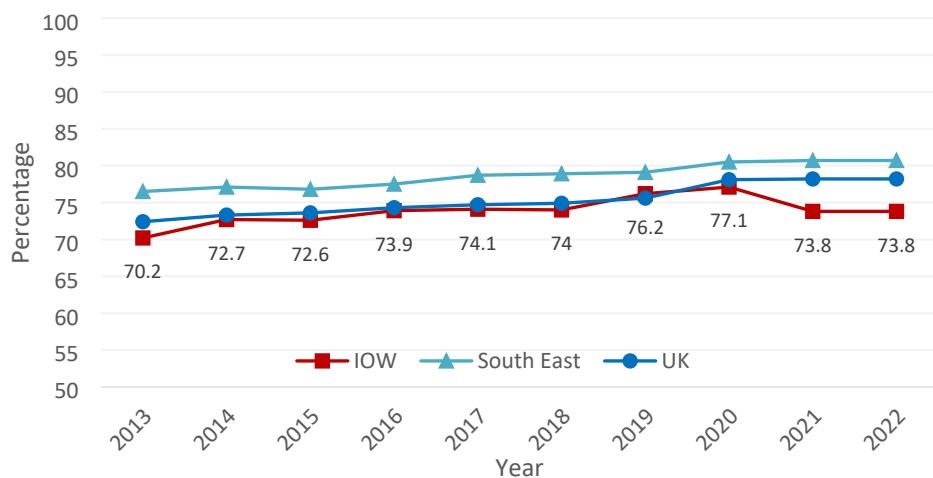
Monitoring Measure Only

- Academic year 2022/23 has seen a marked increase nationally in the percentage of young people Not in Employment, Education and/or Training (NEET) and this is mirrored on the Isle of Wight.
- Statutory tracking has improved and the proportion of young people whose destinations are Unknown is lower, remaining static for the last 3 months at 0.5 percent, compared with 0.8 percent for the same period in 2021/22.
- The Department for Education uses a combined measure of young people 16-18 who are either NEET or Unknown and publishes an annual average across the 3-month period December-

February. The combined Isle of Wight percentage for Academic Year 2022/23 is 4.1 percent, an increase from 2.7 percent in 2021/22 though remaining below national and regional averages.

- Island Futures monitor young people’s post 16 destinations (years 12 and 13) and provide careers, education, employment, or training support to young people identified as NEET.

Proportion of working age population qualified at NVQ level 2 or higher



Aim: Increase in the proportion of the population qualified at NVQ level 2 or higher

UN Sustainable Development Goal: 4

Most Recent Status: March 2023

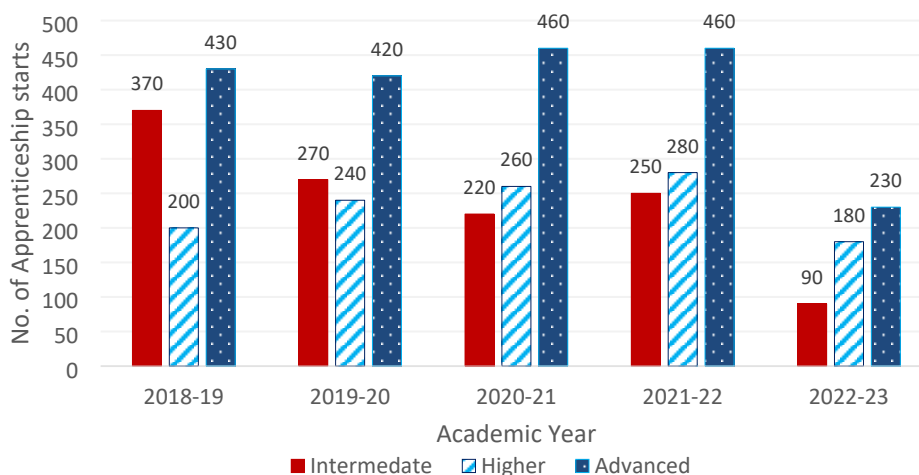
Monitoring Measure Only

Previous Status: March 2022

Monitoring Measure Only

- Annual Nomis data from the Office of National Statistics.
- As at the end of December 2022, approximately 56,500 people on the island were qualified at NVQ level 2 or higher.
- This figure remains the same as at the same period last year (73.8 percent), and down from a high of 77.1 in 2020.
- We are currently 6.9 percent below the South-East average of 80.7, and 4.4 below national average of 78.2.

Number of apprenticeships starts in the year



Aim: Increase in the average number of apprenticeships starts

UN Sustainable Development Goal: 4

Most Recent Status: March 2023

Monitoring Measure Only

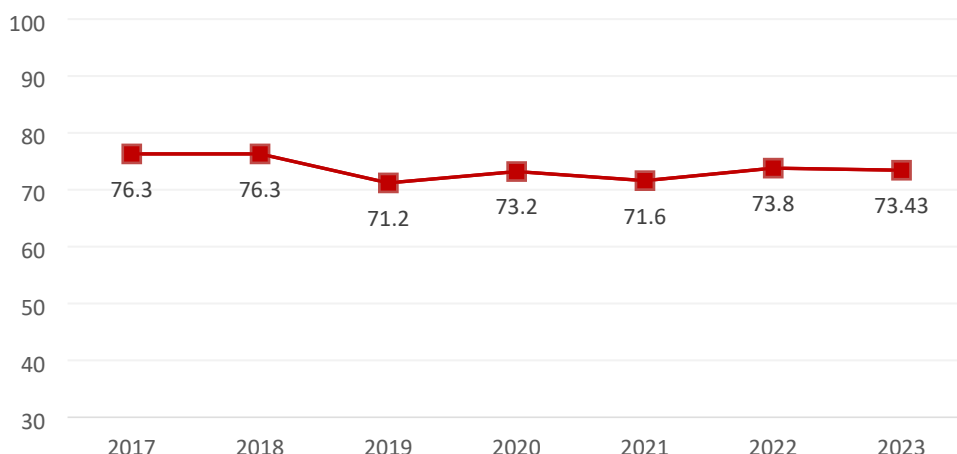
Previous Status: March 2022

Monitoring Measure Only

- The overall number of apprenticeships starts dropped marginally during Covid, however in the academic year 2021/22 has recovered to pre-pandemic levels with 990 starts compared to 1,000 in 2018/19.
- The proportion of advanced and higher apprenticeships has increased, supporting the growing demand for higher level skills.

- The data for academic year 2022/23 is showing apprenticeship starts to January only (part-year).

Percentage of population Level 2 qualified at 19 years



Aim: Increase in the proportion of the population qualified at level 2 or higher

UN Sustainable Development Goal: 4

Most Recent Status:
March 2023

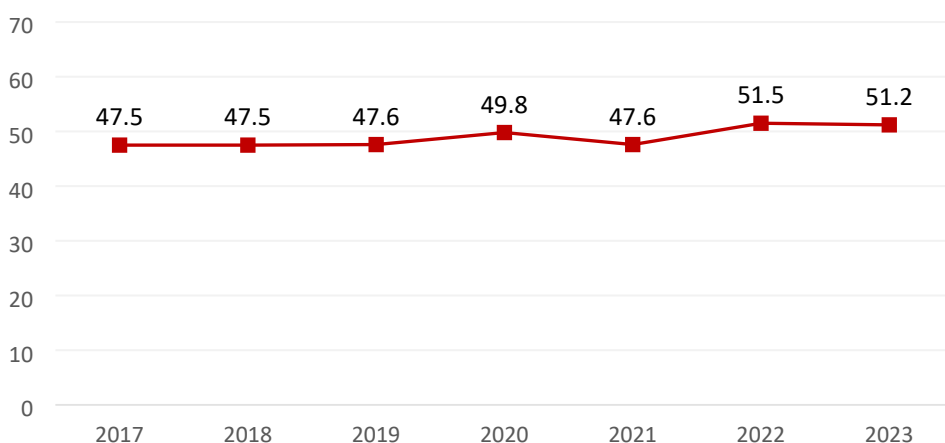
Monitoring Measure Only

Previous Status:
March 2022

Monitoring Measure Only

- Annual attainment data from the Department for Education shows there has been a slight decrease in the proportion of those qualified to level 2 at 19 years, from a high of 76.3 percent in 2018 to 73.43 percent this year.
- We have however shown improvement from the low of 71.2 percent in 2019.
- We are currently below the South East average of 80.7 percent, and the UK average of 78.2 percent for the year.

Percentage of population Level 3 qualified at 19 years



Aim: Increase in the proportion of the population qualified at level 3 or higher

UN Sustainable Development Goal: 4

Most Recent Status:
March 2023

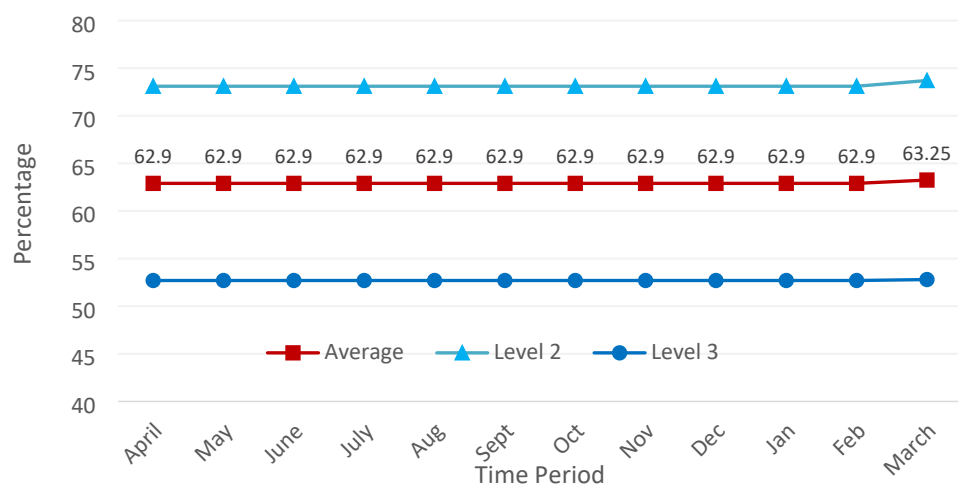
Monitoring Measure Only

Previous Status:
March 2022

Monitoring Measure Only

- Annual attainment data from the Department for Education shows there has been an increase in the proportion of those qualified to level 3 at 19 years, from a low of 47.5 percent in 2018 to 51.2 percent this year.
- This compares to a South East average of 60.6 percent, and a national average of 59.3 percent.

Percentage of Level 2/3 qualified adults (functional skills)



Aim: Increase in the proportion of the population qualified at level 2/3 (functional skills)

UN Sustainable Development Goal: 4

Most Recent Status: March 2023

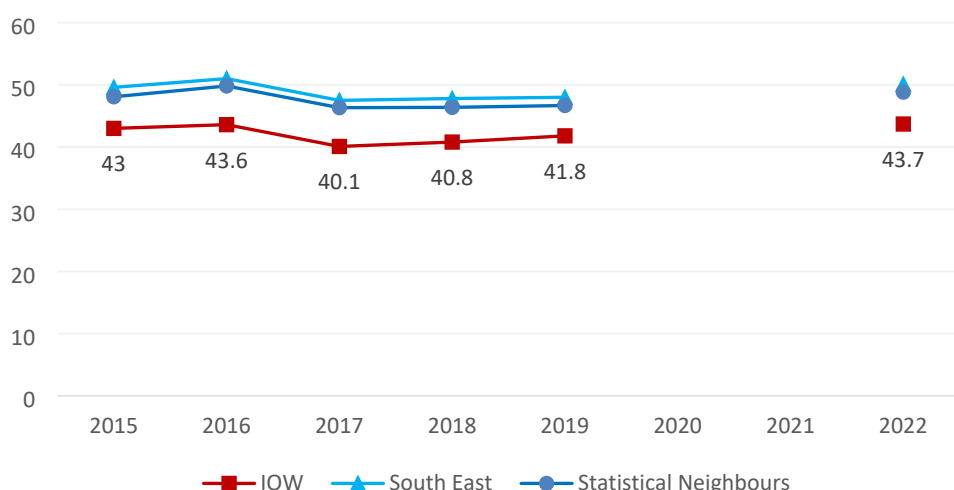
Monitoring Measure Only

Previous Status: December 2022

Monitoring Measure Only

- Nomis data from the Office of National Statistics shows that the percentage of level 2/3 qualified adults (aged 16-64) on the island has remained consistent.
- For NVQ level 2 the total is 73.7 percent, and for NVQ Level 3, 52.8 percent.

Average Attainment 8 score at Year 11



Aim: Increase in average Attainment 8 score per pupil

UN Sustainable Development Goal: 4

Most Recent Status: March 2023

Monitoring Measure Only

Previous Status: March 2022

Monitoring Measure Only

- This academic year saw the return of the summer exam series after they had been cancelled in 2020 and 2021 due to the pandemic. As part of the transition back to the summer exam series adaptations were made to the exams and the approach to grading for 2022 exams broadly reflected a midpoint between results in 2019 and 2023, when they will be expected to be back in line with the 2019 outcomes.
- Given the unprecedented change in the way GCSE results were awarded in the summers of 2020 and 2021, as well as changes to grade boundaries and methods of assessment for 2021/22, we must exercise caution when considering comparisons over time, as they may not reflect changes in pupil performance alone.

Service Updates - Key Aspirations and Ongoing Business

The following activity supports UN Sustainable Development Goal 3:

The February 2023 'Have Your Say Week' provided opportunities for up to 300 children to attend. This year we teamed up with the Isle of Wight Children's Story-telling Festival. Places were provided in the 14 workshops for Ukrainian children, hosted as part of our Home for Ukraine programme, to take part alongside their host's children.

Our young carers spent the day learning about horses and then spent the afternoon riding. Elected Members joined sessions including the 'Come Dine with Us' dinners. In addition, the social event for care leavers who are parents proved popular and will now become a regular group.

The Bright Spots 'Children in Care' survey findings presentation was postponed due to planned building works at County Hall and is being rebooked, however, the Bright Spots 'Your Life Beyond Care' survey of care experienced young people has been completed with the highest ever response rate of 84 percent being achieved.

The feedback from the surveys, participation activities and Have Your Say Weeks are included as actions for improvement in our participation action plan which is reviewed quarterly by the participation team leads. Joint working is planned with the participation leads in Hampshire, to share ideas around participation. The Youth Council and Youth MP continue to meet, also holding road shows in schools to promote membership. The Youth Council have invited the High Sheriff to one of their meetings and are co-opting a young person on the High Sheriff selection group.

'Wight Out', the island LGBTQT+ group attended the Youth Council to promote wider membership and Ryde Town Council also attended a meeting to find out about how to set up and run their own Youth Town Council with co-opted members between the two.

The Isle of Wight has successfully negotiated a Safety Valve deal with the Department for Education (DfE). This deal is worth around £25m including the capital required to build a new special school. There are several workstreams associated with the Safety Valve programme, which was presented to members at the Policy and Scrutiny Committee for Children and Young People. Plans have been shared at an early stage with IW Parent Voice and they will also play an active part of shaping them during implementation. A self-evaluation around SEND (Special Educational Needs or Disability) is being fine-tuned against the new OFSTED Framework for SEND inspection and a multi-agency party including IW Parent Voice has been created to finalise this.

The programme plan for the Family Hub programme has been approved by DfE and budgets are agreed for both the current and next financial years. Partnerships have signed up to their respective areas of the delivery plan and work is on track for the next financial year.

Criteria has been agreed, and is now in use, between the Multi-Agency Safeguarding Hub (MASH) and Probation. A re-referral audit has also been completed and report created that identifies any areas for improvement in social work practice.

The Isle of Wight annual conversation took place in March. This was a positive conversation that looked at safeguarding and child protection, education, and SEND provision (jointly between the LA and Integrated Care Board Health colleagues). It is anticipated that the Isle of Wight will receive a full [ILAC](#)'s (Inspecting Local Authorities Children's Services) inspection during this calendar year.

The Placement Commissioning team continue to source placements as required and placement stability continues to improve for children in care. High-cost placements are carefully monitored due to the provision of care being offered to the most vulnerable children. Plans are progressing to move children back to family-based care or independence when they are ready.

Adopt South are successfully finding adoptive parents for children being placed for adoption. Children are moving to adoptive placements in a timely way and all children have been matched with adopters.

The (Data Analytics and Reporting Excellence) DARE programme and Mosaic implementation continue to progress. User acceptance testing in continuing and go live is expected in October 2023.

The following activity supports UN Sustainable Development Goal 4:

The situation at Chillerton Primary School remains unchanged. Children are currently being educated at the Godshill site as there is no longer a teacher at Chillerton and Rookley despite a recruitment campaign.

The Cabinet Member for Children’s Services has asked officers to prepare a comprehensive place planning strategy for schools on the Island for the June Cabinet meeting. This is on the forward plan and is being drafted.

Regular school improvement visits are ongoing, with a report recently submitted to the Policy and Scrutiny Committee for Children’s Services.

As the end of the financial year approaches, school balances will be scrutinised for all maintained schools. Education and Inclusion colleagues will bring a report to Children’s Services Departmental Management Team (CSDMT) so that plans of action are in place for any school ending the financial year in deficit.

Children’s Services has a statutory responsibility called the September Guarantee, to ensure all young people completing compulsory education in Key Stage 4 apply for, and secure, an appropriate place in post-16 education or training, ensuring they receive the careers information, advice, and guidance they need. The proportion of young people on the Island receiving a guaranteed place for academic year 2022-23, already above national average, has improved further with 98.3 percent receiving an offer of a place of learning. The Island ranks highest in the South-East region on this DfE measure.

The following activity supports UN Sustainable Development Goal 16:

Meetings continue to take place with Parents Voice, with SEND and with Children’s Social Care representatives to increase engagement with parents.

Strategic Risks

Failure to improve educational attainment		
Assigned to: Director of Children’s Services		
Inherent score	Target score	Current score
16 RED	6 GREEN	10 AMBER
Previous scores		
Dec 22	Sep 22	Jul 22
10 AMBER	10 AMBER	10 AMBER
Risk score is consistent		

Failure to identify and effectively manage situations where vulnerable children are subject to abuse		
Assigned to: Director of Children's Services		
Inherent score	Target score	Current score
16 RED	5 GREEN	9 AMBER
Previous scores		
Dec 22	Sep 22	Jul 22
7 AMBER	7 AMBER	7 AMBER
Increase in risk score		

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Appendix 6 - 2022/23 Q4

PLANNING AND ENFORCEMENT

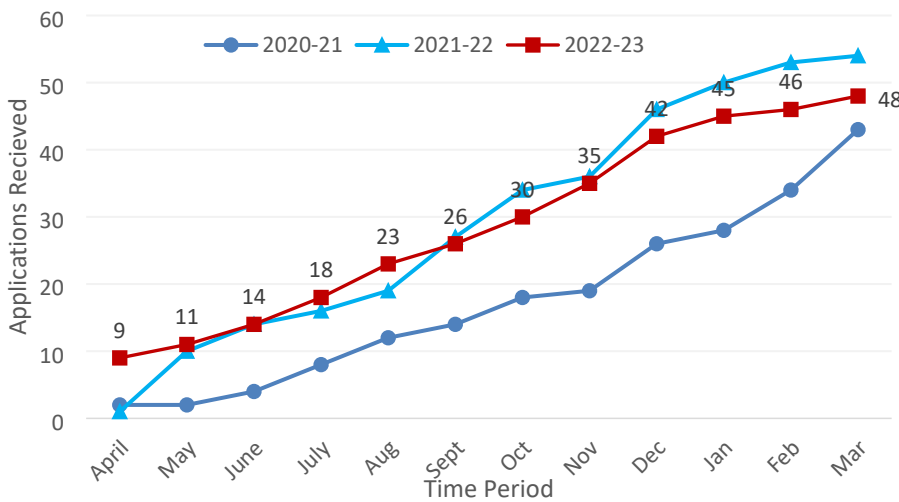
Cabinet Member: Councillor Paul Fuller

Portfolio Responsibilities:

- Island Planning Strategy
- Local Development Framework
- Planning Applications
- Planning Appeals
- Planning Enforcement
- Trees and Landscape Protection
- Building Control and Inspection

Performance Measures

Number of major planning applications received



Aim: Not Applicable

UN Sustainable Development Goal: 12

Most Recent Status: March 2023

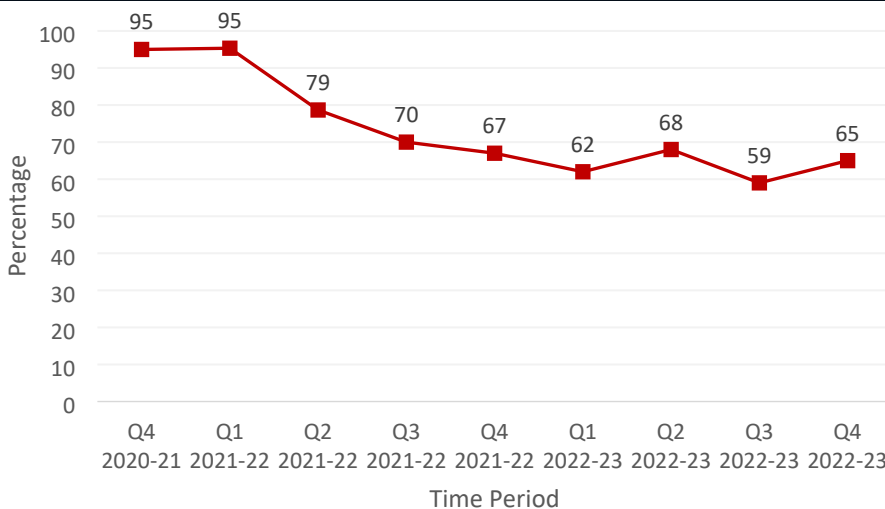
Monitoring Measure Only

Previous Status: December 2022

Monitoring Measure Only

- We have received fewer major applications up to the end of March compared to the same time last year (48 in 2022/23 compared to 54 in 2021/22) but more than the previous year (43 in 2020/21).

Percentage of all planning applications processed within agreed timescales



Aim: The percentage of planning applications processed within agreed timescales is at/above 95 percent

UN Sustainable Development Goal: 12

Most Recent Status: March 2023

Monitoring Measure Only

Previous Status: December 2022

Monitoring Measure Only

- Please note, this graph does not include agreed upon extensions of time, which affects the percentage considered as ‘on-time’.
- The IWC target of applications is 95 percent, however we are within minimum government thresholds before intervention (60 percent for major and 70 percent for non-major over a two-year rolling period).
- Below is the breakdown of applications by timescales where appropriate:

Application Type	Apr	May	Jun	Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar
26 weeks (all)	93	88	88	88	88	87	88	87	87	87	87	89
13 weeks (major)	0	80	100	50	50	50	100	50	67	33	100	50
8 weeks (non-major)	95	86	93	91	94	95	89	92	96	84	96	97

Percentage of planning applications determined within agreed extension of time

- Over Quarter 4, the percentage of planning applications determined outside of statutory time scales but within agreed extension of time were:
 - January: 26 percent
 - February: 41 Percent
 - March: 30 percent

Planning applications dealt with in timescales, including those that do not have a mutually agreed timescale

- The percentage of planning application decisions issued in time remained consistent over quarter 4 with an average 96 percent.
- Of the 266 decisions issued over the quarter, only 10 were out of time (3.7 percent).

	Percentage of decisions issued in time	Total number of decisions issued	Total number of decisions issued in time	Total number of decisions issued within agreed extension	Decisions out of time
Jan-23	95	93	65	24	4
Feb-23	98	66	38	27	1
Mar-23	95	107	70	32	5

Service Updates - Key Aspirations and Ongoing Business

The following activity supports UN Sustainable Development Goal 9:

The Steering Group (consisting of internal and external representation) has continued to meet, following the agreement of the Terms of Reference. Priorities 3 and 4 are being focused on together, with the review of our Statement of Community Involvement. Town, Parish, and Community Councils have been engaged on a new enforcement strategy. Preparation has also started on a customer charter.

At Full Council in January, members agreed to allow more time for Cabinet to report back on the draft Island Planning Strategy (IPS). A consultation response was submitted to the National Planning Policy Framework (NPPF) consultation and Cabinet will receive an update paper on the direction of travel of the draft IPS to Cabinet and Full Council in May 2023. An all-member briefing was held in advance of these meetings on Wednesday 19 April 2023.

Brownfield sites are progressing, with the demolition of Thompson House programmed, and discussions with Southern Housing regarding the Berry Hill site ongoing. Brownfield Land Release Fund (BLRF) submissions have been made on three sites at New Street and Medina Avenue (Newport) and for Lowtherville (Ventnor).

The following activity supports UN Sustainable Development Goal 11:

Successful recruitment of a new Enforcement Officer has seen a positive effect on the number of unallocated cases. Business as usual continues with higher than historic levels of enquiries/complaints.

Business as usual also continues with higher than historic levels of applications, with further recruitment in this period to increase capacity.

Strategic Risks

N/A

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Appendix 7 - 2022/23 Q4

LEVELLING UP, REGENERATION, BUSINESS DEVELOPMENT AND TOURISM

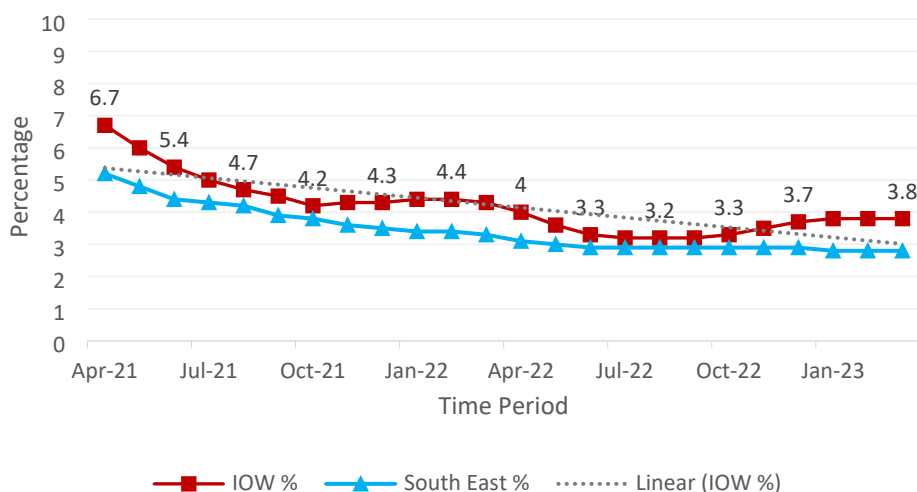
Cabinet Member: Councillor Julie Jones-Evans

Portfolio Responsibilities:

- Economic Development
- Events
- Regeneration Projects
- Levelling Up, SLEP
- Tourism
- Leisure Centres
- Sports Development

Performance Measures

Average number of out of work benefit claimants (per month)



Aim: Reduction in the number of out of work benefit claimants

UN Sustainable Development Goal: 8

Most Recent Status: March 2023

Monitoring Measure Only

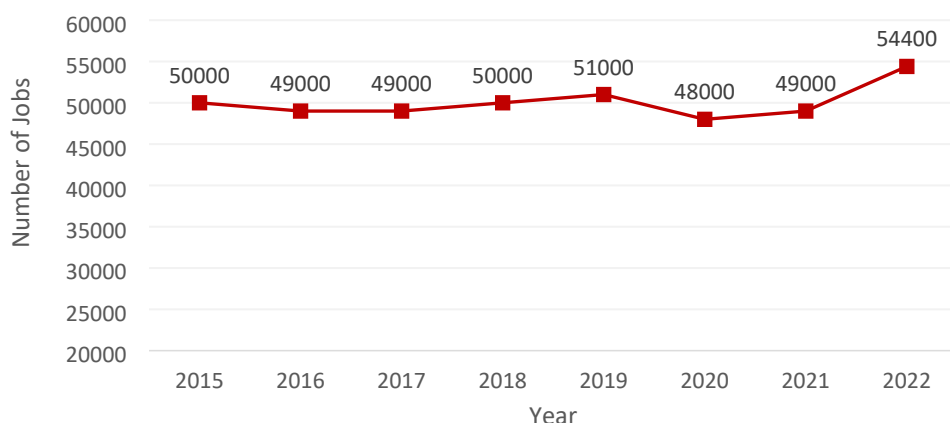
Previous Status: December 2022

Monitoring Measure Only

- Labour market data from Office of National Statistics shows that the number of out of work benefit claimants rose slightly over quarter 4, though we remain well below the 4.4 percent for the same period last year.
- We remain above the South East average of 2.8 percent, but on a par with the England average of 3.8 percent.
- This rise is not unexpected, given there was a similar seasonal rise in claimants during quarter 3 and 4 of the 2021-22 financial year.

Date	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23
Claimant count	3145	2855	2856	2560	2565	2585	2600	2790	2905	2990	3025	3010

Number of jobs on the IOW



Aim: increase in the number of jobs available

UN Sustainable Development Goal: 8

Most Recent Status: March 2023

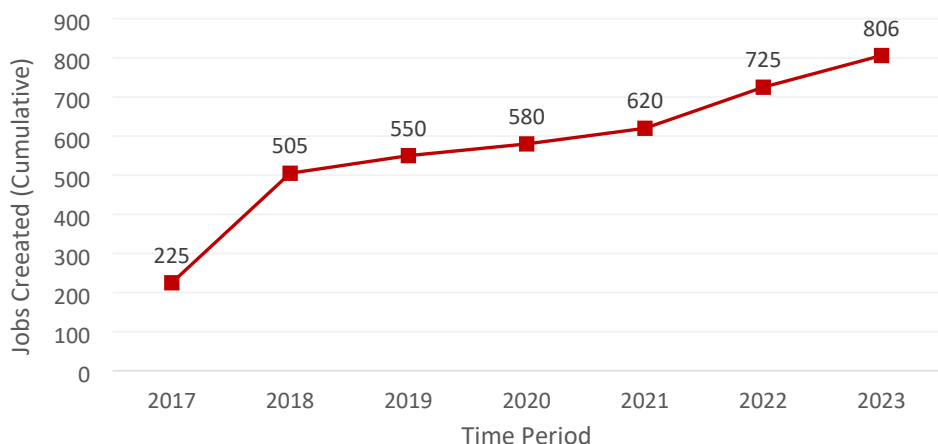
Monitoring Measure Only

Previous Status: March 2022

Monitoring Measure Only

- Data taken from the office of National Statistics annual population survey and based on number of individuals in employment by occupation. Last publication was Sept 2022, update expected late 2023.
- Employee jobs exclude self-employed, government-supported trainees and HM Forces, and farm-based agriculture.

New jobs created by regeneration projects



Aim: increase in the number of out of jobs created

UN Sustainable Development Goal: 8

Most Recent Status: March 2023

Monitoring Measure Only

Previous Status: N/A

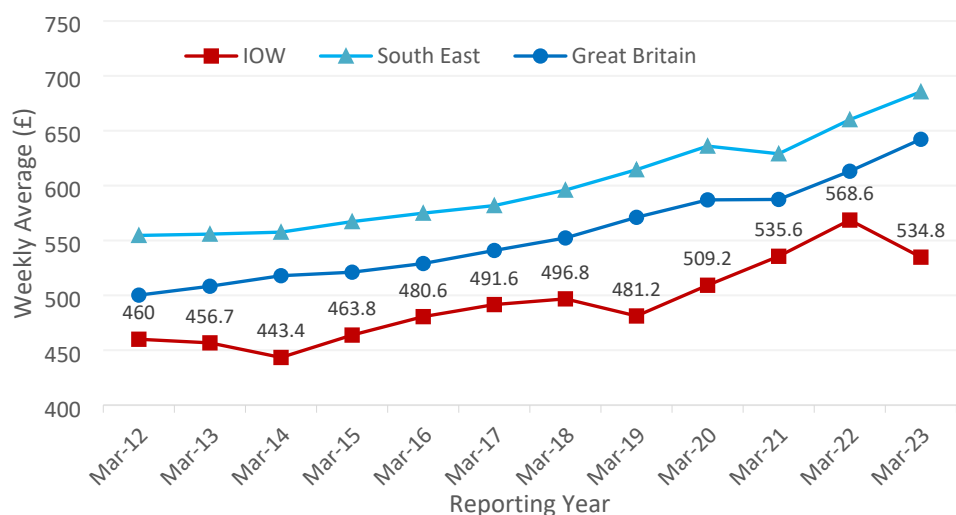
Monitoring Measure Only

- Building 41 opened in February 2023. This created 52 Full-Time Equivalent jobs that are directly associated with the building
- The Branstone Farm project resulted in 181 new construction jobs through the development, with a further 100 indirect jobs to be created from 2023/24 – 2029/30
- Levelling Up Fund output targets are 138 Full-Time Equivalent jobs created by projects and 20 Full-Time Equivalent jobs facilitated by projects by 2025/26.

Number of visitors to IOW

- Due to Covid-19 related travel restrictions data collection had to be suspended and a temporary gap in the reporting of the domestic tourism monitors has resulted.
- According to data released by Visit IOW, during the three months of October to December 2022 there were a total of 1,870,533 bed nights on the island, up 14 percent on the same period in 2019. 60 percent of these bed nights were spent in commercial accommodation
- Overall, 50 percent had visited one of the Island's visitor attractions during this period (46 in 2019), including 5 percent of staying visitors and 29 percent of day visitors.
- The average spend per day trip has increased slightly to £33.25 per head (£24.30 in 2019). The spend per head of overnight visitors also increased when compared to the same period in 2019 to £293.41 per head (£198.20 in 2019). Page 110

Average gross weekly wage for an IOW resident (mean income level)



Aim: Increase in the gross weekly wage for an IOW resident

UN Sustainable Development Goal: 8

Most Recent Status: March 2023

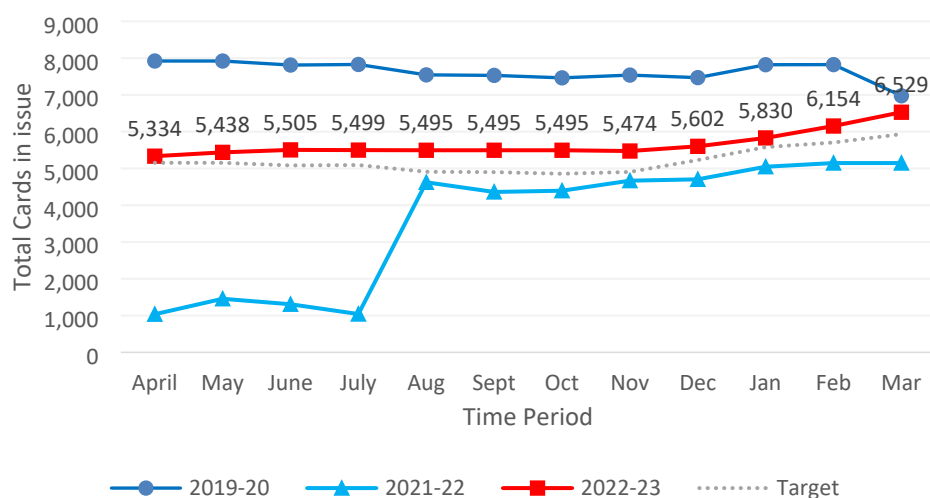
Monitoring Measure Only

Previous Status: March 2022

Monitoring Measure Only

- Annual Nomis data released by Office of National Statistics, based on the Annual Survey of Hours and Earnings conducted in April each year. Year end 2022/23 data is therefore taken from the survey position in April 2022.
- 2022-23 figure for IOW has decreased by 5.9 percent, while the South East average rose by 3.8 percent and the national average has increased by 4.7.
- We are currently investigating the drop off in gross weekly wage income with NOMIS and will update once more fully understood

Total number of One Cards in issue



Aim: Increase in the number of One Cards in issue

UN Sustainable Development Goal: 3

Most Recent Status: March 2023

GREEN

Previous Status: December 2022

GREEN

- Data from Leisure Facilities shows the number of One Cards (giving unlimited access to selected sports and leisure activities, subject to availability) in issue has seen a steady rise since the phased re-opening of facilities began in the 2021/22 financial year with the first accurate reflection of membership numbers appearing in September 2021 once the first post-Covid direct debits and cancellations have been processed.
- The council recognises the importance of leisure services to residents and visitors to the island and is carrying out a review of services in the light of the large increases in fuel costs and the overall impacts of the rise in the cost of living.
- We are now beginning to see a return to the level of One Cards in issue as seen before the pandemic (6,529 for March 2023 compared to 5,147 in 2022 and 6,976 in 2020).
- We are entering the expected start of seasonal increase, which also reflects the impact of sales campaigns, and have been consistently above target throughout the year.

Service Updates - Key Aspirations and Ongoing Business

The following activity supports UN Sustainable Development Goal 8:

Heads of terms have been agreed for pop up business units, in place from August 2023, subject to the outcome of planning application. A full review and updated development appraisal and phasing plan for Newport Harbour will be presented to Regen Members Board (RMB) on 25 April 2023.

A procurement for Extra Care housing at the Venture Quays site is underway. The procurement process is estimated to take 3 months. Homes England agreed to vary the terms of the Option to Purchase agreement on the site by 12 months for the council to secure planning permission by the end of March 2024, with development starting on the site by end of March 2025.

Heads of terms have been agreed in relation to the Shanklin Spa site, this is subject to planning permission being submitted by the developer during quarter 1 2023/24.

The Digital Innovation Centre, 'Building 41', is now fully open and operational. The official opening was held on 2 February 2023. Demand for offices is high with 9 now let and interest in those remaining. Co-working is increasing, and further marketing is planned. Business Boost and Go for Growth are using the building and delivering the necessary outputs. External activities are also ongoing, including the Island Ambassador training being organised through Visit Isle of Wight (VIOW).

In relation to the Branstone Farm development, the lease on the Brewery to Goddards was completed in March with a planned opening to the public at Easter 2023. The Business Park achieved practical completion in November 2022 and tenants started moving in earlier in 2023. Leases have been completed on Unit 2 and Unit 3 and Areas of Outstanding Natural Beauty (ANOB) were able to move back to Units 7 and 8.

UK Shared Prosperity Fund (UKSPF) Managers have been appointed to deliver key regeneration projects in the towns of Cowes, East Cowes, Newport, Ryde, Sandown, Shanklin and Lake. A new Bay place plan is also being established to help shape works in Sandown, Shanklin and Lake. An improvement project for works on the revetment have started ahead of the commissioning of the Bay Area Place Plan.

An Empty Properties officer has been recruited, a role which will help to tackle the number of empty properties across the Island. The Empty Property Strategy is being updated, which will include a review of the current data and an action plan to ensure issues are addressed. A report will be made to Cabinet in July 2023.

The following activity supports UN Sustainable Development Goal 11:

Through the Heritage Action Zones (HAZ) Public Realm improvement projects in Ryde and Newport are being commissioned, with expected delivery in early 2024. The first round of shopfront improvement grants has been issued, with improvement works due to start in early Spring. Guidance has also been produced by consultants around the repurposing of upper floors and other unused spaces in High Streets to provide additional residential accommodation.

The Visit Isle of Wight Spring marketing campaign is underway, including the Channel 5 programme 'Jewel of the South' (six episodes). VIOW are developing a Local Visitor Economy Partnership (LVEP) proposal that is linked to the Visit England and government programme.

The following activity supports UN Sustainable Development Goal 16:

The Local Skills Improvement Plan (LSIP) has been the focus of the Skills Board, with an Island business workshop to be held in March 2023.

Strategic Risks

N/A

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Appendix 8 - 2022/23 Q4

CLIMATE CHANGE, ENVIRONMENT, HERITAGE, HUMAN RESOURCES, LEGAL AND DEMOCRATIC SERVICES

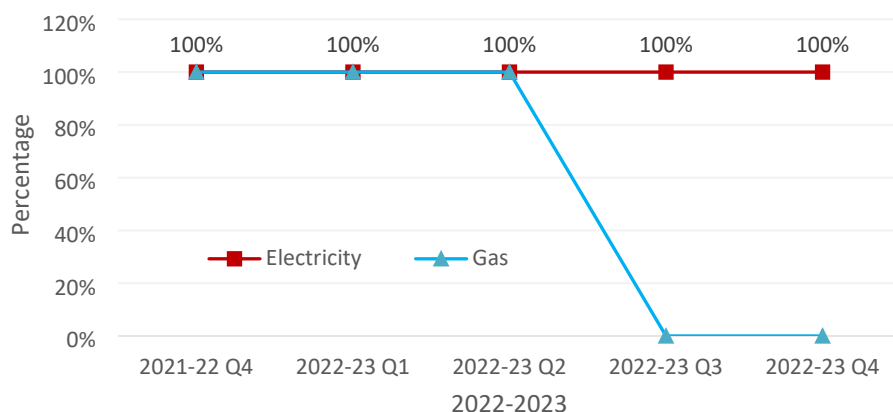
Cabinet Member: Councillor Jonathan Bacon

Portfolio Responsibilities:

- AONB
- Countryside Management
- Parks and Open Spaces
- Beach Huts
- Rights of Way
- Biosphere
- Climate Change and Environment
- Coastal Management
- Flood Policy and LLFA
- Allotments
- Playing Fields/Sports Grounds
- Amenity Land Hire
- Libraries
- Theatres
- Museums
- Archaeology
- Records Office
- Human Resources
- Elections
- Democratic Services
- Legal Services
- Learning and Development
- Procurement and Contract Management

Performance Measures

Percentage of council facilities using green energy only or on-site generation



Aim: 100 percent of council facilities using green energy or onsite generation

UN Sustainable Development Goal: 13

Most Recent Status: March 2023

Monitoring Measure Only

Previous Status: December 2022

Monitoring Measure Only

- Contracts commencing 1st October 2022 and running to 31st September 2023 are for green electricity across all corporate buildings. The gas contract for the same period is no longer 'carbon offset' as it was previously.
- PV capacity remains the same at 545kWp.

Number of island schools and colleges participating in the Eco Schools programme

- At the end of March 2023, there are a total of 26 island schools and colleges registered for the Eco Schools Programme.
- 7 of these schools have active applications for awards as of April 2023.

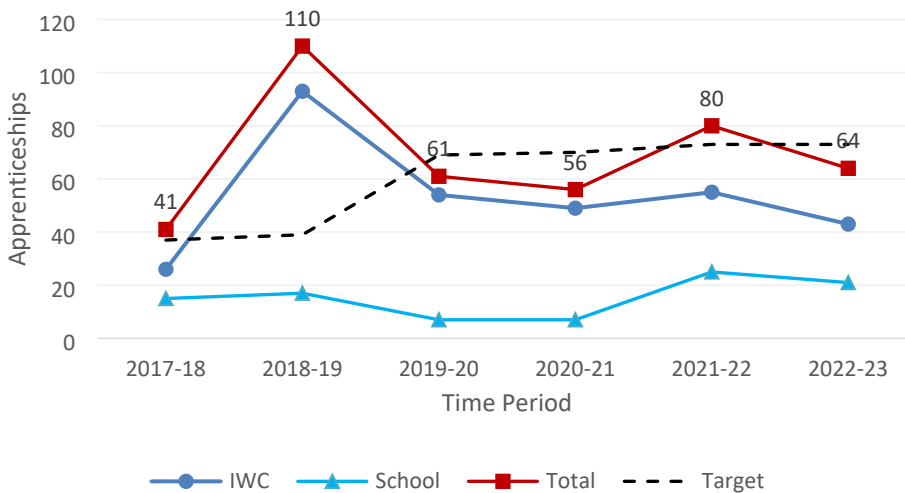
Town, Parish, and Community councils participating in the Green Impact programme

- At the end of March 2023, Ventnor Town Council was the only island council signed up to participate in the Green Impact Programme.
- However, there are 39 businesses who are participating at this time

Carbon emissions

- The Department for Business, Energy, and Industrial Strategy (BEIS) published a breakdown of greenhouse gas emissions by Local Authority area as a subset of its annual inventory of greenhouse gas emissions. The nationally available data sets cover the period 2005 to 2020 but have not yet been updated. The main data sources are the UK National Atmospheric Emissions Inventory and the BEIS National Statistics of energy consumption for local authority areas. Those emissions excluded are aviation, shipping, and military transport for which there is no obvious basis for allocation to local areas.

Isle of Wight Council use of Apprenticeship Levy



Aim: Increased number of apprentices signed on

UN Sustainable Development Goal: 4

Most Recent Status: March 2023

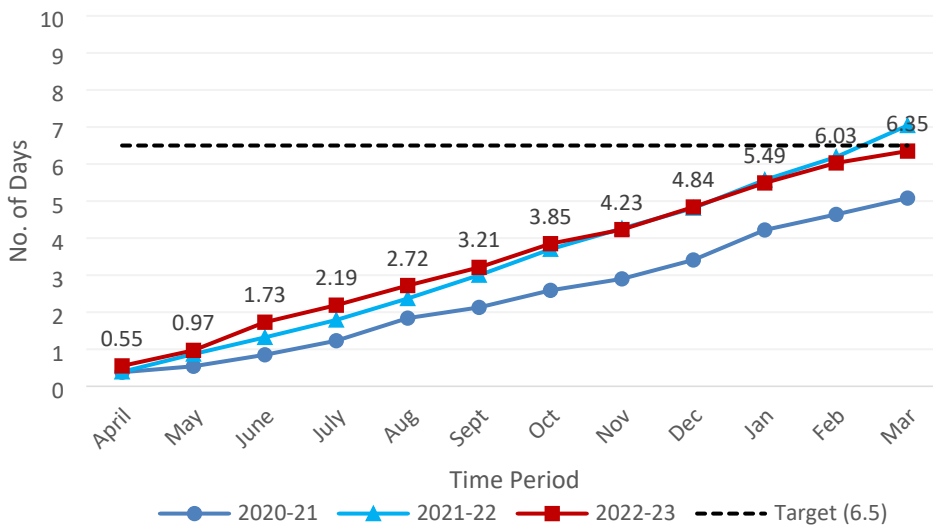
Monitoring Measure Only

Previous Status: March 2022

Monitoring Measure Only

- Apprenticeship data is provided by Workforce Learning and Development.
- As of quarter 4, a total of 64 apprentices signed onto programmes, 21 of which are from schools. This is a reduction of 4 for schools on last year and 16 for the council – there is still some outstanding paperwork with providers so these numbers may change slightly. As they stand, we are 9 away from our benchmark of 73 as we close quarter 4 this year.
- The target for 2023/24 is yet to be confirmed. Previously the target was 2.3 percent which has now been removed.
- Minister Burghart has set a stretching ambition to reach a 67 percent achievement rate on apprenticeship Standards by 2025, this will be a key focus for the government moving forward. The Isle of Wight Council and schools combined are currently meeting a cumulative 65 percent achievement rate on our apprenticeship programmes.

Average working days lost to sickness per employee (Cumulative)



Aim: Average Days lost to sickness is below the end of year target

UN Sustainable Development Goal: 3

Most Recent Status:
March 2023

GREEN

Previous Status:
December 2022

GREEN

- The current annual outturn figure (provided by Corporate Services Performance reporting) is estimated to be 6.35 days absence per employee. This figure will be finalised upon all staff absences being updated in early April. The figure of 6.35 is lower than the same period when compared to both 2021/22 and 2019/2020 but is still higher than 2020/21 which was an exceptional year due to the impact of COVID 19.
- Up until the end of quarter 3, the current year had been following a similar trend to the previous year which suggested that the year-end results were likely to be similar. However, recent data for January and February is showing a decrease year on year. This suggests that the outturn for quarter 4 may be lower than the previous year (7.24 days) with a forecast of between 6.5 and 7 days.
- The trend continues to show that whilst the number of absences is increasing, the length of those absences has also decreased. There has been a shift from longer term absence to shorter term absence. One of the key areas of concern is mental health absence and in particular the increase in stress. Given the ongoing cost-of-living crisis and the threat of reorganisation the risk of mental health absence increasing is significant. It is more important than ever to maintain an effective wellbeing toolkit to enable managers to deal with absence and expand our wellbeing offer as much as possible to support staff and to mitigate any rise in absence.

Number and value of local supplier tender awards

- Procurement data is provided for the period 1 April 2022 - 31 March 2023.
- Total number of contracts awarded during this period were 82 at a total value of £27,052,898.
- 31 of these contracts were awarded to Category 1 suppliers (which represents 37.8 percent of the total number) at a combined value of £8,416,633 (which represents 31.1 percent of the total value).
- 6 of these contracts were awarded to Category 2 suppliers (which represents 7.3 percent of the total number) at a combined value of £8,025,980 (which represents 29.7 percent of the total value)
- The total number of category 1 and 2 contracts represents 45.1 percent of all contracts.
- The total value of category 1 and 2 contracts represents 60.7 percent of all contracts.
- Please note values are whole life contract values and some contracts are activity based and so the value represents the estimated potential maximum value of the contract across its term. The data captured is from contracts that have been let through the procurement team. This data does not yet include contracts awarded via a waiver; however, processes have been developed to capture this going forward.

Service Updates - Key Aspirations and Ongoing Business

The following activity supports UN Sustainable Development Goal 4:

Works on the Cultural Centre continue with a detailed feasibility study commissioned that will include the production of a funding strategy.

The following activity supports UN Sustainable Development Goal 12:

The Forest Road Energy Recovery Facility is looking to commence 30-day acceptance tests in the next quarter (Q1 2023/24). If passed successfully the plant will be formally in full service and the heat network opportunity can start to be investigated.

In relation to promoting increased use of renewable energy in all sectors: a meeting was held with Ofwat regarding connectivity and the business cases for improvement. Another meeting was also held with operators of East Cowes Power Station to open the dialogue further.

The following activity supports UN Sustainable Development Goal 13:

The Dark Skies Expression of Interest has been submitted and accepted, the team are now completing the full application and requesting letters of support from Town and Parish councils, residents, organisations, and businesses in the proposed area.

A new Climate Impact Assessment tool has been approved by the Climate and Environment Board. Training tools are now being developed, along with a paper to CMT for confirmation to take the tool forward into decision making papers.

Carbon literacy training has been made available to all staff and elected members via the learning portal.

A carbon literacy matrix, detailing how the Climate and Environment Strategy, the Island Plan, the Sustainable Transport Plan, and the Biosphere Plan are aligned and mutually supported was presented to the Climate and Environment Board and agreed in the previous quarter. This activity is now complete.

Strategic Risks

Failure of coastal defences (where the policy is to “hold the line”) resulting in high risk to people, property, infrastructure and land, significant impact on communities and the council finances. The Isle of Wight Council has a vested responsibility for controlling coastal erosion under the Coast Protection Act 1949.

Assigned to: Director of Neighbourhoods

Inherent score	Target score	Current score
16 RED	13 RED	15 RED
Previous scores		
Dec 22	Sep 22	Jul 22
N/A	N/A	N/A
New risk		

Appendix 9 - 2022/23 Q4 INFRASTRUCTURE, HIGHWAYS PFI AND TRANSPORT

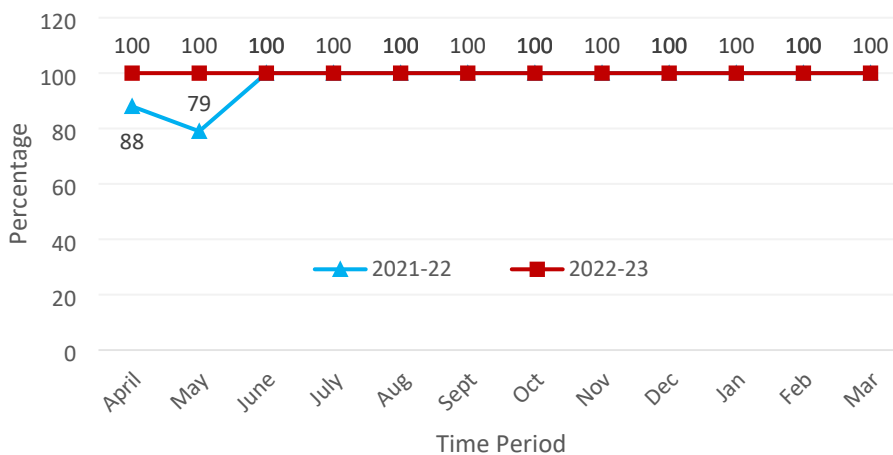
Cabinet Member: Councillor Phil Jordan

Portfolio Responsibilities:

- Parking Services
- Floating Bridge
- Harbours
- Concessionary Fares
- Subsidised Bus Services
- Highways PFI Contract
- Highways Authority

Performance Measures

Percentage of Category 1 Emergency Responses within 2 hours (hazardous potholes, fallen trees, street lighting etc.)



Aim: 100 percent Category 1 Emergency responses within two hours

UN Sustainable Development Goal: 9

Most Recent Status:
March 2023

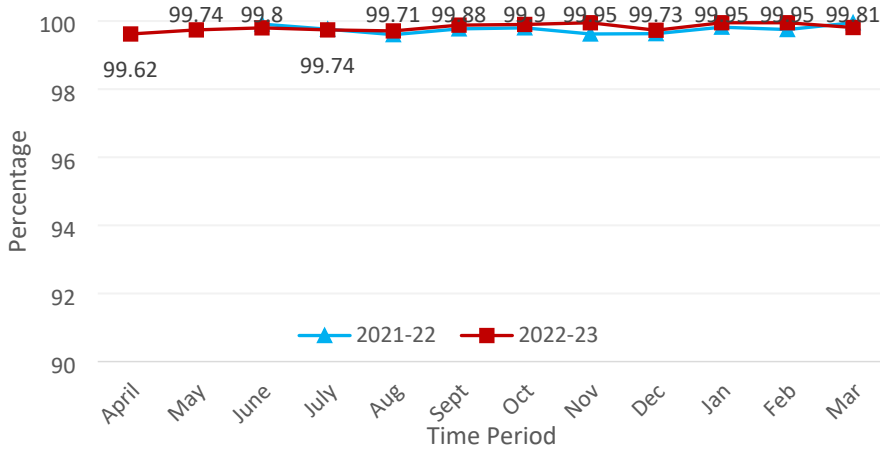
GREEN

Previous Status:
December 2022

GREEN

- Data for this measure is provided by Island Roads.
- Emergency responses have maintained 100 percent timeliness since June 2021/22.
- Category 1 defects require remedial action within 2 hours to ensure the highway remains safe. 2-hour defects may include:
 - Potholes
 - Fallen Trees / Branches
 - Damaged Street furniture (vandalism or vehicular collision)
 - Street Light outage
 - Damaged Kerbing or Tactile Crossings
- Category 1 defects are notified to Island Roads and recorded in their asset management system 'Confirm'. These are reviewed for compliance with contract by Commercial Manager.
- Island Roads have attended 456 Category 1 defects in quarter 4.

Percentage of highways inspections undertaken (Sec 58 Highways Act Compliance)



Aim: 100 percent of highways inspections undertaken

UN Sustainable Development Goal: 9

Most Recent Status: March 2023

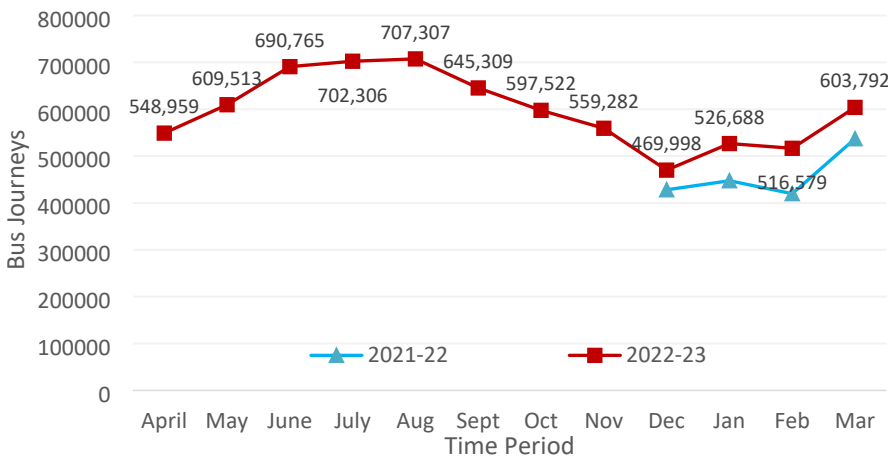
GREEN

Previous Status: December 2022

GREEN

- Currently the Isle of Wight Council audits a percentage of Island Roads inspections to ensure the Island Roads District Stewards are identifying and rectifying defects in line with the code of practice and contractual requirements.
- There were two inspections not completed on time and this relates to two roads that require further investigation as these are routinely behind schedule.
- Island Roads have a target of 2119 in March and have undertaken 2115 in the timeframe expected. The average number of safety inspections per month is 2,106 with an average performance of 99.77 percent.

Number of public transport users



Aim: Increase in number of public transport users

UN Sustainable Development Goal: 9

Most Recent Status: March 2023

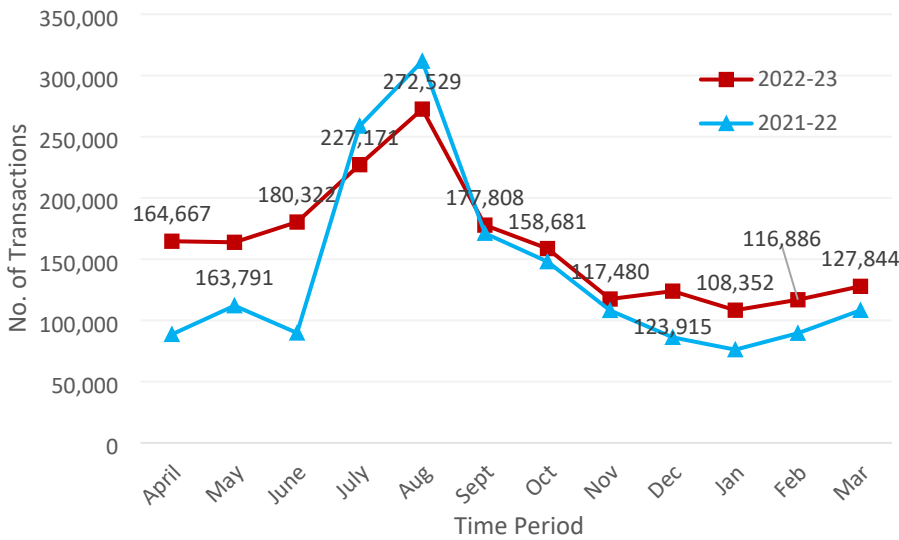
Monitoring Measure Only

Previous Status: December 2022

Monitoring Measure Only

- Bus travel on the island (data provided by Southern Vectis) saw an expected increase over the summer months, this began to drop off over quarter 2 and into quarter 3, only to pick up again at the start of quarter 4.
- We are in the process of formalising a non-disclosure agreement with Southwestern Railways for data related to Islandline usage, so there is a delay in obtaining this data until the process is concluded.
- We are awaiting an update from ferry service providers as relates to cross-Solent travel, and this is currently being followed up by the Highways and Transport Client team.

Car parking utilisation



Aim: Increase in car parking utilisation

UN Sustainable Development Goal: 9

Most Recent Status: March 2023

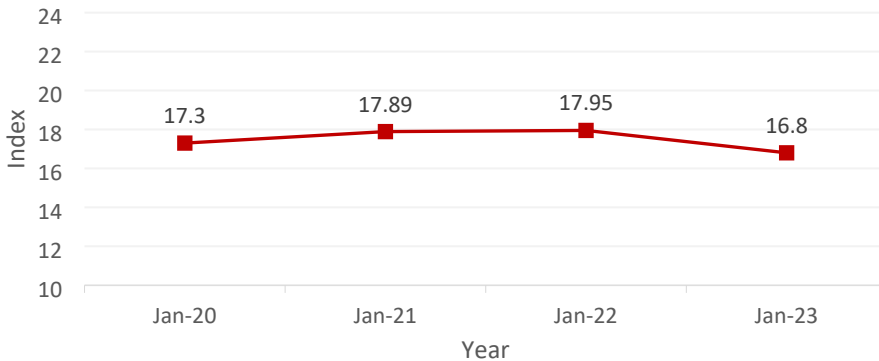
Monitoring Measure Only

Previous Status: December 2022

Monitoring Measure Only

- Pay and Display transaction data is extracted from the Flowbird (ticket machine manufacturer) back-office communications system (Smartfolio) and PayByPhone transactions data comes from our PayByPhone back-office system.
- Quarter 4 shows car parking utilisation above the same period last year, with the expected drop-off over the winter period.

Average road condition index (WWCI) hierarchy 1 roads



Aim: Not Applicable

UN Sustainable Development Goal: 9

Most Recent Status: March 2023

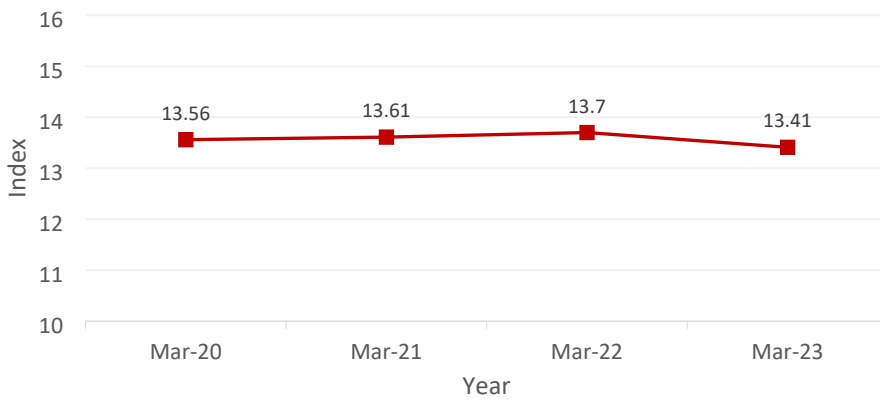
Monitoring Measure Only

Previous Status: March 2022

Monitoring Measure Only

- The actual information provided is for hierarchy 1 roads reported as part of the Private Finance Initiative (PFI) contract.
- Hierarchy 1 refers to the most important category of roads managed as part of PFI based on traffic flows on monitoring lengths of these roads.

Average footway condition



Aim: Not Applicable

UN Sustainable Development Goal: 9

Most Recent Status: March 2023

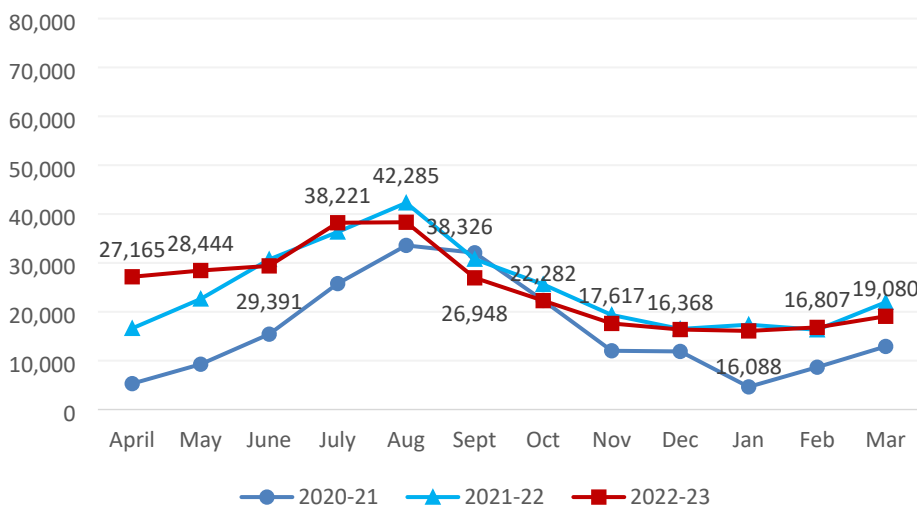
Monitoring Measure Only

Previous Status: March 2022

Monitoring Measure Only

- The actual information provided is an average across all hierarchies and districts reported as part of the PFI contract.
- The Authority is in dialogue with the service provider on a model for reporting road condition and has used the temporary technical model at this time.

Floating Bridge Number of Foot Passengers



Aim: Increasing number of foot passengers

UN Sustainable Development Goal: 9

Most Recent Status: March 2023

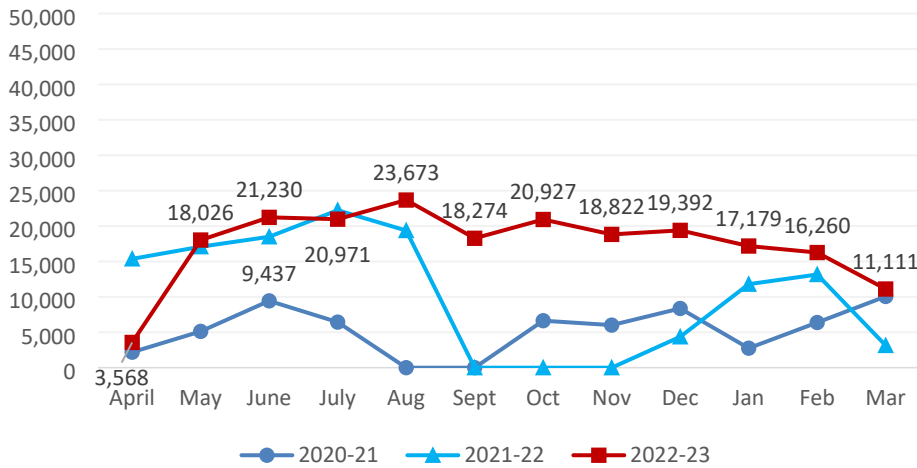
Monitoring Measure Only

Previous Status: December 2022

Monitoring Measure Only

- Floating bridge data shows that quarter 4 saw an increase in the number of foot passengers using the service, however foot traffic did not match the level for the same period last year (55,624 for quarter 4 of 2021/22 against 51,975 for 2022/23).
- Service was suspended for 6 hours on 26 January due to staff shortages and the southwest prow finger repair. It was also suspended for 45 minutes on 23 February.
- Barring any unforeseen circumstances, trends suggest that we can expect numbers to pick up as we enter the new financial year.

Floating Bridge Number of Vehicles



Aim: Increasing number of vehicles

UN Sustainable Development Goal: 9

Most Recent Status: March 2023

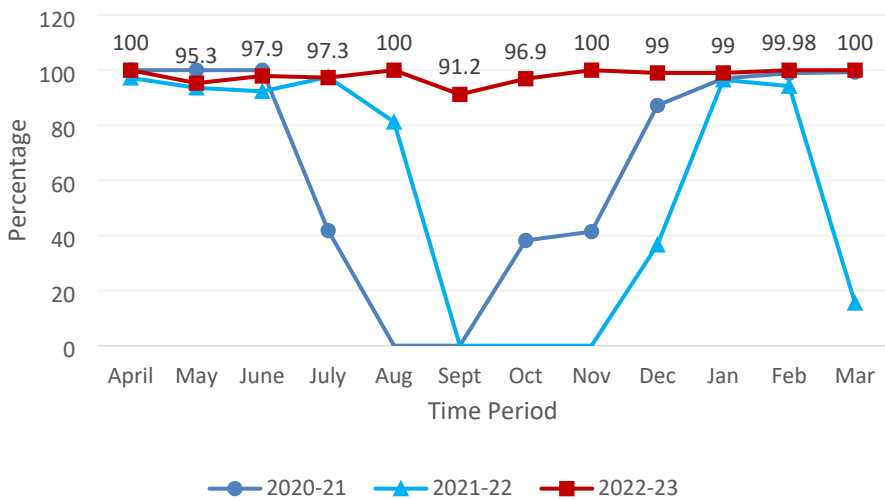
Monitoring Measure Only

Previous Status: December 2022

Monitoring Measure Only

- The total number of vehicles seen during quarter 4 was 44,550 compared to 28,090 for the same period last year (which was when the vessel was taken out of service for its five-year out of water inspection).

Floating Bridge hours operated as a percentage of scheduled hours



Aim: High percentage of hours operated as a proportion of scheduled hours

UN Sustainable Development Goal: 9

Most Recent Status: March 2023

Monitoring Measure Only

Previous Status: December 2022

Monitoring Measure Only

- The floating bridge was operational for an average 99.66 percent of its scheduled hours during quarter 4, this was higher than during the same period last year (68.73 percent).
- During March, advance notification was given for suspension of service between 20 and 31 March for an annual refit and MCA inspection. There was a launch service during this period.

Service Updates - Key Aspirations and Ongoing Business

The below activity supports UN Sustainable Development Goal 9:

In relation to strategic infrastructure capacity, conversations continue around the Southern Water pathfinder projects. In addition, the East Cowes flood risk capital projects are also ongoing with Southern Water and the Environment Agency. Working with Southern Water on the Ventnor Esplanade coastal defence failure has resulted in strong relationships regarding works on the highways and understanding strategic infrastructure.

Work on the Strategic Infrastructure Capacity report is delayed whilst waiting confirmation of the proposed number of properties to be developed on the Island.

In relation to the Local Transport Plan, the decision was made at the last project board to defer the progression of the plan to public consultation until the board has had time to consider the Department for Transport's (DfT) guidance on Local Transport Plans. The latest correspondence on the matter from the DfT set out that this guidance should be available later in May following local elections. This will not be the final guidance but should be sufficient to give insight into the requirements of the DfT and enable the draft Local Transport Plan to go out to consultation. One of the main drivers of the new guidance is likely to be decarbonisation of transport to meet local as well as national targets. This is a requirement for a pipeline of schemes against which quantifiable carbon reductions can be calculated to meet targets. In the meantime, graphic design revisions to the draft plan are being followed up to ensure that it is ready to go out to consultation as soon as possible.

Strategic Risks

Failure of the Highways PFI contract resulting in significant financial and operational disruption for the council and its residents

Assigned to: Director of Neighbourhoods

Inherent score	Target score	Current score
16 RED	5 GREEN	9 AMBER
Previous scores		
Dec 22	Sep 22	Jul 22
7 AMBER	7 AMBER	8 AMBER
Increase in risk score		

Appendix 10 - 2022/23 Q4 COMMUNITY PROTECTION, REGULATORY SERVICES AND WASTE

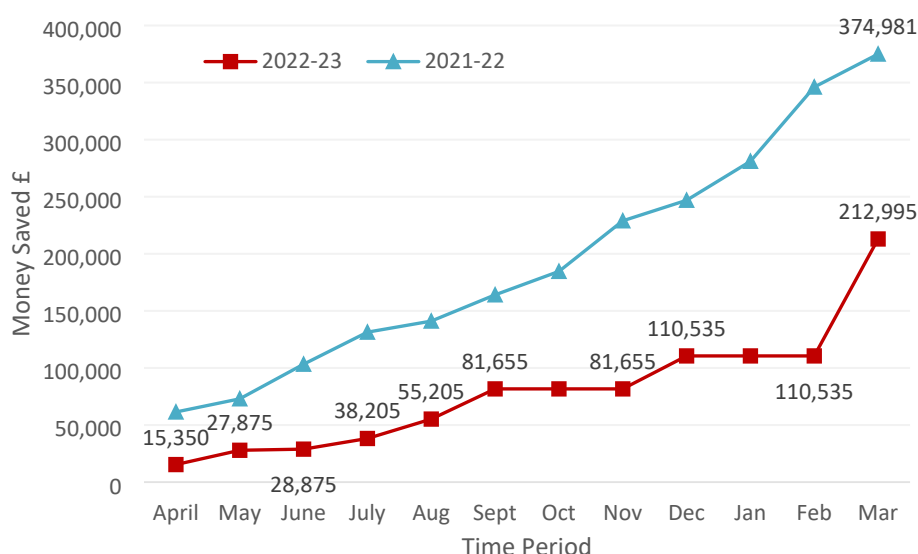
Cabinet Member: Councillor Karen Lucioni

Portfolio Responsibilities:

- Contingency and Emergency Planning
- Bereavement Services
- Celebratory and Registrars
- Coroner
- Licensing
- Environmental Health
- Trading Standards
- Community Safety
- Waste Disposal
- Waste Collection (Household, Schools and Trade)
- Forest Road Waste Recovery Park (MT Plant and Energy from Waste)
- Household Waste
- Recycling Centres
- Commercial Waste Recycling Centres
- Closed Landfill Sites
- Littering and Fly Tipping

Performance Measures

Amount of money saved to vulnerable consumers by trading standard interventions



Aim: Increasing amount of money saved to vulnerable consumers by trading standards interventions

UN Sustainable Development Goal: 16

Most Recent Status: March 2023

Monitoring Measure Only

Previous Status: December 2022

Monitoring Measure Only

- This data is provided by the Isle of Wight council Trading Standards Service.
- Over the 2022/23 financial year there were a total of 82 service requests responded to regarding scams/financial abuse, with a cumulative value of £212,995 being refunded or saved to customers through trading standards interventions.

Percentage of premises who achieved 3, 4 or 5 rating for food hygiene after being rated 0, 1 or 2 at the start of the year

- On 1 April 2022 there were 54 premises rated 0,1 or 2, with 57 percent achieving a 3, 4 or 5 during the year.
- On 1 April 2023, there are 46 premises starting the year in this cohort.

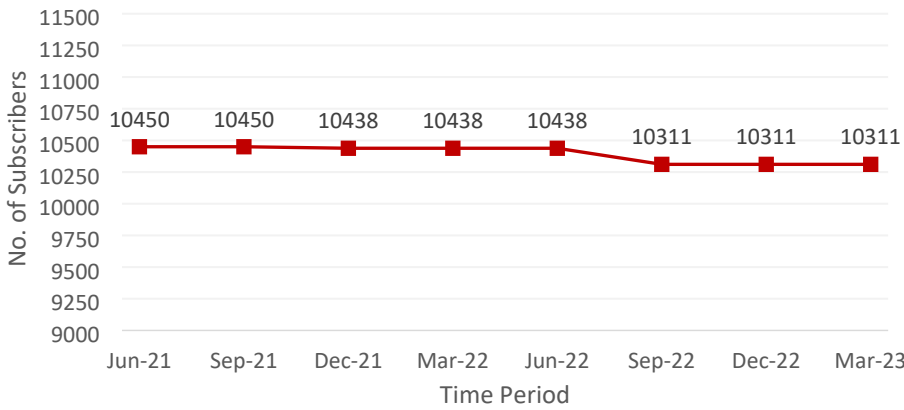
Amount of funding secured for the island community safety initiatives

- This year, the Community Safety team advised that £273,541 funding was secured for community safety initiatives.
- This compares to £307,605 during the 2021/22 financial year.

Percentage of population that feel safe in the community

- Data taken from YouGov, the global public opinion/data analytics firm states that 86.7 percent of island residents feel safe in the community.

Total number of garden waste subscribers



Aim: Increasing number of garden waste subscribers

UN Sustainable Development Goal: 13

Most Recent Status: March 2023

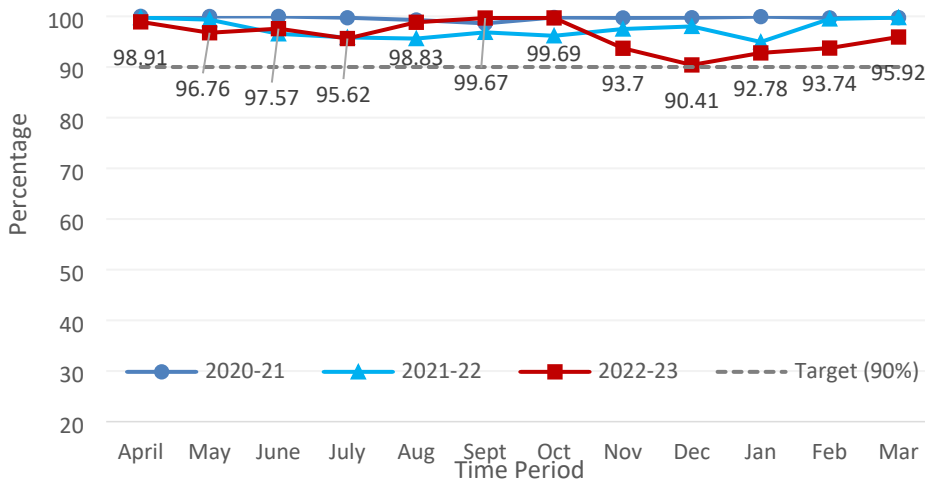
Monitoring Measure Only

Previous Status: December 2022

Monitoring Measure Only

- The Garden Waste Subscription service is open to new subscriptions for a limited time each year.
- Direct Debit data is currently being collated regarding new and cancelled subscriptions for the next financial year and will be reported next quarter.

Percentage of domestic waste diverted from landfill



Aim: 90 percent of domestic waste is diverted from landfill

UN Sustainable Development Goal: 13

Most Recent Status: March 2023

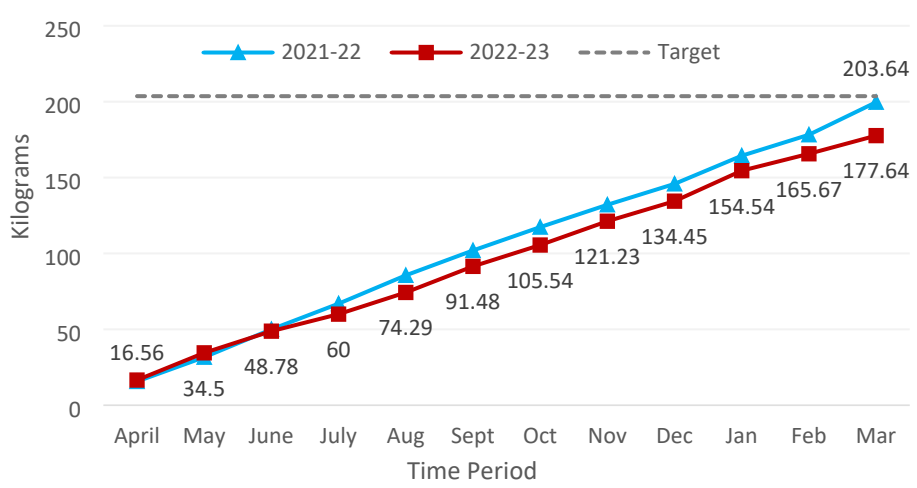
GREEN

Previous Status: December 2022

GREEN

- Diversion rates are slightly lower than during the same period last year (95.92 for 2022/23 against 99.75 for 2021/22), with a year-to-date percentage of 96.35 (96.98 for the same period 2021/22).
- Rates remain well above the target 90 percent, as they have consistently throughout the last three years.

Reduction in residual (LACW) household waste per person



Aim: Reduction in residual household waste per person is 203.64 kilograms by end of year

UN Sustainable Development Goal: 13

Most Recent Status: March 2023

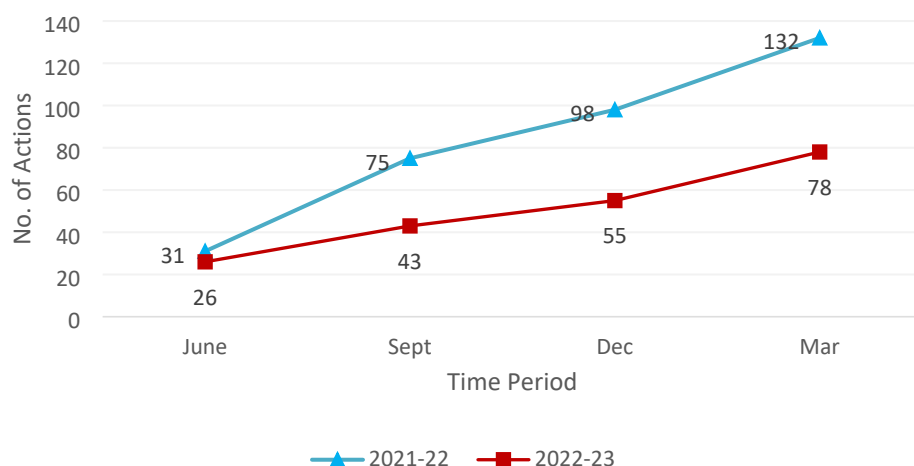
GREEN

Previous Status: December 2022

GREEN

- The end of year target for the reduction in residual household waste has increased this year from 165.67 kilograms to 177.64 kilograms.
- We are currently below the same period last year in terms of reduction in kilograms for March (177.64 for 2022/23 and 203.64 for 2021/22).

Number of fly-tip incidents and actions taken (cumulative)



Aim: Not applicable

UN Sustainable Development Goal: 13

Most Recent Status: March 2023

Monitoring Measure Only

Previous Status: December 2022

Monitoring Measure Only

- There was a total of 920 fly-tip incidents over 2022/23 compared to 855 in the 2021/22 financial year and increase of 7.6 percent.
- 82 percent of the 920 incidents were located on highways, 15 percent on council land two percent occurring on footpaths, and the remaining one percent in alleyways, railways, or watercourses.
- The highest proportion of incidents were household waste – mostly black bags and household items.
- Of the 920 incidents, 78 actions were taken, 51 investigations, 14 warning letters sent and 13 fixed penalty notices issued and paid.

Location	highway	footpath/bridleway	back alleyway	railway	council land	watercourse/bank
	754	19	4	1	141	1

Size	single item	car boot load or less	small van load	transit van load	tipper lorry load	single black bag
	46	241	378	137	1	117

Waste type	animal carcass	green	vehicle parts	white goods	other electrical	tyres	asbestos	clinical
	21	36	36	23	39	16	2	4
	construction/ demolition/ excavation	black bags commercial	black bags household	chemical drums, oil, or fuel	other household waste	other commercial waste	other (unidentified)	
	26	2	324	2	318	47	24	

Service Updates - Key Aspirations and Ongoing Business

The following activity supports UN Sustainable Development Goal 11:

The Community Safety Partnership Strategic Assessment and partnership plan has been finalised. This aims to understand the levels of crime, reoffending and antisocial behaviour and is the basis of the partnership plan and priorities. The assessment is due to go to Scrutiny Committee on 9 May 2023.

The Violent Crime Reduction Unit transfer to the Office of the Police and Crime Commissioner has been completed. Safer Streets 4 delivery programme is ongoing.

End of year figures for delivery of statutory interventions are being finalised for annual submission to the Food Standards Agency. From April 2023 normal regulatory activity will resume.

The following activity supports UN Sustainable Development Goal 13:

The Dark Skies Expression of Interest has been submitted and accepted, the team are now completing the full application and requesting letters of support from Town and Parish councils, residents, organisations, and businesses in the proposed area.

No updates provided this period in relation to waste management and recycling rates.

Strategic Risks

Failure of the Waste contract resulting in significant financial and operational disruption for the council and its residents

Assigned to: Director of Neighbourhoods

Inherent score	Target score	Current score
16 RED	5 GREEN	8 AMBER
Previous scores		
Dec 22	Sep 22	Jul 22
8 AMBER	8 AMBER	8 AMBER
Risk score is consistent		



Agenda Item Introduction

Committee	CORPORATE SCRUTINY COMMITTEE
Date	6 JUNE 2023
Topic	PRE-DECISION SCRUTINY – SCHOOL PLACE PLANNING

BACKGROUND

At the Policy and Scrutiny Committee for Children’s Services, Education and Skills on 1 September 2022, representatives from headteachers and school governors made a submission that highlighted the issue of school place planning, its impact upon the education of children and over-sufficiency of primary school places. It was resolved that the Cabinet Member for Children’s Services, Education and Skills be requested to submit the report on school place planning, together with the statements from Isle of Wight Primary Headteachers and Primary Chairs of Governors, to Cabinet for consideration and identification of options regarding the future provision of primary education on the Island. A paper is due to go to Cabinet on 8 June 2023 on the topic of School Place Planning.

FOCUS FOR SCRUTINY

The role of the committee is not to act as a ‘shadow Cabinet’. Its function is to ensure that the principles of decision making have been complied with:

- taking into account all relevant considerations and ignoring those which are irrelevant
- compliance with finance, contract and all other procedure rules
- due consultation and proper advice is taken, and alternative options considered before decisions are reached
- impartiality and an absence of bias or pre-determination
- any interests are properly declared
- decisions are properly recorded and published
- decisions are proportionate to the desired outcome
- respect for human rights and equality impacts
- a presumption in favour of transparency and openness
- clarity of aims and desired outcomes
- due consideration of all available options
- reasons are given for decisions

OUTCOME

Does the committee support the proposed recommendations, or wish to report any comment to Cabinet?

APPROACH

The Cabinet report to be submitted to the committee.

APPENDICES ATTACHED

School Place Planning - Cabinet Report

Appendix 1 – IOW Primary School place planning areas

Appendix 2 – Headteachers letter

Contact Point: Melanie White, Scrutiny Officer, ☎ 821000 ext 8876
e-mail melanie.white@iow.gov.uk



Cabinet Report

Date	8 JUNE 2023
Title	SCHOOL PLACE PLANNING
Report of	CABINET MEMBER FOR CHILDRENS SERVICES, EDUCATION AND LIFELONG SKILLS

EXECUTIVE SUMMARY

1. Within the Isle of Wight Corporate Plan, it states that the Council will work with local communities to maintain and ensure appropriate local school provision. The plan states that the Council should ensure that a strategic school places plan is in place and maintained. This report discharges that priority.
2. The Isle of Wight Council has a statutory duty to ensure a sufficiency of school places for Isle of Wight children, this includes to:
 - Ensure sufficient childcare is available to meet the Early Years free entitlement as far as reasonably practicable
 - Ensure sufficient maintained school provision is available to meet the needs of all children aged up to 16
 - Ensure sufficient post-16 provision is available for all Isle of Wight children
 - Give priority at all ages to meet the needs of children with special education needs and disabilities (SEND), learning difficulties and/or disabilities up to 19 (in some cases 25)
 - Support all maintained nurseries, schools and Post-16 provision to function as high-quality, viable and financially efficient services
 - Ensure fair access to educational opportunity and promote diversity and parental choice.
3. This report is focused on ensuring sufficient maintained school provision is available to meet the needs of mainstream children aged up to 16.
4. At present, there is growth in Year 7 intake pupil numbers in the secondary phase, which will continue until 2026-27. The actions identified in this report therefore necessarily focus on the primary phase where a significant decline in pupil numbers is forecast during the five-year forecast period. In 2027-28, the decline in pupil numbers will reach the secondary phase, and therefore further place planning decisions will need to be made to manage surplus capacity in due course.

5. At times, the effective management of school places will include the need to remove surplus places to ensure overall provision aligns with forecast need. Due to a significant reduction in birth rates on the Island, in some areas, action is recommended in the primary phase in order to ensure demand and capacity are aligned and we continue to provide the best outcomes for the children, which is the focus of this report.

RECOMMENDATION

- | |
|--|
| <ol style="list-style-type: none">6. That Cabinet approves a period of public consultation on the closure of Cowes Primary School, St Mary's Roman Catholic Primary School, and Wroxall Primary School to commence Autumn 2023. And;7. That Cabinet approves the publication of a Public Notice to amalgamate Chillerton and Rookley Primary School with Godshill Primary School to be achieved through the closure of Chillerton and Rookley Primary School with effect from the 1 January 2024. |
|--|

BACKGROUND

8. Following an OFSTED Annual Performance Assessment in 2005, the Department for Education placed a requirement on the Council to address the level of underperformance and low aspirations, the effectiveness of support and challenge to schools, the strengthening of school leadership and teaching quality, efficiency of the system of school organisation and the unfilled places. This resulted in the Council entering into a major school reorganisation to move from a three-tier school system to a two-tier system in 2011.
9. The Isle of Wight now has a diverse system of schools, early years' settings and Post-16 provision. The Council is committed to ensuring that families living on the Isle of Wight have access to a good local school which offers a rich and varied learning experience, has the highest expectations for their children's success and where parents can be confident that their children will be safe. All children have the right to an enjoyable, inclusive, and broad education and it is the role of the local authority to intervene on behalf of children, especially those experiencing vulnerabilities, when this is not the case.
10. Whilst the reorganisation of schools on the Island had a positive impact on the performance of schools, birth rates nationally have now reached their lowest since 1941. The drop in the number of births is significant on the Isle of Wight due to its Island geography as migration to the Isle of Wight is greater in older age groups.
11. Longer term pupil trends show the decline in births having a direct impact upon the number of children arriving into the primary phase. The numbers of primary pupils are forecast to decrease from c.9,200 in 2017 to c.8,000 by 2025. Secondary forecasts indicate pupil numbers are starting to grow from c.6,000 in 2017 to 6,400 in 2025. However, this growth will not be maintained longer-term and consideration will need to be given to how future surplus capacity is managed in the secondary sector.

12. The planning and provision of school places is a complex task that must take account of changing populations, parental preference, migration and new housing. Individual schools, subject to status, now have greater autonomy regarding admission numbers and decisions surrounding school expansion/reduction, adding further complexity to the statutory role the Council has in relation to ensuring a sufficiency of school places. The geography and rural nature of the Isle of Wight creates challenges in relation to small schools. The main principle of current and future provision is that we will seek to provide local schools for local children, which are both educationally and financially sustainable in the longer term.
13. Having a level of surplus across our schools provides flexibility; allows for movement onto, and around the Island, and helps meet parental preference. The consequences of having too many surplus places can be severe. The main impact on schools of surplus places due to falling rolls is the resulting reduction in individual school finances.
14. Schools are funded through the ring-fenced Dedicated Schools Grant (DSG) using a local funding formula. On the Island this mirrors the Department for Education's (DfE) national funding formula. The revenue funding passed through the LA for maintained schools is strictly controlled by operational guidance supplied by the DfE, and changes in schools generally have a per pupil impact on the overall funding allocation. When the overall pupil numbers in an area reduce, the local funding allocation is reduced on a per pupil basis.
15. Falling rolls also make planning and staffing decisions difficult, with schools potentially having to make year on year redundancies. There is a particular problem for schools affected by infant class size legislation: they may have limited ability to make savings by changing staffing structures or changing the use of physical space. For example, a school with an intake of 60 that only admits 32 pupils must still employ two teachers and heat, light and equip two classrooms, even though the budget for that year group may have nearly halved.
16. It is also important to understand that not all schools are affected equally by falling pupil numbers. For example, when there is a 10% drop in numbers, not all schools will see a 10% reduction. In reality, popular schools remain full or close to full and this may mean that a large drop in numbers could significantly affect a small number of less popular schools. When schools are disproportionately affected by falling rolls, those schools are at risk of spiralling decline. This means that we need to consider removing places.
17. In a recent article published within the Times Education Supplement, it notes that England's smallest primary schools are five times more likely to be rated "inadequate" by Ofsted than the largest ones, according to an analysis of graded inspections. None of the country's smallest primary schools - with up to 144 pupils - were rated as "outstanding" in graded inspections by Ofsted during the 10 months from September 2021 to the end of June 2022. This evidence supports the need to reduce the number of smaller schools on the Island in order to provide the best outcomes for children.

18. A report was presented to Policy and Scrutiny Committee for Children's Services, Education and Skills on the 1 September 2022 that identified the level of surplus capacity within the Primary Schools on the Island, and the measures that had been implemented to reduce some school's published admission number (PAN). This was in line with Cabinet's clear directive that school closures should be avoided where possible.
19. A representation was made at the meeting on behalf of all headteachers and Governing Bodies on the Island, which requested support to formulate an Island wide approach to School Place Planning and not for the Council to work in isolation or, only consider reducing planned admission numbers. This can be seen in Appendix 2
20. Further work has taken place to review and update forecast data, and to understand what options are available in each of the school place planning areas that have been identified as having significant surplus capacity, this is set out in detail later in this report.

FORECASTING SCHOOL PLACES – METHODOLOGY

21. The Council collects data on the historical and current uptake of places in all schools. This data along with other linked information, primarily birth and housing data, is used to forecast school places across the Isle of Wight.
22. Immunisation and Vaccination data from Local Health Authorities are collected by age and postcode, these are allocated to pupil place planning areas. Local authorities have the discretion to determine their pupil planning areas for the purposes of school place planning, but this should be in line with the DfEs non-statutory guidance. This includes guidance around importance of the size of the planning areas. Too large and it does not provide full visibility of place pressures/surplus, or too small and this can over-represent pressure and give an inaccurate picture of place pressure. The primary planning areas are defined within Appendix 1.
23. The methodology used is based upon a cohort survival model. The basic premise is that pupils will roll forward from one-year group to the next at the end of each academic year. If there are known housing developments within a school's planning area, the expected pupil yield is added to the projections where appropriate. This information is provided by the Isle of Wight Local Planning Authority (LPA). Expected changes due to pupil mobility and migration are also taken into account. For each year group, the number of pupils on roll in January is compared with the same cohort a year later. A weighted moving average of the observed changes over the last three years (3:2:1) is calculated and applied in the same way as the participation rate.
 - Intake into Reception Year – the number of four-year olds living in a school planning area is determined as above. This is compared with the number of pupils that are enrolled by the school and a participation rate is calculated. Again, a three-year weighted moving average is applied to calculate a participation rate for use in forecasting future YR enrolment at schools.

- Intake to Year 7 – At secondary transfer, the participation rate is applied to the Year 6 numbers available in the primary schools across the Isle of Wight.
- Assumptions - The model assumes that the school population tends to be stable rather than influenced by a trend in the long term; by using this methodology we can mitigate against an exceptional trend. Weighting the average accounts for the assumption that recent events are far more likely to be replicated but using a moving average smooths out high fluctuations in year groups in a particular year. Data on housing developments is collected and the likely effects of housing developments on pupil numbers is applied to the schools as appropriate. The number of pupils that a particular development is likely to yield is determined from information supplied the Isle of Wight LPA as to the number and phasing of housing units combined with the type and tenure of those dwellings.

Understanding the forecasts for school places in each area

24. For the purposes of school place planning, the Isle of Wight is broken down into more localised education planning areas, as defined under appendix 1. The tables set out within points 36-42 identifies current and forecast future aggregated pupil numbers and schools' capacities within each planning area and, indicate both actions being taken and actions proposed to ensure a sufficiency of school provision within these areas.
25. When looking at forecasts in each of the following sections it is important to remember that the figures presented are not statements of fact – they are forecasts based on a tried and tested methodology. It should also be noted that whilst the Council will seek to support parental preference, its forecasts focus on the number of school places available within a school place planning area. It can be the case that some schools in an area are regularly oversubscribed in relation to parental preference. This could suggest a shortage of school places in the area. However, parental preferences only show where parents would like their children to attend school, not if there is a shortage of school places in an area.
26. School place planning decisions cannot be explicitly based around meeting parental preference. Schools' popularity does change over time and, creating a school place planning system that overly follows such trends would ultimately lead to a lack of choice for parents and a longer-term insufficiency of school places.

EDUCATION WHITE PAPER

27. The DfE consulted on a White Paper which contained an aspiration that all schools should be part of a multi-academy trust or planning to join a multi-academy trust by 2030. Legislation was being taken through parliament in a Schools' Bill which would have enacted parts of the aspirations in the White Paper. The School's Bill has been withdrawn by the Government.

ADMISSIONS

28. For Community and Voluntary Controlled (VC) schools, the Local Authority (LA) is the admission authority and therefore manages any amendments to a school's Published Admission Number (PAN). However, community and VC schools have the right to object to the Schools Adjudicator if the LA set a PAN for them that is lower than they would wish. There is a strong presumption in favour of an increase to the PAN to which the Schools Adjudicator must have regard when considering any such objection (para 1.3 of the School Admissions Code). Therefore, it is considered unlikely that the Schools Adjudicator would support an application to reduce the PAN if the Governing Body are not in support.
29. For Voluntary Aided, foundation and academy schools, the Governing Body is the admission authority so the LA cannot enforce an amendment to PAN.
30. On an annual basis the LA are required to determine local admissions arrangements. Where changes are to be made this must include a public consultation, this includes contacting all community and VC schools to establish if they wish to propose an amendment to their PAN in future years. As a result of this year's consultation, the proposed amendments for September 2024 intake are set out below:

PAN Reductions for September 2024 intake	
Barton Primary School	Reduce from 45 to 30
Broadlea Primary School	Reduce from 45 to 30
Carisbrooke CE Primary School	Reduce from 60 to 45
Godshill Primary School	Reduce from 27 to 20

SCHOOL TRANSPORT

31. The Education and Inspections Act 2006 created new duties on LAs to provide free transport for pupils in receipt of free school meals or whose families receive the maximum level of Working Tax Credit. Statutory Guidance has been issued by Central Government, particularly Home to School Travel and Transport Guidance (July 2014) and 2010 Post-16 Transport Guidance (February 2014) and is used by all LAs to inform policy and provision of the transport service. The July 2014 Guidance requires the LA to review its School Transport arrangements regularly to ensure that they provide the most cost-effective service.
32. There are no priority/catchment areas for primary and secondary schools. Parents/Guardians are encouraged to apply for the school nearest to their home address. A pupil's nearest school is calculated by direct distance. This is a straight line from the centre of the home address to the centre of the school. This is calculated using the local authority's geographical information system (GIS). School Transport is assessed on whether they are attending their nearest school (direct distance or walking route) and whether the shortest walking route is over the qualifying distance. The legislation specifies the statutory distances (2 and 3 miles) that apply to the provision of home to school transport, when distances are calculated from a pupil's home address to school,

the measure of the shortest available walking route from the centre of the home address to the centre of the school building is used to ascertain whether the pupil lives more than the minimum number of miles to be entitled to free transport provision.

CORPORATE PRIORITIES AND STRATEGIC CONTEXT

33. The recommendation in this report directly links to the Council's Corporate Plan 2021-25 priority which is to work with local communities to maintain and ensure appropriate local school provision. In addition to this it supports the commitment that through the ongoing business of the council it will work with and challenge schools' performance to ensure that all are good or outstanding, and to ensure work is undertaken to challenge schools in financial deficit to secure a more sustainable position for the schools and the Council.

Responding to climate change and enhancing the biosphere

34. By reducing the number of school sites, it could result in additional children needing to be transported to school, however overall by maintaining fewer school buildings for the total number of pupils on the Island it will have overall benefits for the environment as it will reduce the impact of building emissions. Schools do regularly promote active travel to school which will continue to support the reduction of emissions created from transporting children to school by car.
35. Subject to the availability of funding heat decarbonisation plans will be commissioned in the future for all Local Authority owned school buildings. The recommendation in this report will assist in the submission of applications for future funding and ultimately support the IWCs target for schools to be carbon neutral by 2035.

Economic Recovery and Reducing Poverty

36. As set out within the corporate plan this report demonstrates the council's commitment to work with local communities to maintain and ensure appropriate local school provision, providing the best possible outcomes for children on the Island. In addition to this it supports the commitment that through the ongoing business of the council it will work with and challenge schools performance to ensure that all are good or outstanding, and to ensure work is undertaken to challenge schools in financial deficit to secure a more sustainable position for the schools and the council.

Impact on Young People and Future Generations

37. The decisions the Council makes now not only affect current residents, but may have long term impacts, both positive and negative, on young people and future generations. These impacts may not immediately be apparent or may not emerge for a number of years or decades. Impacts will be interrelated across the various domains of young people's lives from housing, employment or training, health and the environment.

38. The United Nations Conventions on the Rights of the Child (UNCRC) in 1989, in particular article 12, places a duty for children and young people to have an active voice in decision making on matters that affect them. We value the views of our young people. Incorporating coproduction and consultation with young people into our decision-making process is a robust way of ensuring young people's views are taken into consideration. Should approval be provided by Cabinet to commence the consultations on the future of schools, consideration will be given to ensure young people are engaged in the process, and the views of the Youth Council and our Youth MP will be actively sought.

Corporate Aims

39. The recommendation in this report directly links to the Corporate Plan 2021-25 priority which is to work with local communities to maintain and ensure appropriate local school provision. In addition to this it supports the commitment that through ongoing business of the council we will work with and challenge schools performance to ensure that all are good or outstanding, and to ensure work is undertaken to challenge schools in financial deficit to secure a more sustainable position for the schools and the council.

FINANCIAL / BUDGET IMPLICATIONS

40. Schools are funded through the ring-fenced Dedicated Schools Grant (DSG) using a local funding formula. On the Island this mirrors the Department for Education's (DfE) national funding formula. The revenue funding passed through the LA for maintained schools is strictly controlled by operational guidance supplied by the DfE, and changes in schools generally have a per pupil impact on the overall funding allocation. When the overall pupil numbers in an area reduce, the local funding allocation is reduced on a per pupil basis.
41. All schools have devolved funding, accounting systems and bank accounts and it is their responsibility to remain individually financially viable. Uncertainty around places creates budget risks at an individual school level, as they work to maintaining efficient right sized establishments that ensure in-year income matches in-year expenditure. The School Standards & Framework Act 1998 requires local authorities to have a Scheme for Financing Schools. The scheme drives the requirements of schools in managing their deficits and the LA role relates to adherence to the scheme only as it has no power to write off or contribute towards individual school deficits. When a school closes, any deficit balances fall to the local authority and therefore surplus capacity increases the risk of inefficient schools and potential increased deficits, impacting upon local authority budgets. In the event of an underperforming school converting to an academy (Sponsored academy conversion) this results in deficits falling to the local authority. Only 'good' or 'outstanding' Schools which convert to academies (convertor academies) have deficits funded by the incoming trust or DfE.
42. Most schools on the Island are raising concerns about the ability to set balanced budgets in coming years, and the number of schools in deficits is likely to rise. In a recent consultation with mainstream schools on school funding, most respondents emphasised concerns around the overall quantum of funding not being sufficient to meet current costs, in particular pressures

around energy contracts, the 2022/23 pay award being higher than expected and general inflation / future pay award uncertainty. The local authority continues to highlight pressures through the Association of Directors of Children's Services and regional network groups. Maintained school budget revisions due shortly will likely also demonstrate the growing pressures.

43. In order to undertake the school organisation work needed by the recommendations in this report additional revenue funding would be required to support a temporary increase in staffing within the Strategic Development Team. This is estimated to cost approximately £30,000 and will be funded from the Corporate Contingency as agreed with the Director of Finance.

PLANNING AREA REVIEW (PRIMARY AND SECONDARY)

44. The information detailed within this section outlines both the current and forecast position within each school place planning area. The data source for this information is the January 2023 census:

45. COWES (WEST)

Cowes (West) Primary Schools							
Primary Planning Area	Number of Primary Schools	Year R: Total PANs Sept 2022	Year R: Number on Roll Sept 2022	Year R: % surplus Sept 2022	Year R: Proposed PANs Sept 2024	Year R: Forecast No. on Roll Sept 2024	Year R: Forecast % surplus Sept 2024
Cowes	4	180	161	10.6%	180	112	38.2 %
Cowes (West) Secondary Schools							
Secondary Planning Area	Number of Secondary Schools	Year 7: Total PANs Sept 2022	Year 7: Number on roll Sept 2022	Year 7: % surplus Sept 2022	Year 7: Proposed PANs Sept 2024	Year 7: Forecast No. on Roll Sept 2024	Year 7: Forecast % surplus Sept 2024
Cowes Secondary	1	210	217	-3.3%	210	218	-3.8%

Explanatory notes:

Primary

- Despite the PAN reduction undertaken by Cowes Primary School, there is a significant decrease in Year R pupils forecast in the area and action must be taken to reduce capacity in-line with forecasts.

Proposal:

- Consultation on the closure of Cowes Primary School -The resulting impact would mean total capacity of 150 Year R places in area.

46. COWES (EAST)

Cowes (East) Primary Schools							
Primary Planning Area	Number of Primary Schools	Year R: Total PANs Sept 2022	Year R: Number on Roll Sept 2022	Year R: % surplus Sept 2022	Year R: Proposed PANs Sept 2024	Year R: Forecast No. on Roll Sept 2024	Year R: Forecast % surplus Sept 2024
East Cowes Primary	2	90	67	25.6%	90	64	28.8%

Explanatory notes:

Primary

- The number of Year R pupils living in the planning areas are typically accommodated within the number of places available.
- Despite an increasing surplus there are currently no plans to reduce the total number of places available within the planning area. Autumn Census data to be reviewed and if required appropriate action to be taken to manage any future surplus.

47. NEWPORT

Newport Primary Schools							
Primary Planning Area	Number of Primary Schools	Year R: Total PANs Sept 2022	Year R: Number on Roll Sept 2022	Year R: % surplus Sept 2022	Year R: Proposed PANs Sept 2024	Year R: Forecast No. on Roll Sept 2024	Year R: Forecast % surplus Sept 2024
Newport Primary	10	388	335	13.4%	373	315	15.5%
Newport & West Wight Secondary Schools							
Secondary Planning Area	Number of Secondary Schools	Year 7: Total PANs Sept 2022	Year 7: Number on roll Sept 2022	Year 7: % surplus Sept 2022	Year 7: Proposed PANs Sept 2024	Year 7: Forecast No. on Roll Sept 2024	Year 7: Forecast % surplus Sept 2024
Newport Secondary	3	480	476	0.8%	480	484	-0.8%

Explanatory notes:

Primary

- Year R pupils in the area remain steady for the forecast period.
- The area presents a number of surplus places which will accommodate future fluctuations across the years with a possible increase in numbers forecast for September 2025.

- Within this area two schools have reduced their PAN to remove surplus places. These schools are:
 - Barton Primary School – Reduced from 45 to 30
 - Carisbrooke CE Primary School – Reduced from 60 to 45
- Chillerton & Rookley Primary School remains a concern with only 11 pupils on role as at January Census. All children have been educated on the Godshill Primary School site since January 2023 due to staffing issues. Parents and children are content with this arrangement. The recommendation in this report is to amalgamate Chillerton and Rookley Primary School with Godshill Primary School to be achieved through the closure of Chillerton and Rookley Primary School with effect from 1st January 2024. See section 43-50 for further details.

Proposal:

- Closure of Chillerton & Rookley Primary School with effect from 1st January 2024.

48. RYDE

Ryde Primary Schools							
Primary Planning Area	Number of Primary Schools	Year R: Total PANs Sept 2022	Year R: Number on Roll Sept 2022	Year R: % surplus Sept 2022	Year R: Proposed PANs Sept 2024	Year R: Forecast No. on Roll Sept 2024	Year R: Forecast % surplus Sept 2024
Ryde Town	6	240	187	22.1%	240	176	26.8%
Ryde Rural	2	45	45	0.0%	45	29	36.2%
Ryde Secondary Schools							
Secondary Planning Area	Number of Secondary Schools	Year 7: Total PANs Sept 2022	Year 7: Number on roll Sept 2022	Year 7: % surplus Sept 2022	Year 7: Proposed PANs Oct 2024	Year 7: Forecast No. on Roll Oct 2024	Year 7: Forecast % surplus Oct 2024
Ryde Secondary	1	270	284	-5.2%	270	291	-7.8%

Explanatory notes:

Primary

- There is a forecast reduction in Year R pupils for both Ryde Town and Ryde Rural planning areas.
- Ryde Rural, due to its isolated nature, accommodates small numbers of children which translate to a large percentage of surplus when compared to the places available.
- For Ryde Rural, there are no further plans to reduce the total number of places available within the planning area. Autumn Census data to be reviewed and if required measures taken to manage any surplus.
- Ryde Town has a significant number of surplus places and action is required to reduce the overall number.

- Oakfield CE Primary School lowered their PAN from 45 to 30 (1 FE) in September 2022, however it should be noted that the building has capacity for 420 (2FE) pupils.

Proposal:

- Consultation on the closure of St Marys RC Primary School -The resulting impact would mean total capacity of 210 year R places in area.

49. SANDOWN, SHANKLIN & VENTNOR

Sandown, Shanklin & Ventnor Primary Schools							
Primary Planning Area	Number of Primary Schools	Year R: Total PANs Sept 2022	Year R: Number on Roll Sept 2022	Year R: % surplus Sept 2022	Year R: Proposed PANs Sept 2024	Year R: Forecast No. on Roll Sept 2024	Year R: Forecast % surplus Sept 2024
Sandown & Shanklin	7	235	205	12.8%	235	163	30.8%
Ventnor	4	112	80	28.6%	105	58	44.7%
Sandown, Shanklin & Ventnor Secondary Schools							
Secondary Planning Area	Number of Secondary Schools	Year 7: Total PANs Sept 2022	Year 7: Number on roll Sept 2022	Year 7: % surplus Sept 2022	Year 7: Proposed PANs Sept 2024	Year 7: Forecast No. on Roll Sept 2024	Year 7: Forecast % surplus Sept 2024
Sandown & Ventnor Secondary	2	305	315	-3.3%	305	322	-5.6%

Explanatory notes:

Primary

- There is a forecast decrease in Year R pupils in both planning areas and there remains a significant number of surplus places, particularly within the Ventnor planning area.
- Within the Ventnor area, St Francis Primary School reduced their PAN from 45 to 30 and has repurposed some accommodation for the resource provision. Godshill Primary School has also requested to lower their PAN from 27 to 20 for September 2024.
- Within the Sandown and Shanklin area, Broadlea Primary Schools PAN has been reduced from 45 to 30 for September 2023.

Proposal

- Due to the proposed changes to Broadlea Primary School PAN, it is suggested that no further reductions are made in the Sandown and Shanklin planning area at present. However, this situation will need to be closely monitored.

- It is however proposed that within the Ventnor planning area a consultation on the closure of Wroxall Primary School is considered -The resulting impact would mean total capacity of 80 year R places in area.

50. WEST WIGHT

West Wight Primary Schools							
Primary Planning Area	Number of Primary Schools	Year R: Total PANs Sept 2022	Year R: Number on Roll Sept 2022	Year R: % surplus Sept 2022	Year R: Proposed PANs Sept 2024	Year R: Forecast No. on Roll Sept 2024	Year R: Forecast % surplus Sept 2024
West Wight Primary	4	74	75	-1.4%	74	83	-11.6%

Explanatory notes:

Primary

- Following the review of surplus places which concluded in the closure of All Saints CE Primary School in September 2020, the forecast data for the West Wight planning area currently remains stable.
- Brighstone CE Primary reduced their PAN from 30 to 15 in September 2021.
- The LA is closely reviewing demand for places in the area and additional places will be provided if required.

51. CHILLERTON & ROOKLEY PRIMARY SCHOOL

52. The Council received a letter from the Stenbury Federation (the Governing Body for Chillerton and Rookley and Godshill Primary Schools) on 19 January 2021 requesting that an amalgamation of Chillerton and Rookley and Godshill Primary Schools be consulted upon. On 22 January 2021, an officer delegated decision was taken to approve a pre-publication consultation on the future of Chillerton and Rookley Primary School, part of the Stenbury Federation with Godshill Primary School.
53. A pre-publication consultation commenced on 29 January 2021 and ran until 19 March 2021. It was informed by a number of issues that the governors explained are compromising the viability and educational provision at Chillerton and Rookley Primary School.
54. Following a change of political administration, a decision was taken to undertake a second period of consultation which commenced on 5 November 2021 and ran until 17 December 2021.
55. In February 2022, Cabinet took the decision to defer the decision to proceed with the publication of a Public Notice to achieve the proposed amalgamation of Godshill Primary School and Chillerton and Rookley Primary School through the closure of Chillerton & Rookley Primary School with effect from the 31 August 2022, in order for further options to be explored.

56. Following extensive options to consider the future of the school site it is considered that with a sustained decline in intake of children to the school that the future of the school should be reconsidered.
57. The number of pupil numbers attending the school has fallen steadily over the last few years and the number of roll in April 2023 was 9 against a capacity at the school of 91 places. This contrasts with the number of pupils on roll in the 2017/18 academic year which was 85. Of the 9 pupils on roll in April 2023 only 2 pupils lived in Chillerton, and 3 lived in Rookley. The school has a PAN of 13. Schools are mainly funded based upon the number of pupils on roll. Low and falling pupil numbers has a significant impact on a school's budget.
58. It is recommended that Cabinet approve the publication of the Public Notice to achieve the proposed amalgamation of Godshill Primary School and Chillerton and Rookley Primary School through the closure of Chillerton & Rookley Primary School with effect from the 1 January 2024.

LEGAL IMPLICATIONS

59. The council has the power to make a proposal under the Education and Improvement Act 2006, in conjunction with the School Organisation (Establishment and Discontinuance of Schools) Regulations 2013 to close the following types of schools: community, community special, maintained nursery, foundation, foundation special or voluntary (VC or VA). The council is required to have regard to statutory guidance issued by the DfE when deciding whether a maintained school should close. The relevant statutory guidance is the "Opening and Closing of Maintained Schools" dated January 2023 and "The making significant changes (prescribed alterations) to maintained schools" dated January 2023.
60. In deciding to discontinue a maintained school, the Council must be satisfied that there are sufficient surplus places elsewhere in the local area to accommodate displaced pupils and the likely supply and future demand for places in the medium and long term. The Council should take into account the overall quality of alternative places in the local area and the popularity of other local schools.
61. The local authority is empowered to propose the closure of all categories of maintained school. Where the local authority does make such a proposal it is also decision maker. A right of appeal to the Schools Adjudicator is in place, this enables the relevant diocese, school governing body or trustees to contest the decision taken by the local authority. There is no right of appeal on determinations made by the Schools Adjudicator.
62. Wroxall Primary School is designated as a rural school, and as such there are additional considerations for proposers. The "Opening and Closing of Maintained Schools" guidance sets out that there is a presumption against the closure of rural schools. This presumption does not mean that rural schools can never close, but that the case for closure should be strong and clearly in the best interests of educational provision in the area.

63. In formulating any closure proposals in relation to rural primary schools, proposers must have regards to the likely effect of the discontinuance of the school on the local community, the availability and likely cost of transport to other schools, any increase in motor vehicles which is likely to result from the discontinuance and the effect of that increase and any alternatives to the discontinuance.
64. Proposers must also be able to provide evidence that they have carefully considered a number of additional factors set out in the statutory guidance before proposing to close a rural primary school.
65. There is a statutory process to follow when closing maintained schools. It is a statutory requirement to consult any parties the proposer thinks appropriate before publishing proposals under section 15 Education and Inspections Act 2006 to close a maintained school. It is for the proposer to determine the nature and length of the pre-publication consultation, but the statutory guidance makes it clear that it is best practice for consultation to take place in term-time.
66. In the case of rural primary schools, the Education and Inspections Act 2006 sets out some particular groups who must be consulted in addition to the groups specified by the Secretary of state to be consulted for all closures, as follows:
 - a) The registered parents of registered pupils at the school
 - b) any parish council for the area in which the school is situated
 - c) any other interested organisation or person that the proposer thinks appropriate

EQUALITY AND DIVERSITY

67. Consideration must be given as to whether there are any sex, race, or disability discrimination issues that arise from the changes being proposed. The proposal being put forward by the council in this report; School Place Planning will have no negative impact on equality and diversity.
68. The policies of the Council in relation to equal opportunities and eliminating discrimination will continue to apply should a change be approved.
69. Council staff will work closely with the headteachers and governing bodies to assess any support that might be required by staff, students and their families / carers should any proposed consultations be approved.

PROPERTY IMPLICATIONS

70. If the reduction of school places results in school closures further consideration will need to be given to the potential disposal of the site/s, should this be required. This will be for a future decision.

OPTIONS

71. The options that the Council have considered and consulted upon prior to deciding on its preferred option are:
- (1) To not undertake a review of the school places on the Island, meaning status quo remains.
 - (2) To approve a period of public consultation on the closure of Cowes Primary School, St Mary's Roman Catholic Primary School and Wroxall Primary School to commence Autumn 2023. And;
 - (3) To approve the publication of a Public Notice to amalgamate Chillerton and Rookley Primary School with Godshill Primary School to be achieved through the closure of Chillerton and Rookley Primary School with effect from the 1 January 2024.
 - (4) To approve a period of public consultation on the closure of Cowes Primary School, St Mary's Roman Catholic Primary School and Wroxall Primary School to commence Autumn 2023 And;
 - (5) To not approve the publication of a Public Notice to amalgamate Chillerton and Rookley Primary School with Godshill Primary School to be achieved through the closure of Chillerton and Rookley Primary School with effect from the 1 January 2024.

RISK MANAGEMENT

72. Financial risks have been reviewed and considered by the Senior Finance Business Partner and further information can be reviewed in the Finance section of this report.
73. The council is required to pro-actively and effectively manage surplus capacity and performance across all the schools it is responsible for. Failure to do so in this instance would lead to lost opportunities and continuing uncertainties for all involved:
- As surplus numbers increase over the coming years schools will be faced with ever greater financial challenges, potentially leading to job losses and a reduced ability to offer a wide, quality, and varied curriculum.
 - Parents, carers, staff, and pupils would continue to be faced with uncertainties around the availability and quality of the educational offer on the Island.
 - The capital and revenue resources available to the council would not be sufficient to support all schools and could lead to a number of budget deficits.
74. The proposed risks set-out above are mitigated by the recommendations in this report. The overall number of schools serving the areas is reduced in-line with future need, located where a majority of pupils live and ensure performance and standards can be effectively addressed.

EVALUATION

75. The current number of primary school places in the areas identified for review is unsustainable leading to the inefficient use of resources in the area. If used more effectively these resources could be better targeted to improving the educational outcomes of the local children rather than maintaining the schools' estate which provides for and maintains the oversupply of places. The council must look to the needs of the children, not only now, but also long into the future in coming to its final decision about how to address the oversupply of places.
76. The recommendations set out in this report are felt to provide the best opportunity to secure long term educational improvement and financial stability for families and schools.
77. The future of Chillerton and Rookley Primary School has previously been considered by Cabinet, and despite continued support from the Local Authority and the Governing Body the Schools intake has continued to decline with 2 academic years with no children on role.

APPENDICES ATTACHED

78. Appendix 1 – IOW Primary School place planning areas
79. Appendix 2 – Headteachers letter

BACKGROUND PAPERS

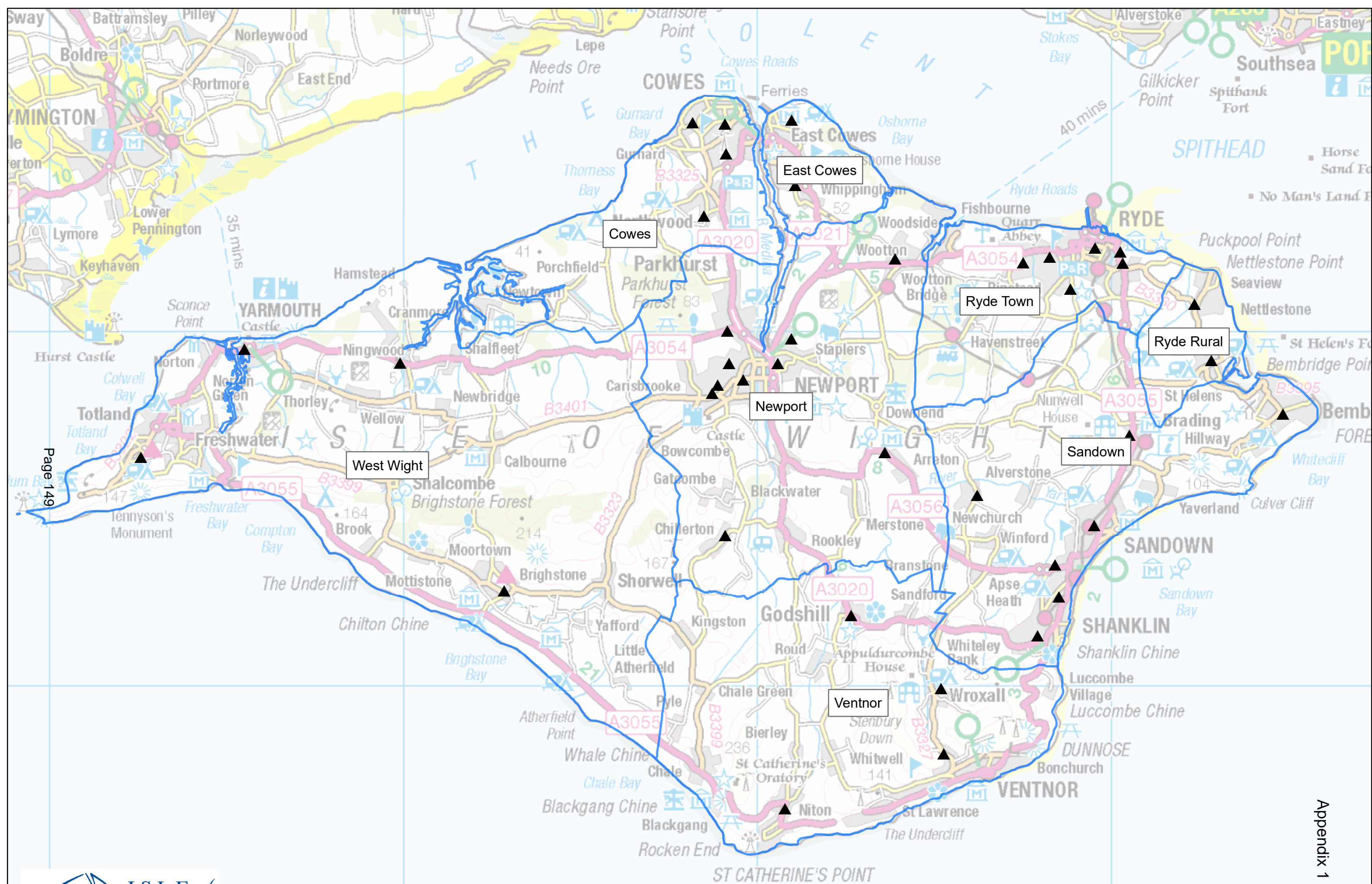
80. A report was presented to Policy and Scrutiny Committee for Childrens Service's, Education and Lifelong Skills on 1 September 2022. The detail of this report and the presentation can be found in the link shared below. [Policy and Scrutiny Committee - School Place Planning](https://iow.moderngov.co.uk/documents/s8990/Item 5 - Policy and Scrutiny Report -CS - School Place Planning - FINAL.pdf)
(<https://iow.moderngov.co.uk/documents/s8990/Item 5 - Policy and Scrutiny Report -CS - School Place Planning - FINAL.pdf>)

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STUART ASHLEY
Interim Director of Children's Services

CLLR DEBBIE ANDRE
*Cabinet Member for Children's Services,
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Isle of Wight Council

Policy and Scrutiny Committee for Children's Services, Education and Skills

1st September 2022

Submission by Primary Chairs of Governors on Pupil Place Planning

Introduction

Thank you for the opportunity to make a submission on behalf of primary school chairs of governors on the subject of pupil places planning and the growing problem of overcapacity in the primary school system on the Isle of Wight. This is a rare opportunity to make the voice of school governors heard at this level and I am grateful to Cllr Quigley for permitting my attendance to represent primary chairs of governors.

Our group acknowledges that the Local Authority has a legal duty to ensure sufficient school places, and that there is no legal obligation to keep surplus places below a certain level. We also acknowledge that the Local Authority is meeting its legal duty in providing sufficient school places, as reported to this committee on 2nd September 2021. However, it is the excessive nature of the over-sufficiency that is failing island primary school children.

The current over-capacity in the primary school system dates back to the reorganisation from a 3-tier system to a 2-tier system, when the Council at that time rejected Officers recommendations and bowed to public pressure to keep schools open that were surplus to requirements. Ever since the reorganisation there have been more primary school places on the island than needed and the situation is projected to become much worse in the next five years.

In the light of the Council's decision earlier this year to keep Chillerton & Rookley Primary School open, 22 primary school chairs and headteachers formed an informal group to discuss our collective concern that the Council had disagreed with the Governing Board's assessment that the school was no longer viable. As the Council delegates substantial responsibility to Governing Boards we are concerned that Council would reject the determination reached by an accountable body in consultation with Council Officers and other stakeholders.

Context

The purpose of this submission is to present our view of the challenges in providing strategic governance to our schools caused by chronic over-capacity and our view of the impact on children's education. I will not be bombarding committee members with data and statistics as that information is available through Council Officers, but some high-level numbers will provide the context to this submission. The following numbers are drawn from a presentation to school governors by Council Officers on 22nd June 2022 and are broadly consistent with data presented to this committee at its September meeting last year.

Currently on the island there are 39 state-funded primary schools with the capacity to admit a total of 1394 Reception children across 51 forms of entry in September 2022. Together those schools are expecting a total of 1133 children, an overcapacity of 261 places (just under 20%), which probably does not sound significant. However, that is equivalent to just over 8 forms of entry. For the Reception Year 2022, 8 one-form-entry primary schools

across the island could admit no new pupils and there would still be 21 surplus places in Reception year.

By September 2024, just 2 years from now, the number of children entering primary schools is projected to drop to less than 1000, a number that can be accommodated in just 34 forms of entry.

The simple reality is that there are too many primary schools on the island for the number of primary-age children. We accept that there is a legal requirement to provide for parental preference including different types of school (e.g. Anglican and Catholic church schools) and demand for school places is skewed by the nuance of unequal population distribution and the desire to minimise primary pupil transport, but with school funding being largely determined by pupil numbers, there are far too many primary schools to share the limited funding available.

Impact of Overcapacity

In school governance it is a well-established and accepted principle that a class size of 30 pupils is the optimum class size for financial efficiency. As governors we would love to have unlimited funding for our schools, but we acknowledge the need to operate within a budget determined by pupil numbers. This means maximising financial efficiency with the school full (or as close as can be achieved) and class sizes of 30 pupils.

The impact of overcapacity in the system is that hardly any primary schools are expecting their Reception year to be full this year and very few schools are full to capacity across all year groups. Those schools that are currently full are projected to see reducing numbers in coming years. By 2024 no primary schools are projected to have a capacity intake into their Reception year. Under the current funding system, any school that is not maximising intake every year will have to make compromises to operating within budget and prevent falling into a budget deficit. This inevitably creates a competitive marketplace where primary schools attempt to attract families to their school at the detriment of a neighbouring school. School governors champion the rights of children to high quality education and the achievement of the best outcomes from that education. We are not willing to compromise the quality of our educational provision at our own school for the benefit of children at another school. Council Officers urge schools not to aggressively market themselves as this is apparently unpalatable to parents, but it is a consequence of Council's decision to maintain the current number of primary schools.

When a primary school is full to capacity, it should have the financial resources to employ sufficient qualified teachers and other staff to maintain a structure of one class per form of entry. For example, a 2-form entry school of 420 pupils will have 2 classes per year group, 14 classes in total. But when there is 20% over-capacity, the funding is insufficient to maintain that structure and compromises need to be made that will have a negative impact on quality of education. Such compromises include:

- Sharing learning support assistants between classes
- Reducing small-group intervention and tuition
- Reducing pastoral and SEND care
- Combining administrative functions with part-time teachers
- Requiring school leaders to have timetabled classroom responsibilities
- Mixed year-group (age) classes
- Reducing wrap-around care (after school club and breakfast club)
- Moth-balling parts of the school site that are no longer needed

Another issue with chronic over-capacity in the school system is the difficulty with recruiting high-quality qualified teachers. For example, the current structure of 51 forms of entry requires 51 qualified early years' teachers, whereas a more efficient system with less over-capacity would require significantly fewer. The island teacher market is less open than on the mainland and we are all aware of the challenges with attracting professionals to relocate to the island, which means that some schools struggle to recruit qualified teachers because the available teachers in the system are spread across an inefficient system.

Yet another well-known issue with over-capacity is the ability of the system to accommodate frequent and multiple school changes by disgruntled families. We acknowledge that there must be sufficient scope to allow for pupil relocation for the right reasons, but many primary schools have experienced the knee-jerk reaction by parents to a disliked decision by moving their children's school. Governors are well informed by their headteachers of the negative impact of a child moving school mid-term and the disruption to their educational progress, and every headteacher knows a family that has moved their children 3 or 4 times during their primary years, occasionally returning to the original school.

Current Action Plan

Some chairs and headteachers have attended meetings with Council Officers to discuss pupil numbers at their school, with the recommendation to consider reducing the PAN. There is a limit to the number of primary schools that can reduce their PAN and those discussions revealed that the Local Authority does not have a strategy for managing over-capacity once all primary schools have reduced their PAN to the lowest practical level. Members of our group report hearing Council Officers say that they have been forbidden from including school closures in any proposals to reduce the over-capacity in the primary school system. Whilst disappointing, this should not be surprising as it is clearly consistent with the press statement released by the Cabinet Member for Childrens Services & Education, Cllr Andre, on 9^h May 2022 regarding the final decision not to close Chillerton & Rookley Primary School. That statement reiterated the current Council's commitment to keeping small rural schools open in the belief that there are social and economic benefits from children attending local schools with small classes. The statement also reported that Education Officers had been tasked with investigating options as to how smaller and more rural primary schools can be supported so that they can be sustained during periods of falling numbers and financial challenges, presumably without the option to reduce the number of primary schools.

Our group is looking to Council Officers for advice on managing pupil numbers and it is becoming increasingly clear that Officers do not have the full range of options at their disposal, relying solely on PAN reduction in individual schools. If Council does not wish to accept the recommendations of the education experts it employs through the contract with Hampshire County Council, is Council reviewing that contractual arrangement and seeking to contract a different organisation that is more aligned with Council's strategic objective to keep small unviable schools open?

It has been suggested by Council Officers that chairs of governors and headteachers in Place Planning Areas need to work together to address the over-capacity in the system because the Council will not address the issue strategically. But this is counter-intuitive for those governors who wish to see their pupils excel. We are looking to the Local Authority to take a strategic and holistic view of the primary school system; no governor wants to be responsible for their own school becoming financially unviable, failing to provide high-quality

education, and being forced to close. There needs to be a long-term strategic plan to address the chronic over-capacity in the primary school system which will start to affect secondary schools in 7 years' time. There is no expectation amongst Council Officers that pupil numbers will increase in the foreseeable future, and the issue of over-capacity will continue to worsen if no action is taken.

Governor Vacancies

At the meeting of this committee on 9th June 2022 members were told about the higher-than-average vacancy rate for school governors on the Isle of Wight. To quote from that report, Governing Boards are ambitious for all children and committed to continuous improvement of the school or academy to deliver the best possible educational experience. But it is a challenge to recruit and retain new governors in a system where our efforts to do just that are hampered by the inefficiencies created by the Council. School governors are recruited on the basis of skill and experience, but skilled and experienced people want to have an impact and will not commit to governing where their ability to have an impact is restricted by one of the key stakeholders in the system.

Summary

At the meeting of this committee on 3rd March 2022, it was reported that before the COVID pandemic attainment levels at Key Stage 2 and Key Stage 4 had seen significant improvement but were still below national average for England. Many chairs of governors, including myself, find this pursuit of mediocrity quite perverse. We all contribute significant proportions of our spare time to lead our Governing Boards in holding to account our headteachers and senior leaders to strive to achieve the best possible educational outcomes for the pupils in our schools. Yet we find ourselves operating in a school system that is grossly inefficient with multiple additional challenges caused by chronic overcapacity that inhibit our efforts to improve the educational experiences of our young people. We are aware that the schools with the highest levels of capacity are effectively being subsidised by those schools with lower levels of capacity because there is a limited pot of funding. We will of course continue to lead our Governing Boards in the drive for outstanding outcomes for our pupils, but feel strongly that our efforts, and those of everyone involved in education, would be much more fruitful without the constant battle to maintain pupil numbers. We are seeking a more strategic long-term vision from elected members but appreciate that long-term decision-making does not come naturally to politicians, especially on education where the people most affected by the policy around Reception school places cannot vote for another 14 years.

Thank you for your time and for the opportunity to present the views of primary chairs of governors (and by association their Governing Boards) across the island.

Presented on behalf of the group by Simon Richards, Chair of Governors, Haylands Primary School

Policy and Scrutiny Committee
1 September 2022
Isle of Wight Headteacher submission

Dear Chair and Committee Members

Following the recent decision and discussions with Head Teachers and Governors regarding School Places, we felt it was important to engage fully with the process to ensure the voice of the undersigned Headteachers may be recorded and taken into consideration in current and future decision making.

Our core purpose as Head Teachers is to ensure we provide the best possible education for the children in school now, whilst striving to provide the same or better for those who come to school in the future. This purpose stretches out beyond the walls of our own schools as we recognise we are part of the system which shapes the future of our children and thus our community, the Isle of Wight.

LOCAL AND NATIONAL DATA

Three years ago, the Head Teachers were made aware that the trend was showing a significant over-provision of primary school places and this was predicted to get worse. The reality now is that the forecasts were correct and that this is in line with national data on surplus primary places published by the Department for Education. There has been opportunity for Head Teachers to collectively consider this position and many are of the view that to ensure the Island's children receive the education they deserve, a reduction in primary school places is a necessity. This is about equity, equality and a sustainable system which is able to support continuous school improvement.

ACADEMIES

Following the publication of the government's White Paper, there are discussions about what the Academy Sector could mean for the Island. In reality, any Academy Trust interested in taking on a school would be required to undertake rigorous due diligence on key aspects of school management, considering the education, financial and capital risks of doing so. Similarly starting a new academy trust will require an equally thorough approach as viability and sustainability of a trust are key deliverables for the government. The guidance in this area is updated and strengthened all the time. The suggestion that the Academy Trust structure would provide opportunity and relief for very small schools is not a reality, nor is it the experience on the Isle of Wight.

PRIMARY SCHOOL SIZE

The national 'average' primary school is two-forms of entry, i.e. 60 children per year group. The Island has 39 primary schools, nine of which are at the national average according to their Planned Admission Number (60). However, of those nine only three expect to be full in September with 60 children starting (correct as at last presentation by Suzanne Smith to HT and CoG in June 2022). In recent years, five further two form entry primary schools have reduced their Planned Admission Number from 60 to 45 or even 30. Over and above this, two one-form entry primary schools have reduced their PAN to 20 or 15 to manage their school organisation. We are by no means advocating that every school on the Island should be two form entry. However, funding and school organisation start to work at an optimal, sustainable level when a school is that size.

GEOGRAPHY

In contrast to the mainland, Island families are able to access a number of schools within a five-mile radius. As we have already identified most Island schools are small, irrespective of their geographic location. Thus, the Isle of Wight geography is important because the positioning of schools is such that even if a very small school closed, rural or not, local families would still have a choice of an alternative school less than five miles away. So, keeping very small schools open does not provide flexibility for the education system on the Island. Instead it provides a weight that drags other schools down due to the excessive funding needed to sustain the very small schools. This is because almost 30 schools are running below their full capacity. There is no need to build in more flexibility. Even if the smallest schools in each area closed there would still be a surplus of school places, this is the flexibility (except for East Cowes if families were not to access Cowes schools and 'area' as defined in the school place planning presentation to Head Teachers in June 2022).

FUNDING

Maintaining very small schools creates inequality of funding as they require more funding per head. Deciding to maintain very small schools causes greater financial discord between schools. Minimum staffing levels, facilities management, consumable costs, wage increases and inflation mean that very small schools are already in deficit or are financially very vulnerable and struggle to balance the requirements of the curriculum, employing staff, providing the right ICT and maintaining the school premises as required under Health and Safety Laws and Safeguarding regulations. By ensuring the Island has the appropriate mix of schools, funding will be distributed more equitably; each will be better funded, more able to provide the right curriculum and maintain a good facility.

STAFF RECRUITMENT AND WELL-BEING

Staffing schools is a national challenge, employing staff to work in a very small school is even more difficult. The expectation for the breadth and depth of the Curriculum offer has significantly increased over recent years. Ofsted inspectors are expecting to see a broad and balanced curriculum with schools increasing the range of experiences for children whilst taking their 'cultural capital' into account. Invariably, the role of the Subject Leader has increased in prominence, importance and workload. In a very small school one person will lead more than one subject. This places huge pressure on Subject Leaders to achieve the expectation, for not only one, but two or sometimes three subjects. This has a detrimental effect on the wellbeing of staff members and their ability to lead their subject effectively.

SUSTAINABLE SYSTEM

For Island education to be most effective supporting leadership and collaboration between schools, the right mix of 'average' two form entry schools and small schools is needed. Managing school places purely by reducing Planned Admission Numbers is not an effective strategy because the reduction achieved via this method is not sufficient to improve the overall position of over-capacity in school places. It creates smaller schools which often have to go through prolonged periods of staff restructuring and manage mixed aged classes, neither of which are beneficial for the children or the staff. In fact, this would perpetuate the current situation where schools are in competition for children rather than creating a system where schools can work together in partnership to improve teaching and learning for all children on the Island.

PUPIL SOCIAL AND EMOTIONAL DEVELOPMENT

Attending very small schools can have an impact on the social and emotional development of children: the opportunities to learn to manage different social situations and develop friendship groups. The impact of this is often particularly felt by the children at transition from primary to secondary school,

when Year 6 pupils go on to attend a 600+ student secondary college (and in most cases 1000+) for the next phase of their education.

CONCLUSION

In summary, we need to act decisively and effectively in planning primary school places, bringing the number of places available in line with the required number of places, so that ultimately Island's children have the best opportunity to become economically and socially successful citizens in the 21st Century as the corner stones of a thriving Isle of Wight community.

We are keen to work with Council Leaders in order to logically and strategically pave the way forward together. We believe by doing this the children will be put first with the shared vision that every child on the Isle of Wight will receive a first-class education, with an enriching curriculum, personalised, tailored provision, inspired by enthusiastic and engaging members of staff. Together as Head Teachers and Local Councillors we would be showing strength in not pacifying the perceived desire for very small schools in the immediate but looking into the future and what we want our legacy to be for our children.

Presented by*:



**Please note that some schools may not have had the chance to respond due to the holidays. An update can be provided at the start of term should this be required or requested.*

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